



## NEXION TECHNOLOGIES LIMITED

(Incorporated in the Cayman Islands with limited liability)

Stock code: 8420

# ANNUAL REPORT 2021

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Given that the companies listed on GEM are generally small and mid-sized companies, there is a risk that securities traded on GEM may be more susceptible to high market volatility than securities traded on the Main Board and no assurance is given that there will be a liquid market in the securities traded on GEM.

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*This report, for which the directors (the “Directors”) of Nexion Technologies Limited (the “Company”) collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the “GEM Listing Rules”) for the purpose of giving information with regard to the Company and its subsidiaries (collectively referred to as the “Group”). The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief the information contained in this report is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this report misleading.*

# Corporate Information

## REGISTERED OFFICE

P.O. Box 309  
Ugland House  
Grand Cayman  
KY1-1104  
Cayman Islands

## PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Unit B, 13/F, Winsan Tower  
98 Thomson Road, Wanchai  
Hong Kong

## HEADQUARTER AND PRINCIPAL PLACE OF BUSINESS IN SINGAPORE

Unit #10-03, Novelty BizCentre  
18 Howard Road  
Singapore 369585

## COMPANY SECRETARY

Ms. Wong Po Lam, CPA (HKICPA)

## AUTHORISED REPRESENTATIVES

Mr. Foo Moo Teng  
Ms. Wong Po Lam, CPA (HKICPA)

## COMPLIANCE OFFICER

Mr. Foo Moo Teng

## BOARD OF DIRECTORS

### Executive Directors

Mr. Foo Moo Teng (*Chairman*)  
Mr. Ong Gim Hai  
Mr. Roy Ho Yew Kee  
(*re-designated from an executive Director to a non-executive Director on 31 January 2022*)

### Non-executive Director

Mr. Roy Ho Yew Kee  
(*re-designated from an executive Director to a non-executive Director on 31 January 2022*)

### Independent Non-executive Directors

Ms. Lim Joo Seng  
Mr. Tang Chak Lam Gilbert  
Mr. Yeung Chun Yue David

## AUDIT COMMITTEE

Ms. Lim Joo Seng (*Chairman*)  
Mr. Tang Chak Lam Gilbert  
Mr. Yeung Chun Yue David

## REMUNERATION COMMITTEE

Mr. Tang Chak Lam Gilbert (*Chairman*)  
Mr. Roy Ho Yew Kee  
Mr. Yeung Chun Yue David

## NOMINATION COMMITTEE

Mr. Tang Chak Lam Gilbert (*Chairman*)  
Mr. Foo Moo Teng  
Ms. Lim Joo Seng

## PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Services (Cayman Islands) Limited  
P.O. Box 10008 Willow House Cricket Square  
Grand Cayman KY1-1001  
Cayman Islands

## HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Investor Services Limited  
Level 54, Hopewell Centre  
183 Queen's Road East  
Hong Kong

## PRINCIPAL BANKERS

China Citic Bank Zhuzhou Branch  
OCBC Wing Hang Bank Limited Hong Kong Branch  
Oversea-Chinese Banking Corporation Limited  
Singapore Branch  
United Overseas Bank Malaysia Branch  
United Overseas Bank Singapore Branch

## AUDITOR

Mazars CPA Limited  
42/F, Central Plaza  
18 Harbour Road  
Wanchai  
Hong Kong

## COMPANY'S WEBSITE

<http://nexion.com.hk>

## Chairman's Statement

Dear Shareholders,

On behalf of the board of the directors (the "Board") of Nexion Technologies Limited, I am pleased to present to our shareholders (the "Shareholders") the annual report of the Group for the year ended 31 December 2021.

### REVIEW

The year of 2021 was a still challenging year for the Group, the Coronavirus Disease 2019 ("COVID-19") pandemic and the emergence of new variants thereof has continued to pose significant challenges on global economic activities and financial markets. Travel restrictions, lockdowns and other anti-pandemic measures implemented by multiple countries have continuously limited the Group's business activities.

When the going gets tough, the tough get going. Having battled the pandemic for two years, the Group has been actively considering and exploring various opportunities and has been flexibly changing its business strategies to facilitate its business growth.

During the year ended 31 December 2021, the Company acquired the entire equity interest of Storm Front Pte. Ltd ("Storm Front"). Storm Front is a company incorporated in Singapore, its principal activities include provision of smart technology services in workspace, community and cloud, and retail sales of security and fire-fighting equipment. The Board considers that the acquisition of Storm Front complements and strengthens the Group's existing business segments and enable the Group to expand into the enterprise digital transformation area and smart technology industry.

Despite travel restrictions and lockdowns by multiple countries, the Group has kept its business partners connected and updated through electronic communication and grasped business opportunities, with significant improvements in both revenue and segment results.

### OUTLOOK

Despite the emergence of new variants of COVID-19 pandemic continuing to pose significant challenges to many countries, the Group believes that the global economy is recovering gradually as more and more countries gradually adopt to life with the COVID-19 pandemic and as a result of high vaccination rate reducing the severity of illness and outbreaks.

Looking forward, the Group will continually, prudently and actively explore synergistic opportunities and flexibly change its business strategies to facilitate its business growth according to the market conditions with an aim to maximise the value for the shareholders.

### APPRECIATION

On behalf of the Company, I would like to take this opportunity to express my sincere gratitude to the Shareholders and business partners for their trust and support, and to the Board, management and employees for their contribution and dedication to the Group, which enabled us to overcome the challenges encountered during previous year. Going forward, the Group will continue to pursue opportunities and maintain an evermore energetic spirit to keep up with the evolving marketplace and optimise its corporate strategy to achieve an exceptional result and maximise value for the Shareholders, our employees and our business partners.

**Foo Moo Teng**  
*Chairman*

Hong Kong, 24 March 2022

# Biographical Details of Directors and Senior Management

## EXECUTIVE DIRECTORS

**Mr. Foo Moo Teng** (符懋胜) (“Mr. Foo”), aged 56, is a founder, the chairman, an executive Director and the chief executive officer of the Company. Mr. Foo is primarily in charge of the Group’s overall corporate strategy and daily operations of the Group, including business development and overall management.

Mr. Foo has over 30 years of experience in the information technology (IT) industry. Prior to founding the Group in 2002, Mr. Foo held various positions in the IT industry. Between February 1989 and September 1996, Mr. Foo founded several IT businesses which were engaged in provision of word processing and repair services for the private and government sectors, sales and servicing of computers and trading of computer parts and computer peripherals. From October 1998 to December 1999, he was a training officer with the Institute of Technical Education, Singapore and was responsible for educating students in the subject of electronics engineering. In January 2000, he joined Premier Electro Communication Pte. Ltd., a company engaged in the business of IT system integration, as a service manager where he was responsible for assisting to manage a team of engineers, generation of revenue as well as the maintenance of contracts with existing clients. From March 2001 to April 2002, he joined Getronics Solutions (S) Pte. Ltd., a subsidiary of a holding company headquartered in Munich, Germany, which was in the business of system integration as a project manager. He was responsible for the negotiation, implementation and maintenance of IT projects.

Mr. Foo obtained a diploma in electronics & communication engineering from Singapore Polytechnic in April 1990.

**Mr. Ong Gim Hai** (“Mr. Ong”), aged 46, has been appointed as an executive Director of the Company with effect from 2 November 2020. Mr. Ong has over 20 years of experience in information technology and computer industry, helping multi-nationals to establish and to grow operations in the Association of Southeast Asian Nations ranging from start-ups to established organisations. From June 2008 to December 2010, Mr. Ong was an enterprise account manager of VMWare Inc. (a company listed on the New York Stock Exchange, stock code: VMW). From January 2012 to August 2015, Mr. Ong joined Palo Alto Networks Inc. (a company listed on the National Association of Securities Dealers Automated Quotations (“NASDAQ”), stock code: PANW) as a country manager, where he was responsible for managing operations in Malaysia. From August 2015 to December 2016, Mr. Ong was a managing director of Nutanix Inc. (a company listed on the NASDAQ, stock code: NTNX), he was responsible for managing sales operations in Malaysia and Brunei. In August 2017, Mr. Ong was appointed as an independent non-executive director of Key Alliance Group Berhad (a company listed on the Bursa Malaysia, stock code: KGROUP) and has been re-designated to executive director since October 2019.

Mr. Ong graduated from University of Sussex, United Kingdom with a bachelor’s degree in Engineering in Electrical and Electronic Engineering in June 1996.

## Biographical Details of Directors and Senior Management

### NON-EXECUTIVE DIRECTOR

**Mr. Roy Ho Yew Kee (“Mr. Ho”)**, aged 46, was appointed as an executive Director of the Company on 2 November 2020 and has been re-designated to a non-executive director of the Company with effect from 31 January 2022. Mr. Ho has over 20 years of experience in financial service and restructuring experience in various capacities. From 1998 to 2003, Mr. Ho was a sales trader in TradeTech Pty Ltd and Hartley Poynton Ltd, a subsidiary of Royal Bank of Canada, where he was trained as a financial advisor, specialising in derivatives and first generation fintech products. From 2003 to 2009, Mr. Ho was a head of trading desk in a boutique trading firm, Tricom Futures Ltd, where he set up a trading desk in greenfield markets, specialising in debt instruments, capital raising, equity linked structures and derivatives.

In December 2011, Mr. Ho was appointed as an executive director of Key Alliance Group Berhad (a company listed on the Bursa Malaysia, stock code: 0036) and has been redesignated to managing director since August 2017. In March 2019, Mr. Ho was appointed as a non-independent non-executive director of XOX Bhd (a company listed on the Bursa Malaysia, stock code: 0165) and has been re-designated to executive director since March 2020. In June 2020, Mr. Ho was appointed as an independent non-executive director of Komarkcorp Berhad (a company listed on the Bursa Malaysia, stock code: 7017) and has been re-designated to executive director since November 2020. In February 2021, Mr. Ho has been appointed as an executive director of Cheetah Holdings Berhad (a company listed on the Bursa Malaysia, stock code: 7209)

Mr. Ho served as a non-independent non-executive director of Halex Global Berhad (a company listed on the Bursa Malaysia, stock code: 5151) from April 2014 to January 2015, and an independent non-executive director of CN Asia Corporation Bhd (a company listed on the Bursa Malaysia, stock code: 7986) from December 2015 to June 2016.

Mr. Ho graduated from Griffith University, Australia with a bachelor of Commerce in September 1998.

### INDEPENDENT NON-EXECUTIVE DIRECTORS

**Ms. Lim Joo Seng (“Ms. Lim”)**, aged 47, has been appointed as an independent non-executive Director of the Company with effect from 31 May 2017. Ms. Lim has involved in the finance industry for more than 20 years, having started her career at Sekhar & Tan as a tax assistant from April 1999 to March 2000. Thereafter, she joined Deloitte KassimChan (a member firm of Deloitte Touche Tohmatsu) as an audit senior from May 2000 to December 2003. From February 2005 to February 2010, she joined Deloitte Touche Tohmatsu CPA Ltd. (Shanghai) as a manager. From February 2010 to January 2017, she joined XinRen Aluminium Holdings Limited, a company previously listed on the main board of the Singapore Exchange Securities Trading Limited in October 2010 and was subsequently privatised in year 2016 and is now a private holding company in Singapore, as a chief financial officer.

In December 2019, Ms. Lim has been appointed as a finance director of Nestcon Berhad (a company listed on the ACE Market of the Bursa Malaysia in June 2021, stock code: 0235) and has been appointed to the board of the director since August 2021.

## Biographical Details of Directors and Senior Management

Ms. Lim graduated with a bachelor of commerce from Macquarie University in Sydney, Australia in April 1998, and has been a member of the Malaysian Institute of Accountants and the Certified Public Accountants of Australia since September 2003 and January 2003, respectively.

**Mr. Tang Chak Lam Gilbert** (鄧澤林) (“**Mr. Tang**”), aged 71, has been appointed as an independent non-executive Director of the Company with effect from 2 November 2020. Mr. Tang has been a practicing solicitor in the Hong Kong Special Administrative Region of the People’s Republic of China since 1987. He is currently a senior partner of Messrs. Gilbert Tang & Co. He was a member of the Kowloon West Advisory Committee of Hong Kong Bank Foundation District Community Programme from July 1991 to November 1995.

Mr. Tang graduated from University of Buckingham, United Kingdom with a bachelor of Laws in February 1984 and subsequently obtained a diploma in Chinese Law from the University of East Asia in Macau in May 1987.

Since May 2011, Mr. Tang has been appointed as an independent non-executive director of China Star Entertainment Limited (a company listed on the Stock Exchange, stock code: 326).

**Mr. Yeung Chun Yue David** (楊振宇) (“**Mr. Yeung**”), aged 40, has been appointed as an independent non-executive Director of the Company with effect from 10 September 2020. Mr. Yeung has over 15 years of experience in accounting and tax advisory. From July 2004 to September 2017, Mr. Yeung worked in Cheng & Cheng Limited, Certified Public Accountants with his last position as a director. From September 2017 to July 2021, he worked in D & Partners CPA Limited with his last position as the managing partner and director. He is currently a committee member of the Panyu Committee of Chinese People’s Political Consultative Conference.

Mr. Yeung has been appointed as an executive director of Hatcher Group Limited (formerly known as VBG International Holdings Limited, a company listed on the GEM of the Stock Exchange, stock code: 8365). He has also been appointed as an independent non-executive director of Aeso Holding Limited (a company listed on GEM of the Stock Exchange, stock code: 8341) since April 2019; SANVO Fine Chemicals Group Limited (a company listed on the Main Board of the Stock Exchange, stock code: 301) since December 2019; and TL Natural Gas Holdings Limited (a company listed on GEM of the Stock Exchange, stock code: 8536) since December 2021.

Mr. Yeung graduated from the City University of Hong Kong with a bachelor of business administration in accountancy in November 2004. Mr. Yeung is currently a Certified Public Accountant (Practising) of the Hong Kong Institute of Certified Public Accountants and a Certified Tax Advisor of the Taxation Institute of Hong Kong.



## Biographical Details of Directors and Senior Management

### SENIOR MANAGEMENT

**Mr. Edgardo Osillada Gonzales II (“Mr. Gonzales”)**, aged 43, is a chief technology officer of the Group. He is primarily responsible for overseeing the IT functions of the Group as well as providing marketing, sales and product support.

Mr. Gonzales has over 20 years of experience in the IT industry. From February 2001 to November 2005, Mr. Gonzales was a Network Engineer in Primeworld Digital System, Inc., an Internet Service Provider, and was responsible for maintaining and managing computer networks. From October 2005 to October 2008, Mr. Gonzales joined Commverge Solutions Philippines, Inc. (“Commverge Philippines”), a company that provides professional services and network solutions to carriers and service providers in the telecommunications industry in the Asia Pacific region, as a technical manager. He also worked at Commverge Solutions (Singapore) Pte Ltd in Singapore as a technical manager from November 2008 to May 2009. He managed the technical operations for pre-sales and post-sales in Singapore and the Philippines. From May 2009 to June 2010, Mr. Gonzales worked as a technical manager at Commverge Philippines. In July 2010, Mr. Gonzales joined Systex SouthAsia Pte Ltd., a Taiwan-based IT services provider in the Asia Pacific region, as product support engineer where he was responsible for implementing, maintaining and administering networks and servers. Since September 2010, Mr. Gonzales joined Netsis Technology (S) Pte. Ltd. (“Netsis (Singapore)”) as an internet service provider consultant.

Mr. Gonzales graduated with a bachelor’s degree in science (Computer Engineering) from the AMA Computer College in Manila, the Philippines in April 2000. Mr. Gonzales was recognised as a Cisco Routing and Switching Solutions Specialist in August 2007; Cisco Certified Network Professional in April 2012; and Cisco Certified Design Professional by Cisco Systems, Inc. in April 2015 and such certification was renewed in April 2018. Mr. Gonzales was also recognised as a Certified Engineer for Application Delivery by A10 Networks and VMWare Certified Professional by VMWare.

**Ms. Yeo Joo Ling (楊珠琳) (“Ms. Yeo”)**, aged 43, was appointed as the financial controller of the Group in August 2016. Ms. Yeo is primarily responsible for the overall financial management of the Group. Ms. Yeo has over 10 years in the finance and accounting spheres, having held positions in another two companies in Singapore with roles in accounting. Ms. Yeo obtained the general certificate of education A levels from Outram Institute in December 1998 and completed level 3 of the Association of Chartered Certified Accountants in June 2007.

### COMPANY SECRETARY

**Ms. Wong Po Lam (黃寶琳) (“Ms. Wong”)**, aged 31, has been appointed as a company secretary of the Company (the “Company Secretary”) with effect from 21 December 2020. Ms. Wong joined the finance department of the Company in January 2019. She has approximately 10 years of experience in financial reporting, auditing, financial management, corporate secretarial and regulatory compliance in listed companies in Hong Kong. Before joining the Company, Ms. Wong acted as an audit manager in BDO Limited. Ms. Wong obtained a bachelor’s degree in Accounting from City University of Hong Kong, she is also a Certified Public Accountant of the Hong Kong Institute of Certified Public Accountants.

# Management Discussion and Analysis

## BUSINESS REVIEW

The Group is a well-established information and communications technology (“ICT”) solution provider headquartered in Singapore focusing on provision of cyber infrastructure and cyber security solutions. Starting from 2019, the Group has established offices in the People’s Republic of China (the “PRC”) focusing on providing software-as-a-service (“SaaS”).

Established in 2002, the Group started as a system integration service provider providing services to telecommunications service providers. Having gradually diversified its ICT services, the Group is now a regional provider of cyber infrastructure solutions in Southeast Asia. By working with various technology vendors, the Group acquired the experience and expertise to evolve to an ICT solution provider. Leveraging on its research and development capabilities, the Group successfully developed its technologies and SaaS systems to provide cyber security solutions and SaaS respectively.

The Group has been actively considering and exploring various opportunities and flexibly change its business strategies to facilitate its business growth. On 5 May 2021, the Company acquired the entire equity interest of Storm Front Pte. Ltd (the “Acquisition”). Storm Front is a company incorporated in Singapore with limited liability, its principal activities are provision of smart technology services in workspace, community and cloud, and retail sale of security and fire-fighting equipment. Established in 2018, Storm Front has successfully deployed its smart technology solutions branded “WerkDone” to more than 100 clients and 50,000 end-users in Singapore. It also maintains business relationship with six global business partners as it looks to take its services across borders.

The Board considers that the Acquisition complements and strengthens the Group’s existing business segments and enables the Group to expand into the enterprise digital transformation area, as well as to reinforce and further develop innovation and the collaboration in the smart technology industry. The Group believes that it will also continuously benefit from the rapid revenue growth and technical knowhow of Storm Front.

During the year ended 31 December 2021, the Company also established an operation base in Malaysia by setting up a wholly-owned subsidiary and reallocated its internal resources to expand its current business of cyber security solutions services into Malaysia. Due to continuous lockdown in Malaysia, the business in Malaysia has been kicked off in last quarter of 2021 successfully. The Group expects that the scale of cyber security solutions business and market in Malaysia will expand stably in the coming years.

# Management Discussion and Analysis

## Cyber Infrastructure Solutions Segment and Cyber Security Solutions Segment

For the year ended 31 December 2021, the reportable segment results (adjusted earnings before interest, taxes, depreciation and amortisation (“Adjusted EBITDA”)) in the cyber infrastructure solutions segment and the cyber security solutions segment were a loss of approximately US\$80,000 (2020: loss of approximately US\$491,000) and a loss of approximately US\$689,000 (2020: loss of approximately US\$1,333,000), respectively. The increase in these segment results were mainly the result of an increase in revenue to approximately US\$5,712,000 (2020: approximately US\$1,129,000), the decrease in impairment loss on trade receivables and non-current assets to nil (2020: impairment loss on trade receivables and non-current assets of approximately US\$400,000 and US\$1,246,000 respectively), and the increase in employee benefits expenses arisen in profit guarantee and share-based payments in respect of profit guarantee from the Acquisition to approximately US\$877,000 (2020: Nil).

During the year ended 31 December 2021, the COVID-19 pandemic, the emergence of new variants thereof, and political instability in Myanmar have continuously affected the Group’s operations, in particular, the negotiation of new projects with existing customers, and the seeking out of potential customers of the Group.

To maintain its local business in Singapore, the Group has explored and offered advanced security solutions to cloud service providers and customers in terms of visibility, protection, compliance, and operations. Besides, the Acquisition contributed positive results to the Group’s local business in Singapore.

Despite travel restrictions and lockdowns by multiple countries, the Group has kept business partners outside Singapore connected and updated through electronic communication and the Group has deployed onsite engineers to provide service while maintaining limited physical interactions with customers. During the year ended 31 December 2021, the Group recognised a remarkable result in cyber infrastructure solutions related projects in Vietnam, which amounted to approximately US\$3,616,000 or 52% of total revenue to the Group (2020: Nil).

Despite the emergence of new variants of COVID-19 pandemic still pose challenge to the Group’s business in both the cyber infrastructure solutions segment and the cyber security solutions segment. The Group expects that business in both segments to recover gradually as more and more countries gradually adopt to life with the COVID-19 pandemic, and as a result of high vaccination rate reducing the severity illness and outbreaks.

Since the second half of 2021, more and more countries including Singapore have re-opened borders for travelers and extended Vaccinated Travel Lane (“VTL”). With VTL, the Group can journey to more destinations with ease for business activities. The streamlined COVID-19 pandemic measures launched by the Ministry of Health in Singapore in March 2022 is also an important road marker to resume economic activities in Singapore. The Group will continue to work on opportunities and explore the markets with the current and new technological offerings.

## SaaS Segment

For the year ended 31 December 2021, the reportable segment result (Adjusted EBITDA) in the SaaS segment was a loss of approximately US\$328,000 (2020: loss of approximately US\$417,000). The increase in segment result was mainly the result of the decrease in advertisement fees incurred for the developed SaaS business, the change of the Group’s role from principal to agent in the majority of SaaS business since the second half of 2020 to minimise business risk of the Group as well as seizing the business opportunities to provide a higher degree of flexibility to customers, and increased in impairment loss on other receivable to approximately US\$208,000 (2020: Nil).

The emergence of new variants of COVID-19 pandemic and the Sino-US trade war were the main challenges faced by the Group during the year ended 31 December 2021, which the Group expects would continue to affect its SaaS business in the coming years. The Group will continuously endeavour to diversify its customer base and to expand its market share the in SaaS business.

# Management Discussion and Analysis

## FINANCIAL REVIEW

### Revenue

The major revenue streams of the Group were derived from the provision of cyber infrastructure solutions, cyber security solutions and SaaS. For the year ended 31 December 2021, the Group recorded a total revenue of approximately US\$6,955,000 (2020: approximately US\$8,633,000), of which was generated from the cyber infrastructure solutions business of approximately US\$4,349,000 (2020: approximately US\$871,000), the cyber security solutions business of approximately US\$1,363,000 (2020: approximately US\$258,000) and the SaaS business of approximately US\$1,243,000 (2020: approximately US\$7,504,000).

The increase in revenue from the cyber infrastructure solutions business and the cyber security solutions business was mainly due to the completion of substantial projects in Vietnam whereas the scale of new projects completed were relatively significant and the Acquisition, respectively.

The decrease in revenue from the SaaS business was mainly due to the change of business model of the Group from principal to agent in the SaaS business since the second half of 2020 by revising some contract terms by mutual agreement between the Group and its customers.

### Cost of inventories sold

The Group's cost of inventories sold was increased from approximately US\$497,000 for the year ended 31 December 2020 to approximately US\$4,642,000 for the year ended 31 December 2021. The increase was mainly due to increase in the number of purchases of hardware components and in line with the increase in revenue in the cyber infrastructure solutions business.

### Subcontracting fee

For the year ended 31 December 2021, the Group recorded subcontracting fee of approximately US\$638,000 (2020: approximately US\$7,045,000) for technology vendors and individual service providers to provide subcontracting services on the cyber security solutions business and the SaaS business. The decrease was mainly due to the change of business model of the Group from principal to agent in majority of the SaaS business since the second half of 2020.

### Staff costs and related expenses

For the year ended 31 December 2021, the Group recorded staff costs and related expenses of approximately US\$1,775,000 (2020: approximately US\$912,000). The increase was mainly due to increase in employee benefits expenses arisen in profit guarantee and share-based payments in respect of profit guarantee from the Acquisition to approximately US\$173,000 (2020: Nil) and approximately US\$704,000 (2020: Nil), respectively. Details are set out in Note 26 in the consolidated financial statements in this report.

### Sales and marketing expenses

Sales and marketing expenses mainly represented advertisement cost for promotion of the cyber security solutions business and the SaaS business. For the year ended 31 December 2021, the Group recorded sales and marketing expenses of approximately US\$438,000 (2020: approximately US\$564,000). The decrease was mainly due to less advertisement cost incurred for developed the SaaS business of the Group.

### Impairment loss on non-current assets

As at 31 December 2021, the Group is of the view that there is no impairment indication for the property, plant and equipment (2020: impairment loss of approximately US\$282,000).

The Group carries out annual impairment test for intangible assets with indefinite useful lives by comparing their recoverable amounts to their carrying amounts at the end of each reporting period. The recoverable amount of intangible assets with indefinite useful lives were assessed on the value-in use calculations using pre-tax cash flow projections. At 31 December 2021 and 2020, the Group is of the view that the intangible assets with indefinite useful lives were not impaired as their recoverable amounts exceed their carrying amounts.

## Management Discussion and Analysis

The Group carried out an impairment test for intangible assets with finite useful lives and already in use where an indicator of impairment appears by comparing their recoverable amounts to their carrying amounts at the end of each reporting period. The internally developed technologies with finite useful lives have been fully disposed upon the disposal of Expert Team (BVI) Limited and its subsidiary, Expert Team Pte. Ltd. (collectively, the “Expert Team Group”). At 31 December 2021, the Group is of the view that the remaining intangible assets with finite useful lives and already in use were not impaired as their recoverable amounts exceed their carrying amounts (2020: impairment loss of approximately US\$964,000).

Details of the impairment assessment on property, plant and equipment and intangible assets are set out in Note 12 and Note 15 respectively in the consolidated financial statements in this report.

### Impairment loss on trade and other receivables

The Group assessed impairment loss on trade receivables by simplified approach in calculating expected credit loss (“ECL”) for trade receivables and recognises a loss allowance based on lifetime ECL at each reporting date and specifically estimated the ECL for each debtor by reference to its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment; and assessed impairment loss on other receivables measured on lifetime ECL and reflects the short maturities of the exposures.

Impairment loss on trade and other receivables of approximately US\$440,000 was recognised at 31 December 2021 (2020: approximately US\$983,000). Details of the impairment assessment on trade and other receivables are set out in Note 30 to the consolidated financial statements in this report.

### General and administrative expenses

The amount of general and administrative expenses decreased from approximately US\$2,213,000 for the year ended 31 December 2020 to approximately US\$1,450,000 for the year ended 31 December 2021. The decrease was mainly due to cost control of the Group.

### Loss for the year

The Group recorded a decrease in loss for the year from approximately US\$5,869,000 for the year ended 31 December 2020 to approximately US\$3,080,000 for the year ended 31 December 2021. The decrease in loss was mainly due to the aggregate effect of the increase in reportable segment results (Adjusted EBITDA) in the cyber infrastructure segment, the cyber security solutions segment and the SaaS segment, and decrease in amortisation and depreciation during the year ended 31 December 2021 due to impairment loss on property, plant and equipment and intangible assets of approximately US\$1,246,000 for the year ended 31 December 2020, and significant decrease in unallocated general and administrative expenses due to cost control by the Group.

### Liquidity and financial resources

As at 31 December 2021, the Group had current assets of approximately US\$9,988,000 (2020: approximately US\$8,245,000) including bank balances and cash of approximately US\$5,276,000 (2020: approximately US\$5,191,000) which are principally denominated in Hong Kong dollars (“HK\$”), Malaysian ringgit (“RM”), Singapore dollars (“SG\$”), Renminbi (“RMB”) and US\$, and the Group did not have any bank borrowings and debts. Total assets were approximately US\$13,594,000 (2020: approximately US\$11,897,000) and total liabilities were approximately US\$7,169,000 (2020: approximately US\$2,525,000). The gearing ratio is not available, since the Group had no bank borrowings and no debts as at 31 December 2021 and 2020.

### Share capital

As at 31 December 2021 and 2020, the authorised share capital of the Company was HK\$60,000,000 (equivalent to approximately US\$7,692,000) divided into 6,000,000,000 shares of HK\$0.01 each. The issued share capital of the Company was HK\$7,200,000 (equivalent to approximately US\$923,000) divided into 720,000,000 ordinary shares of HK\$0.01 each (the “Share(s”).

# Management Discussion and Analysis

## Treasury policy

The Group has adopted a prudent financial management approach towards its treasury policies and had maintained a healthy liquidity position throughout the reporting period. To manage liquidity risk, the Board closely monitors the Group's liquidity position to ensure that the liquidity structure of the Group's assets, liabilities and commitments can meet its funding requirements from time to time.

## Foreign exchange exposure

The exposure of the Group's transactional currency to foreign currency risk was minimal as most of the financial assets and liabilities held by group entities of the Group are denominated in the respective functional currency of the respective group entities.

Certain financial assets and financial liabilities of the Group are denominated in SG\$, which is different from the functional currency of the respective group entities.

The Group currently has no foreign currency hedging policy and the management monitors the foreign exchange exposure by closely monitoring the movement of foreign currency rates. Nevertheless, the Group will consider hedging significant foreign currency exposure by using derivative contracts should the need arise.

## Contingent liabilities

The Group did not have any material contingent liabilities as at 31 December 2021 and 2020.

## Commitments

The Group did not have any capital commitments as at 31 December 2021 and 2020.

## Significant events

### *Acquisition of a subsidiary and extension of fulfilment of profit guarantee*

On 7 April 2021, the Company, as a purchaser, entered into a conditional sale and purchase agreement (the "Agreement") with two independent third parties (the "Vendors"). Pursuant to the Agreement, the Vendors have agreed to sell and the Company has agreed to purchase the entire issued share capital of Storm Front Pte. Ltd. for a maximum consideration of SG\$3,500,000 (equivalent to approximately US\$2,628,000), which shall be satisfied 50% by cash and 50% by way of the allotment and issue of consideration shares, subject to adjustment on guaranteed profits. The Acquisition was completed on 5 May 2021, which has been account for business acquisition under IFRS 3 (Revised) "*Business Combination*".

Pursuant to the Agreement, subject to the fulfilment of the Profit Guarantee 2021, the Company shall pay to the Vendors SG\$1,166,500 (equivalent to approximately US\$874,000), of which SG\$291,500 (equivalent to approximately US\$218,000) shall be satisfied in cash and SG\$875,000 (equivalent to approximately US\$656,000) shall be satisfied by the issue of such Consideration Shares equivalent to SG\$875,000 (equivalent to approximately US\$656,000) ("Tranche 2 Payment"), provided always that the number of Consideration Shares to be issued shall not exceed the Maximum Consideration Shares. Where the Consideration Shares issued pursuant to the Tranche 2 Payment is not sufficient to satisfy the consideration amount of SG\$875,000 (equivalent to approximately US\$656,000) the remaining balance shall be satisfied by cash.

In addition, subject to the fulfilment of the Profit Guarantee 2022, the Company shall pay to the Vendors SG\$1,166,500 (equivalent to approximately US\$874,000), of which SG\$291,500 (equivalent to approximately US\$218,000) shall be satisfied in cash and SG\$875,000 (equivalent to approximately US\$656,000) shall be satisfied by the issue of such Consideration Shares equivalent to SG\$875,000 (equivalent to approximately US\$656,000) ("Tranche 3 Payment"), provided always that the number of Consideration Shares to be issued shall not exceed the Maximum Consideration Shares. Where the Consideration Shares issued pursuant to the Tranche 3 Payment is not sufficient to satisfy the consideration amount of SG\$875,000 (equivalent to approximately US\$656,000) the remaining balance shall be satisfied by cash.

## Management Discussion and Analysis

On 15 October 2021, given that the outbreak of the COVID-19 pandemic globally and the prolonged preventive measures imposed by the Singapore government had impacted the performance of Storm Front, the Vendors and the Company have mutually agreed to extend the fulfilment of the Profit Guarantee 2021 for the period from 1st January 2021 to 31st March 2022 and the Profit Guarantee 2022 for the period from 1st April 2022 to 31st March 2023.

As the applicable percentage ratios (as defined under the GEM Listing Rules) in respect of the Acquisition are more than 5% but less than 25%, the Acquisition constitutes a discloseable transaction of the Company under Chapter 19 of the GEM Listing Rules.

For more information about the Acquisition, please refer to the Company's announcements dated 7 April 2021, 20 April 2021, and 5 May 2021. For more information about the extension of fulfilment of profit guarantee, please refer to the Company's announcement dated 15 October 2021.

Details on the accounting recognition of the Acquisition are set out in Note 26 to the consolidated financial statements in this report.

*Where:*

"Consideration Shares" means the new shares of the Company to be allotted and issued to the Vendors at the Issue Price, for the purpose of settling the consideration.

"Issue Price" means the issue price per Consideration Share calculated based upon the average closing price per share of the Company as quoted on the Stock Exchange for the last five consecutive trading days immediately preceding the date of issue of such Consideration Shares for fulfilment of the Tranche 2 Payment and the Tranche 3 Payment respectively.

"Maximum Consideration Shares" means 19,800,000 Shares, being the maximum number of Consideration Shares to be issued for fulfilment of both the Tranche 2 Payment and the Tranche 3 Payment.

"Profit Guarantee 2021" means the net profit of Storm Front shall not be less than SG\$500,000 (equivalent to approximately US\$375,000) for the period from 1st January 2021 to 31st December 2021.

"Profit Guarantee 2022" means the net profit of Storm Front shall not be less than SG\$500,000 (equivalent to approximately US\$375,000) for the period from 1st January 2022 to 31st December 2022.

### Disposal of subsidiaries

In order to minimise the operation costs and enhance the business efficiency, the Group disposed the entire equity interests in the Expert Team Group to an independent third party during the year ended 31 December 2021 (the "Disposal"). The principal activities of Expert Team Group are investment holding and provision of cyber security solutions. The Disposal resulted in a gain of approximately US\$110,000 and was completed on 29 September 2021.

The Disposal did not constitute a notifiable transaction for the Company under Chapter 19 of the GEM Listing Rules. Details of the Disposal are set out in Note 27 to the consolidated financial statements in this report.

### Re-designation of Director

Effected from 31 January 2022, Mr. Roy Ho Yew Kee has been re-designated from an executive Director to a non-executive Director due to his wishes to devote more time to his other businesses and personal commitments ("Mr. Ho's Re-designation"). Mr. Ho's role in the remuneration committee of the Company (the "Remuneration Committee") remains unchanged.

For more information about Mr. Ho's Re-designation, please refer to the Company's announcement dated 31 January 2022.

# Management Discussion and Analysis

## Future plan for material investment and capital assets

Save as disclosed in this report, the Group does not have any plans for material investment or acquisition of capital assets as at the date of this report. The Company will make further announcement in accordance with the GEM Listing Rules, where applicable, if any investments and acquisition opportunities materialise.

## Final dividends

The Board did not recommend the payment of final dividend for the year ended 31 December 2021 (*2020: Nil*).

There is no arrangement that a shareholder of the Company has waived or agreed to waive any dividend.

## Charges on the Group's assets

There was no charge on the Group's assets as at 31 December 2021 and 2020.

## Employee and remuneration policy

As at 31 December 2021, the Group had a total of 28 employees (*2020: 27 employees*) (including executive Directors). During the year ended 31 December 2021, the total staff costs amount to approximately US\$1,775,000 (*2020: approximately US\$912,000*), representing an increase of approximately US\$863,000 over the year. The salaries and benefits of the Group's employees were kept at a market level and employees were rewarded on a performance-related basis within the general framework of the Group's salary and bonus system, which is reviewed annually.

The Group contributed defined contribution scheme to employees. The Group companies in Hong Kong has participated in the Mandatory Provident Fund Scheme (the "MPF Scheme") which is registered under the Mandatory Provident Fund Schemes Ordinance in Hong Kong for all qualifying employees in Hong Kong. The assets of the MPF Scheme are held in a separately administered fund. The Group contributes 5% of relevant monthly salaries of employees with a cap of monthly contributions of HK\$1,500 to the MPF Scheme. The Group's contributions to the MPF Scheme vest fully and immediately with the employees. Accordingly, there were no forfeited contributions available for the Group to reduce its existing level of contributions to the MPF Scheme as at 31 December 2021 and 2020. For the year ended 31 December 2021, the total amount contributed by the Group to the MPF Scheme was approximately US\$3,000 (*2020: approximately US\$3,000*).

The Group company in Malaysia participated in the Employees Provident Fund Scheme (the "EPF Scheme") under the Employees Provident Fund Act 1991 for qualifying employees in Malaysia. The Group has contributed at 13% of relevant monthly salaries for the employees who render monthly salaries of RM5,000 or below; and 12% of relevant monthly salaries for the employees who render monthly salaries of more than RM5,000 to the EPF Scheme. The Group's contributions to the EPF Scheme vest fully and immediately with the employees. Accordingly, there were no forfeited contributions which arose upon employees leaving the scheme before their interests in the Group's contribution became fully vested and thus there were no such forfeited contributions which were available to reduce the Group's existing level of contributions to the EPF Scheme as at 31 December 2021 (*2020: Not applicable*). For the year ended 31 December 2021, the total amount contributed by the Group to the EPF Scheme was approximately US\$2,000 (*2020: Nil*).



## Management Discussion and Analysis

The Group companies in Singapore have participated in the Central Provident Fund Scheme (the “CPF Scheme”) which is registered under Central Provident Fund Act in Singapore for all qualifying employees in Singapore. The Group contributes to the CPF Scheme based on certain percentages of relevant monthly salaries of employees, subject to a certain ceiling, as stipulated by the relevant regulations. The Group has no further payment obligation once the contributions have been paid. The Group’s contributions to the CPF Scheme vest fully and immediately with the employees. Accordingly, there were no forfeited contributions available for the Group to reduce its existing level of contributions to the CPF Scheme as at 31 December 2021 and 2020. For the year ended 31 December 2021, the total amount contributed by the Group to the CPF Scheme was approximately US\$52,000 (2020: approximately US\$52,000).

The Group companies in the PRC have participated in defined contribution retirement plans and other employee social security plans including pension, medical, other welfare benefits (the “Defined Contribution Plans in the PRC”), which are organised and administered by the relevant governmental authorities for all qualifying employees in the PRC. The Group contributes to these plans based on certain percentages of relevant monthly salaries of its employees, subject to ceiling, as stipulated by the relevant regulations. The Group has no further payment obligation once the contributions have been paid. The Group’s contributions to the Defined Contribution Plans in the PRC vest fully and immediately with the employees. Accordingly, there were no forfeited contributions available for the Group to reduce its existing level of contributions to the Defined Contribution Plans in the PRC as at 31 December 2021 and 2020. For the year ended 31 December 2021, the total amount contributed by the Group to the Defined Contribution Plans in the PRC was approximately US\$38,000 (2020: approximately US\$14,000).

During the year ended 31 December 2021, the Group recognised employee benefits expenses arisen in profit guarantee and share-based payments in respect of profit guarantee from the Acquisition to approximately US\$173,000 (2020: Nil) and approximately US\$704,000 (2020: Nil), respectively. Details are set out in Note 26 in the consolidated financial statements in this report.

### USE OF NET PROCEEDS FROM THE LISTING

On 24 February 2021, the Board resolved to reallocate the use in its unutilised net proceeds (the “Unutilised Net Proceeds”) from the issue of new shares of the Company at the time of its listing on GEM on 16 June 2017. The Unutilised Net Proceeds of approximately HK\$4,781,000 (equivalent to approximately US\$613,000) was changed and reallocated from the expansion of sales and marketing team to general working capital.

The Directors consider that the change in the use of the Unutilised Net Proceeds is in the best interest of the Company and its Shareholders as a whole since it is more appropriate to meet the current business needs of the Company and enables the Company to invest its financial sources in a more beneficial and effective way so as to cooperate in the future development of the Company and grasp potential business opportunities in the future.

Up to 31 December 2021, the Unutilised Net Proceeds had been applied as follows:

	Unutilised Net Proceeds as at 24 February 2021		Actual use of the Unutilised Net Proceeds from 24 February 2021 to 31 December 2021	
	HK\$'000	US\$'000	HK\$'000	US\$'000
General working capital	4,781	613	4,781	613

# Environmental, Social and Governance Report

## INTRODUCTION AND MESSAGE FROM THE BOARD

The Group is pleased to present the Environmental, Social and Governance (“ESG”) report (the “ESG Reporting”), highlighting the ESG performance, with disclosure reference to the Environmental, Social and Governance Reporting Guide (“ESG Reporting Guide”) and its upcoming amendments, as set out in Appendix 20 of the GEM Listing Rules. The information stated in this report covers the period from 1 January 2021 to 31 December 2021 (the “Reporting Period”) which aligns with the financial year as the 2021 annual report of the Group. The ESG Report covers the Company and its principal subsidiaries, being primarily engaged in provision of cyber infrastructure solutions services, cyber security solutions services and SaaS.

In addition to strive for the interest of shareholders of the Company, the Group also holds the environment, society, different stakeholders and its employees, in high regard. The Group understands the importance of undertaking its social responsibility, which has always been one of its objectives for achieving sustainable development. The Group is pleased to present the ESG Report to provide an overview of the Group’s management of significant issues affecting the operation, including ESG issues.

The Group welcomes stakeholders’ feedback on our ESG approach and performance. Please give your suggestions or share your views with us through our website at <http://nexion.com.hk/contact-us/>.

## PREPARATION SCOPE AND PRINCIPLES

The content of the ESG Report is determined by materiality review of the Company through stakeholder engagement and other assessment processes, which includes identifying ESG-related issues, communicating with stakeholders, assessing the relevance and materiality of the issues and preparing and validating the information reported. All statistics of environmental and social key performance indicators (“KPI”) disclosed in the ESG Report are organised and calculated according to a series of standardised methodologies.

To enhance comparability of the ESG performance among years, the Group has strived to adopt consistent KPI and calculation methodologies as far as reasonably practicable. There is no change in KPI and methodologies applied in the ESG report for the year ended 31 December 2021.

The Group will continue to optimise and improve its business operation according to the latest disclosure requirements. The Directors confirmed that the Company has complied with all applicable provisions as stated in Appendix 20 to the GEM Listing Rules and effective ESG risk management and internal control systems are in place.

# Environmental, Social and Governance Report

## STAKEHOLDERS ENGAGEMENT

Stakeholders are prioritised from time to time in view of the Group’s roles and duties, strategic plan and business initiatives. In order to identify the most significant aspects for the Group to report on for this ESG report, the Company has regular communication with different stakeholders and review aspects of attention which gives the Company the best references to continuously improve its ESG performance.

The table below sets out our main communication channels with the Groups stakeholders:

Stakeholders	Communication channel
Community	Community activities, volunteer work
Customers and Business Partners	Advertisement, marketing events, company website, regular meetings, email and phone communications
Employees	Daily communication and performance appraisal, Training, paid annual leave
Government and Regulatory Authorities	On-site inspections and checks, industry collaboration
Shareholders and Investors	Board of directors, information disclosure, website, mail and phone communications
Suppliers	Supplier procurement procedure, annual evaluation

# Environmental, Social and Governance Report

## SUSTAINABILITY MISSION

The Group's mission is to provide the cyber infrastructure solutions services, cyber security solutions services and SaaS together with contributing to the sustainable development of society. We aimed at creating the sustainable lifestyle by the following ways:

- Green – The Group is putting strong effort on protecting the environment by using advanced and environmental friendly technologies, optimising the use of natural resources, and emphasising the importance of environmental protection to the employees;
- Harmony – We truly believe a harmonious working environment could retain competent employees and improve their morale to the Group. The Group is promoting the importance of harmonious working environment by organising more employees' events and enhancing the employees' rights and benefits; and
- Technology – We review and enhance the existing technologies regularly and employ advanced technologies upon carrying out the principal businesses of the Group. This enables the Group to enhance the profitability and business efficiency and mitigate any potential adverse impact on the environment at the same time.

## ENVIRONMENTAL ASPECTS

### A1. Emissions

The Group's environmental policy encompasses our general approach towards controlling environmental impacts of our business operation. The Group's most significant environmental impact is the indirect emissions from energy consumptions in offices in Singapore and the PRC, and overseas business travelling by employees of the Group during the year ended 31 December 2021 and 2020. In line with the Group's policy to minimise emissions, we have implemented energy saving practices which are mentioned in the sections headed "Waste management" and "Use of resources" so as to reduce the emissions.

The Group's operations in Malaysia, Singapore and the PRC have fully complied with the relevant environmental laws and regulations in respective country in its daily operations, including but not limited to the following:

- Laws of Malaysia Energy Commission Act 2001 (Malaysia);
- Laws of Environmental Quality Act 1974 (Malaysia);
- Environmental Protection and Management Act 1999 (Singapore);
- Environmental Pollution Control Act, 1999 (Singapore);
- Environmental Protection Law of the PRC;
- Air Pollution Prevention and Control Law of the PRC;
- Prevention and Control of Environmental Pollution by Solid Wastes of the PRC; and
- Water Pollution Prevention and Control Law of the PRC.

# Environmental, Social and Governance Report

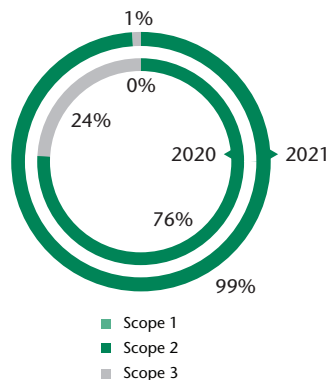
## Air Pollutant Emission

The major sources of the generation of nitrogen oxides, sulphur oxides and respiratory suspended particles (also known as Particulate Matters), which are the key air pollutants to the city, is mainly from the fossil fuel consumption, which are commonly used in motor vehicles, marine vessels, power plants and production factories. During the year ended 31 December 2021 and 2020, the Group does not own any motor vehicles or ships and does not involve in business activities with heavy use of the fossil fuel. The directors of the Company consider this aspect is not sufficiently material to be reported.

## Greenhouse Gas (“GHG”) Emission

Global warming is one of the major issues of climate change nowadays, which is closely associated with the GHG emission from human activities. The risks associated with climate change are imminent. There is broad scientific and policy consensus that actions must be taken to further quantify and assess the risks. The Group shares the same concerns with the scientists and the government by putting effort on utilising energy in a sustainable and environmental friendly way so as to reduce GHG emissions. The Group has adopted energy saving initiatives that are mentioned in the sections headed “Waste management” and “Use of resources”.

The total GHG emission data, which is the aggregate emission of Scope 1, 2 and 3 during the year ended 31 December 2021 and 2020, is illustrated as follows:



*Notes:*

- Scope 1 – Direct GHG emissions from operations that are owned or controlled by the Group;
- Scope 2 – Energy indirect GHG emissions resulting from the generation of purchased or acquired electricity, heating, cooling and steam consumed within the Group; and
- Scope 3 – All other indirect GHG emissions that occur inside the Group, including both upstream and downstream emissions.

# Environmental, Social and Governance Report

The Group considered the emission under Scope 1 is not sufficiently important to be reported because the Group does not involve in the combustion of fuels in stationary sources (excluding electrical equipment) to generate electricity, heating, cooling or steam nor mobile sources, such as motor vehicles and ships, controlled by the Group. Scope 2 emission is mainly from the electricity supplied by SP Group to the office in Singapore. Scope 3 emission is mainly from the overseas business travelling by employees of the Group.

GHG Emission (in CO <sub>2</sub> )	Unit	2021	2020
Scope 1	Kg	0	0
Scope 2	Kg	7,727	7,616
Scope 3	Kg	82	2,457
		<b>7,809</b>	<b>10,073</b>

During the year ended 31 December 2021, travel restrictions, lockdowns and other anti-pandemic measures implemented by countries limited the Group's overseas business travelling. The Group expects that the GHG Emission on overseas business travelling would increase along with re-opening of borders; more countries by including Singapore have re-opened borders for travelers and extended VTL in the coming year. Nevertheless, the Group strives to reduce the number of overseas business travelling in line with the adoption of environmental friendly practices.

## Waste Management

In daily operations, the Group generates domestic wastes, such as papers, aluminum cans and plastic bottles. The Group encouraged all employees to print and copy in double-side papers and have implemented recycling scheme for paper waste. For other domestic wastes, the Group plans to place recycling bins in offices and seek suitable recycling companies to collect the wastes. The Group does not involve in production of hazardous wastes and the amount of non-hazardous wastes is not significant. The Group has greatly reduced the paper usage with our effort mentioned above, all papers, aluminium cans and plastic bottles are properly recycled instead of disposed of as the unrecyclable wastes during the year ended 31 December 2021 and 2020.

## A2. Use of Resources

The Group advocates the importance of environmental protection and sustainability development to our employees. We adopted a number of environmental friendly practices as listed below:

- Using air conditioners with thermostats and sensors to maintain constant and reasonable room temperature;
- Replacing the traditional light bulb with light-emitting diode bulb, which gives higher efficiency;
- Encouraging double-side printing and photocopying;
- Reducing the use of petroleum related products, such as plastics and foam cups by replacing with biodegradable products;
- Decreasing the number of overseas business travelling by using video-conference or telephone-conference meetings instead; and
- Reminding all employees to turn off unnecessary electrical appliances.

## Environmental, Social and Governance Report

The Group's major resource consumption during the year ended 31 December 2021 and 2020 is summarised in the table below:

Categories	2021		2020	
	Amount	Intensity	Amount	Intensity
Electricity Consumption				
– Office 1 in Singapore	15,960 kWh	8.57 kWh per floor area (sq ft)	17,752kWh	9.53 kWh per floor area (sq ft)
– Office 2 in Singapore	2,051 kWh	2.02 kWh per floor area (sq ft)	–	–
Diesel Consumption	–	–	–	–
Gasoline Consumption	–	–	–	–
LPG/Natural Gas Consumption	–	–	–	–

Since the Group does not own any motor vehicles or ships and its business activities do not consume a significant amount of water, in addition, its offices use the public water tap shared by other occupants of the building, the directors of the Company considered that the gas, oil and water consumptions are not sufficiently important to report.

The Group purchases necessary hardware and software components from third parties with the combination of its core technical know-how in the cyber infrastructure and cyber security projects. There is no material repackaging of the hardwares and software components before delivery to the customers. Therefore, the Group considered the amount of packaging materials used was insignificant.

### A3. The Environment and Natural Resources

The Group is committed to the protection of the environment, which aims to save natural resources by enhancing the awareness among all employees and reviewing the efficiency of business operations regularly. Regarding the business operations, the Group is not aware of any significant impacts of activities on the environment and natural resources. With the integration of policy and measures mentioned in sections headed "Waste management" and "Use of resources" in this ESG Report, the Group strives to minimise the impacts of its business development on the environment and natural resources.

### A4. Climate Change

Climate change has been a worldwide growing issue in recent years. Climate change poses potential physical and transition risks to the Group's businesses. Acute physical risk can arise from extreme weather conditions such as flooding and storms and chronic physical risk can arise from sustained high temperature, while transition risk may result from the change in environmental-related regulations or change in customer preferences.

To minimise life, property and financial losses, precautionary measures on flexible working arrangement have been taken by the Group under different extreme weather scenarios of typhoon and flooding. To reduce emissions and energy consumption, the Group has implemented various environmental protection measures. Please refer to sections of "Emissions" and "Use of Resources" in this ESG Report.

It is expected that potential extreme weather conditions and change in environmental-related regulations do not directly impose material threat to the Group's operations. Nevertheless, the Group will continue to monitor the climate-related risks and implement relevant measures to minimise the potential impact of climate change.

# Environmental, Social and Governance Report

## SOCIAL ASPECTS

### B1. Employment

The Group believes that employees are our paramount assets and foundation of success, the Group spares no effort in caring their needs and always strives for their benefits. Under the Group's sound policy, an equal employment environment is fostered in which there is no workplace discrimination on the basis of ethnicity, nationality, age, gender, religion, disability, marital status, pregnancy, social orientation and other factors. The Group values the contribution of our employees and actively shares the achievements with them, by regularly reviewing its remuneration policy to ensure competitive remuneration packages, including basic salary, commission, bonus and other welfares and allowances, are offered to our employees.

As our business spans over a variety of countries and cities, all employees are entitled to the number of leaves, including maternity leaves, in accordance with the applicable laws of different jurisdictions. We advocate work-life balance among our employees by introducing reasonable working hours and number of paid leaves, which is not only beneficial to their health, but also to their morale and foster their sense of belonging to the Group.

The Group believes every contribution deserves its reward, we adopt performance-based remuneration packages. Under such policy, performance evaluation is conducted on a yearly basis to appraise the performance of all employees, offering them recognitions and rewards according to their respective individual performance.

On top of this, we also developed comprehensive human resources policies and guidelines to govern compensation, dismissal, recruitment and promotion processes, in which no case of inequality has been reported during the year ended 31 December 2021 and 2020. Besides, all employees are welcomed to express their opinions through various well-established channels, including the monthly regular meetings, emails and anonymous opinion box, at any time, in which the opinions of the employees could be expressed and fostered to the management, and the Group can always undertake improvement measures for the benefits of the employees.

The Group is committed to comply with relevant labour standards and employment laws and regulation which are applicable to our business and employment, including but not limited to the following:

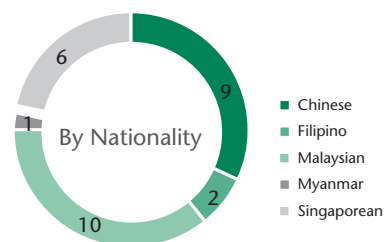
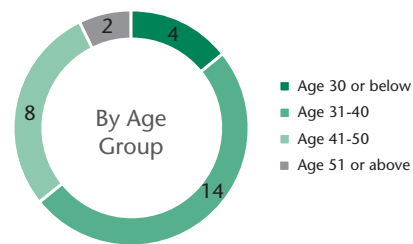
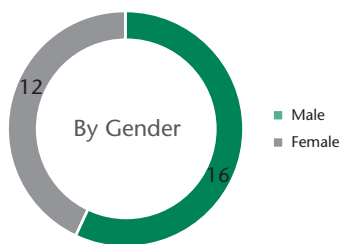
- Employment Ordinance (Chapter 57 of the laws of Hong Kong);
- Employees' Compensation Ordinance (Chapter 282 of the laws of Hong Kong);
- Employment Act 1955 (Malaysia);
- Employees Provident Fund Act 1991 (Malaysia);
- Employees Social Security Act 1969 (Malaysia);
- Employment Act (Singapore);
- Central Provident Fund Act (1953) (Singapore);
- Employment of Foreign Manpower Act (1990) (Singapore);
- Workplace Safety and Health Act (2006) (Singapore);
- Labour Law of the PRC; and
- Labour Contract Law of the PRC;



## Environmental, Social and Governance Report

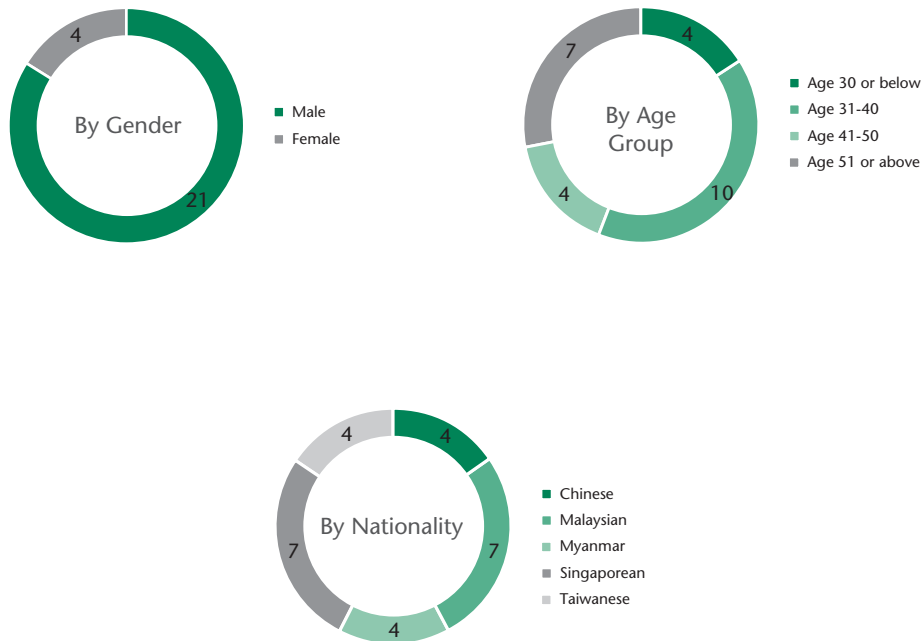
During the year ended 31 December 2021 and 2020, the Group had no issue of non-compliance or violation in respect of labour affairs.

As at 31 December 2021, the Group had 28 employees (including executive Directors). Below is the detailed breakdown of the number of employees by gender, age group, employment category and nationality.



# Environmental, Social and Governance Report

The employee turnover rate during the year ended 31 December 2021 is approximately 25%. Below is the detailed breakdown of the employee turnover rate by gender, age group, and nationality.



## B2. Occupational Health and Safety

Health and safety at work involves both the prevention of harm and the promotion of employees' wellbeing at the workplace. The Group has established strict safety and health policies in line with the relevant laws and regulations in Hong Kong, Malaysia, Singapore and the PRC, including but not limited to the Occupational Safety and Health Ordinance (Chapter 509 of the laws of Hong Kong), the Occupational Safety and Health Act 1994 (DSHA) in Malaysia, the Workplace Safety and Health Act and Work Injury Compensation Act in Singapore, the Law of the PRC on Prevention and Treatment of Occupational Diseases.

During the year ended 31 December 2021, the Group strictly complied with all the relevant laws and regulations with no violation reported. Due to the nature of the Group's business, there is no significant risk in occupational health and safety in the course of operations. The Group is not aware of any cases of work-related injuries or deaths fatalities among employees in the Group during the past three financial years. The Group continuously promotes a safe working environment to protect employees from any occupational hazards, for which a guideline was prepared for all employees, including environmental and personal hygiene practices, work arrangements during adverse weather, as well as emergency response.

During the year ended 31 December 2021, the Group minimised employee activities so as to prevent the spreading of COVID-19 pandemic at workplace. In accordance with lockdown regulations in the relevant countries, the Group suspended all non-essential business activities and arranged employees worked from their places of residence. The Group also mandatorily implemented anti-pandemic measures in offices, including but not limited to mask wearing in offices, daily temperature checks, restriction of access to offices to anyone with symptoms of COVID-19 or anyone who was a close contact of COVID-19 pandemic patient.

## Environmental, Social and Governance Report

### B3. Development and Training

The development of the Group relies on the quality of our employees. Therefore, we place emphasis on the employees' trainings, which are led by human resources department of the Company. The executive directors of the Company are responsible for the corresponding approval and designing relevant training contents in accordance with the latest market trend. The training needs of the employees can be revealed by annual performance appraisal and latest market development.

All new employees have to attend relevant technical and operational training courses which ensure that they get trained with the required skills and knowledge, while on-going trainings are also prepared for all existing employees. The Group arranges trainings relating to international sanctions for the directors of the Company, senior management members and other relevant personnel to assist them in evaluating the potential international sanctions risk in the Group's daily operations. The Group also regularly updates the latest information of corporate governance, bribery, extortion, fraud and money-laundering via emails with its employees, which could draw the attention on the importance of ethics among the employees. The Group also promotes lifelong learning among its employees. They are also encouraged to take part in relevant external seminars and trainings in an active manner for continuing advancement.

The vocational training arranged by the Group to employees during the year ended 31 December 2021 is summarised in the table below:

<b>Percentage of employees trained</b>		51%
Gender	Male	29%
	Female	22%
Employment category	Middle management	25%
	General staff	26%
<b>Total number of training hours</b>		160
Gender	Male	82
	Female	78
Employment category	Middle management	95
	General staff	65
<b>Average number of training hours</b>		11
Gender	Male	10
	Female	13
Employment category	Middle management	14
	General staff	9

### B4. Labour Standards

The Group abides by the relevant laws and regulations in regard to the prevention of child and forced labour, according to which such practices are strictly prohibited throughout the Company with several effective means. To avoid the employment of child labour, the Group checks and verifies the identity cards or other identification documents of the candidates in the course of recruitment. The Group fully carries out the labour contracts and relevant well-established internal labour policies, under which a transparent system and corresponding reporting channels are in place to ensure no unfair labour practice is adopted. During the year ended 31 December 2021 and 2020, the Group did not violate any relevant laws and regulations in respect of the prevention of child or forced labour.

# Environmental, Social and Governance Report

## OPERATING PRACTICES

### B5. Supply Chain Management

	2021
<b>Total number of suppliers by geographical regions</b>	
Malaysia	20
Singapore	28
The PRC	5
Others	15
	<b>68</b>

Neither the nature of our business nor our suppliers involve significant risk to the environment and society, the Group regularly reviews its list of suppliers to ensure their compliance with our internal regulations and relevant national and local laws. The Group also encourage our suppliers to be certified by different management systems or frameworks to standardise their performance. Before placing procurement from new suppliers, the Group will assess its corporate conditions, credibility and the quality of products so as to maintain the quality of services and products provided to our customers. After engaging with the new suppliers, the technical support team of the Group will regularly check on the components supplied. Also, the Group will develop an open dialogue with the suppliers to address the concerns and needs from both parties. In case of the observation of any misconduct from the suppliers, the Group will terminate the trading relationship should the needs arise.

The Group commences pre-installation procedures before undertaking project installation. Pre-installation quality control procedures refer to procedures put in place by the Group to check that the hardware and/or software components required for the implementation of the Group's cyber infrastructure solutions and cyber security solutions are in accordance with the proper specifications and quantities ordered by customers.

The technical support team of the Group is responsible for the checking of all hardware and software components supplied by the providers to ensure the components come with proper warranty and/or a back-to-back return policy arrangement such that any products that are defective or do not comply with the stated product specifications within the warranty period will be replaced by the suppliers. In addition, the technical support team of the Group also checks for any damage to the physical packaging of the products before installing the cyber infrastructure solutions and/or cyber security solutions. A "burn-in" test will be conducted which typically involves the running of the hardware up to 24 hours to ensure that all components are functioning properly before the delivery of the hardware to the customers.

# Environmental, Social and Governance Report

## B6. Product Responsibility

The quality of services and products is always at the key focus in our operations. The Group works with technology vendors and subcontractors that act in an environmentally, socially and ethically responsible manner. The Group takes the initiative to interact with technology vendors and subcontractors to raise their awareness on sustainability. To ensure the quality of services and products, those technology vendors and subcontractors which the Group cooperated containing qualifications and facilities which fulfill industry standards, such as servers, network equipment, testers, probes, security features and electromagnetic shields. Through cooperation with our professional engineers, the Group's products and services could achieve higher standard of industry requirements and satisfy the certification requirements of the industry which centre on the performance, stability, usability, environmental and health impact, life cycle and security of a product. Besides, the electromagnetic shields can provide the Group with a conducive environment for the development of new and existing solutions and products. During the year ended 31 December 2021 and 2020, no product sold or shipped subject to recalls for safety and health reasons. Besides, the Group did not receive any complaints on its services and products.

The Group obtained the Telecommunication Dealer's Individual License issued by the Infocommunications Development Authority of Singapore and the Security Service Provider's License issued by the Singapore Police Force. The Group intends to develop and implement a practical export control compliance programme, focused on awareness raising, monitoring, tracking and screening re-export, re-transfer, re-supply and re-sale of US-origin items so as to ensure that any applicable re-export authorisations are obtained and items subject to the US Export Administration Regulations are not re-transferred to prohibited parties.

### *Intellectual Property Rights*

The Group respects and protects intellectual property rights by all means. Intellectual property rights of the Group include all processes, procedures, programs, discoveries, ideas, formulae, improvements, developments, technologies, designs and inventions conceived or developed by its employees in the course of their employment or service. The Group relies primarily on intellectual property laws and contractual arrangements to protect its intellectual property rights. The employees under research and development department are required to enter into employment agreements or service contracts, under which they are required to keep all information relating to the intellectual property of the Group confidential. In addition, the Group has taken active steps to protect its trademarks and other intellectual property rights by necessary filing or registration.

### *Protection of Personal Data*

All information of customers and suppliers are considered highly sensitive and are kept in a safe and confidential manner under a designated system. The Group has taken proper measures to safeguard data integrity by avoiding and restricting any unauthorised access and data leakage. All employees also have to comply with the internal guidelines and employment contracts containing relevant clauses to ensure the confidentiality of such information. This avoids the possible leakage of any personal or private information. Moreover, exit interviews with resigned employees have come into practice, in which they have to sign the relevant declaration which protects the confidentiality of personal data after the termination of employment.

During the year ended 31 December 2021 and 2020, neither non-compliance nor violation in respect of product responsibility was reported.

# Environmental, Social and Governance Report

## **B7. Anti-Corruption**

The Group adopts a policy of zero tolerance towards bribery, extortion, fraud and money-laundering. All employees must fully comply with the Prevention of Bribery Ordinance (Chapter 201 of the Laws of Hong Kong), Anti-Corruption Commission Act 2009 in Malaysia, Prevention of Corruption Act in Singapore and Criminal Law of the PRC, as well as our internal policies on the prevention of corruption. In order to promote integrity in the workplace, an employee handbook was formulated to set out standards of conduct to which all employees are required to adhere. The Group has also established a whistleblowing policy to encourage reporting of bribery, extortion, fraud and money laundering, under which all employees have a responsibility to report to their supervisor or senior management any suspected violations, malpractice or impropriety within the Group. We also strengthen the sense of anticorruption among the employees by updating them with the latest guidance from relevant authorisations in Hong Kong, Malaysia, Singapore and the PRC regularly.

During the year ended 31 December 2021 and 2020, the Group did not aware of any non-compliance or violation of any relevant laws and regulations in respect of anti-corruption.

## **B8. COMMUNITY INVESTMENT**

The Group has taken an active part in fulfilling the corporate social responsibility. We strive for engaging with the local community and extending our reach to people in need.

In order to build a harmonious and prosperous society, the Group supports and encourages all employees to take part in volunteer works or charity activities. The employees could also swap the working schedules with others for joining volunteering work under the consent of their supervisors or the management.

The management understands that charitable organisation plays a key part in extending assistance and help for the needy or underprivileged in society. Monetary support has been offered for a number of worthy charitable organisations. The Group believes that by helping to enrich community, both materially and spiritually, it will also meet the expectations of shareholders, and stakeholders, including customers, suppliers, subcontractors and employees.

By creating an atmosphere of caring, the employees will become our representatives to spread and share with society the love that we always emphasise.

# Environmental, Social and Governance Report

## ESG REPORT SUMMARY AND INDEX

Subject areas, aspects, general disclosures and KPIs	Section/Explanation	Page
Aspect A. Environmental		
Aspect A1: Emissions		
General Disclosure	Information on a) the policies; and b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste.	"Environmental Aspects – Emissions" 19
KPI A1.1	The types of emissions and respective emissions data.	"Environmental Aspects – Air Pollutant Emission" and "Environmental Aspects – Greenhouse Gas Emission" 20-21
KPI A1.2	Direct (Scope 1) and energy indirect (Scope 2) greenhouse gas emissions (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	"Environmental Aspects – Greenhouse Gas Emission" 20-21
KPI A1.3	Total hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	The Group generated insignificant hazardous or non-hazardous waste during the year ended 31 December 2021 and 2020. Thus, the Group has not yet set any emission targets. Not applicable
KPI A1.4	Total non-hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	
KPI A1.5	Description of emission target(s) set and steps taken to achieve them.	
KPI A1.6	Description of how hazardous and non-hazardous wastes are handled, and a description of reduction target(s) set and steps taken to achieve them.	

# Environmental, Social and Governance Report

Subject areas, aspects, general disclosures and KPIs	Section/Explanation	Page	
<b>Aspect A2: Use of Resources</b>			
General Disclosure	Policies on the efficient use of resources, including energy, water and other raw materials.	"Environmental Aspects – Waste Management" and "Environmental Aspects – Use of Resources"	21-22
KPI A2.1	Direct and/or indirect energy consumption by type (e.g. electricity, gas or oil) in total (kWh in '000s) and intensity (e.g. per unit of production volume, per facility).	"Environmental Aspects – Use of Resources"	21-22
KPI A2.2	Water consumption in total and intensity (e.g. per unit of production volume, per facility).	Water consumption is not material in the Group's operation.	Not applicable
KPI A2.3	Description of energy use efficiency target(s) set and steps taken to achieve them.	"Environmental Aspects – Use of Resources"	21-22
KPI A2.4	Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency target(s) set and steps taken to achieve them.	Water consumption is insignificant in the Group's operation.	Not applicable
KPI A2.5	Total packaging material used for finished products (in tonnes) and, if applicable, with reference to per unit produced.	Packaging material used is insignificant in the Group's operation.	Not applicable
<b>Aspect A3: The Environment and Natural Resources</b>			
General Disclosure	Policies on minimising the issuer's significant impacts on the environment and natural resources.	"Environmental Aspects – The Environment and Natural Resources"	22
KPI A3.1	Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them.	"Environmental Aspects – The Environment and Natural Resources"	22
<b>Aspect A4: Climate Change</b>			
General Disclosure	Policies on identification and mitigation of significant climate-related issues which have impacted, and those which may impact, the issuer.	"Environmental Aspects – Climate Change"	22
KPI A4.1	Description of the significant climate-related issues which have impacted, and those which may impact, the issuer, and the actions taken to manage them.	"Environmental Aspects – Climate Change"	22



# Environmental, Social and Governance Report

Subject areas, aspects, general disclosures and KPIs		Section/Explanation	Page
Employment and Labour Practices			
Aspect B1: Employment			
General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to compensation and dismissal, recruitment, and promotion, working hours, rest periods, equal opportunity, diversity, antidiscrimination, and other benefits and welfare.	“Social Aspects – Employment”	23-24
KPI B1.1	Total workforce by gender, employment type (for example, full- or part-time), age group and geographical region.	“Social Aspects – Employment”	24
KPI B1.2	Employee turnover rate by gender, age group and geographical region.	“Social Aspects – Employment”	25
Aspect B2: Health and Safety			
General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to providing a safe working environment and protecting employees from occupational hazards.	“Social Aspects – Occupational Health and Safety”	25
KPI B2.1	Number and rate of work-related fatalities occurred in each of the pass three years including the reporting year.	“Social Aspects – Occupational Health and Safety”	25
KPI B2.2	Lost days due to work injury.	“Social Aspects – Occupational Health and Safety”	25
KPI B2.3	Description of occupational health and safety measures adopted, and how they are implemented and monitored.	“Social Aspects – Occupational Health and Safety”	25

# Environmental, Social and Governance Report

Subject areas, aspects, general disclosures and KPIs	Section/Explanation	Page
<b>Aspect B3: Development and Training</b>		
General Disclosure	Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities.	"Social Aspects – Development and Training" 26
KPI B3.1	The percentage of employees trained by gender and employee category (e.g. senior management, middle management).	"Social Aspects – Development and Training" 26
KPI B3.2	The average training hours completed per employee by gender and employee category.	"Social Aspects – Development and Training" 26
<b>Aspect B4: Labour Standards</b>		
General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to preventing child and forced labour.	"Social Aspects – Labour Standards" 26
KPI B4.1	Description of measures to reviews employment practices to avoid child and forced labour.	"Social Aspects – Labour Standards" 26
KPI B4.2	Description of steps taken to eliminate such practices when discovered.	"Social Aspects – Labour Standards" 26
<b>Operating Practices</b>		
<b>Aspect B5: Supply Chain Management</b>		
General Disclosure	Policies on managing environmental and social risks of the supply chain.	"Operating Practices – Supply Chain Management" 27
KPI B5.1	Number of suppliers by geographical region	"Operating Practices – Supply Chain Management" 27
KPI B5.2	Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, and how they are implemented and monitored.	"Operating Practices – Supply Chain Management" 27
KPI B5.3	Description of practices used to identify environmental and social risks along the supply chain, and how they are implemented and monitored.	"Operating Practices – Supply Chain Management" 27

## Environmental, Social and Governance Report

Subject areas, aspects, general disclosures and KPIs	Section/Explanation	Page
KPI B5.4 Description of practices used to promote environmentally preferable products and services when selecting suppliers, and how they are implemented and monitored.	"Operating Practices – Supply Chain Management"	27
Aspect B6: Product Responsibility		
General Disclosure Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress.	"Operating Practices – Product Responsibility"	28
KPI B6.1 Percentage of total products sold or shipped subject to recalls for safety and health reasons.	"Operating Practices – Product Responsibility"	28
KPI B6.2 Number of products and service-related complaints received and how they are dealt with.	"Operating Practices – Product Responsibility"	28
KPI B6.3 Description of practices relating to observing and protecting intellectual property rights.	"Operating Practices – Intellectual Property Right"	28
KPI B6.4 Description of quality assurance process and recall procedures.	"Operating Practices – Product Responsibility"	28
KPI B6.5 Description of consumer data protection and privacy policies, and how they are implemented and monitored.	"Operating Practices – Protection of Personal Data"	28

# Environmental, Social and Governance Report

Subject areas, aspects, general disclosures and KPIs	Section/Explanation	Page
<b>Aspect B7: Anti-corruption</b>		
General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to bribery, extortion, fraud and money laundering.	"Operating Practices – Anti-Corruption" 29
KPI B7.1	Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the reporting period and the outcomes of the cases.	"Operating Practices – Anti-Corruption" 29
KPI B7.2	Description of preventive measures and whistle blowing procedures, how they are implemented and monitored.	"Operating Practices – Anti-Corruption" 29
KPI B7.3	Description of anti-corruption training provided to directors and staff.	Not applicable as no anti-corruption training provided during the year ended 31 December 2021. The group is in the process of seeking appropriate training for both directors and staff. Not applicable
<b>Community</b>		
<b>Aspect B8: Community Investment</b>		
General Disclosure	Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests.	"Community Investment" 29
KPI B8.1	Focus areas of contribution (e.g. education, environmental concerns, labour needs, health, culture, sport).	"Community Investment" 29
KPI B8.2	Resources contributed (e.g. money or time) to the focus area.	Not applicable as no resources contributed during the year ended 31 December 2021. Not applicable

# Corporate Governance Report

## INTRODUCTION

The Directors are pleased to present the corporate governance report of the Company for the year ended 31 December 2021 in accordance with the requirement under Rule 18.44(2) of the GEM Listing Rules.

The Directors consider that incorporating the core elements of good corporate governance in the management structure and internal control procedures of the Group would help to balance the interest of the Shareholders, customers and employees of the Company. The Board has adopted the principles and the code provisions of the Corporate Governance Code contained in Appendix 15 of the GEM Listing Rules (the “CG Code”) to uphold a high standard of ethics, transparency, responsibility and integrity in all aspects of business, and to ensure that affairs are conducted in accordance with applicable laws and regulations.

## CORPORATE GOVERNANCE PRACTICES

The Board is responsible for performing the corporate governance duties in the CG Code, which includes developing and reviewing the Company’s policies and practices on corporate governance, training and continuous professional development of directors, and reviewing the Company’s compliance with the code provision in the CG Code and disclosures in this report. The Company has complied with the principles and applicable code provisions of the CG Code for the year ended 31 December 2021, except the deviation from code provision A.2.1 of the CG Code as set out below.

### Chairman and chief executive officer

Code provision A.2.1 of the CG Code stipulates that the roles of chairman and chief executive officer should be separated and should not be performed by the same individual.

The division of responsibilities between the chairman and chief executive officer should be clearly established and set out in writing.

Mr. Foo is the chairman, an executive Director and the chief executive officer of the Company. It is considered that he has in-depth knowledge and experience in the IT industry and familiarity with the operations of the Group, that all major decisions are made in consultation with members of the Board and relevant Board committees, and that there are three independent non-executive Directors in the Board offering independent perspectives, the Board is therefore of the view that there are adequate safeguards in place to ensure sufficient balance of powers and authorities between the Board and the management of the Company and that it is in the best interest of the Group to have Mr. Foo taking up both roles.

Accordingly, the Company has not segregated the roles of its chairman and chief executive officer as suggested by code provision A.2.1 of the CG Code.

## DIRECTORS’ SECURITIES TRANSACTIONS

The Company has adopted Rules 5.48 to 5.67 of the GEM Listing Rules (“Model Code”) as the code of conduct for securities transactions by the directors in respect of the Shares (the “Code of Conduct”). Having made specific enquiries to all directors of the Company, each of them has confirmed that he/she has fully complied with the required standard of dealings and its code of conduct regarding to directors’ securities transactions during the year ended 31 December 2021.

# Corporate Governance Report

## BOARD OF DIRECTORS

The Board currently has six Directors comprising of two executive Directors, one non-executive Director and three independent non-executive Directors. The functions and duties of the Board include convening shareholders' meetings, reporting on the Board's work at these meetings, implementing the resolutions passed on these meetings, determining business and investment plans, formulating the Group's annual budget and final accounts, and formulating the Group's proposals for profit distributions and for the increase or reduction of registered capital. In addition, the Board is responsible for exercising other powers, functions and duties in accordance with the articles of the Company (the "Articles").

The composition of the Board during the year ended 31 December 2021 and up to the date of this report is set out as follows.

### Executive Directors

Mr. Foo Moo Teng (*Chairman*)

Mr. Ong Gim Hai

Mr. Roy Ho Yew Kee

*(re-designated from an executive Director to a non-executive Director on 31 January 2022)*

### Non-executive Director

Mr. Roy Ho Yew Kee

*(re-designated from an executive Director to a non-executive Director on 31 January 2022)*

### Independent non-executive Directors

Ms. Lim Joo Seng

Mr. Tang Chak Lam Gilbert

Mr. Yeung Chun Yue David

There is no financial, business, family or other material/relevant relationship among any members of the Board.

The Board has delegated to the chief executive officer and through him, to the senior management the authority and responsibility for the day-to-day management and operation of the Group.

In addition, the Board has established Board committees and has delegated to these Board committees various responsibilities as set out in their respective terms of reference. Further details of these committees are set out in section headed "Board Committees" on pages 41 to 46 in this report.

The Board reserves for its decision all major matters relating to policy matters, strategies and budgets, internal control and risk management, material transactions (in particular those that may involve conflict of interests), financial information, appointment of directors and other significant operational matters of the Company. Responsibilities relating to implementing decisions of the Board, directing and coordinating the daily operation and management of the Company are delegated to the management.

All the Directors, including non-executive Director and independent non-executive Directors, have brought a wide spectrum of valuable business experience, knowledge and professionalism to the Board for its efficient and effective functioning. The biographical details of each Director of the Company are set out in the section headed "Biographical Details of Directors and Senior Management" on pages 5 to 8 in this report.

## Corporate Governance Report

All Directors have access to all the information of the Company as well as the services and advice of the company secretary and senior management. The Directors may, upon request, seek independent professional advice in appropriate circumstances, at the Company's expenses for discharging their duties to the Company. All the Directors shall ensure that they carry out duties in good faith, in compliance with applicable laws and regulations, and in the interest of the Company and the Shareholders at all times.

The CG Code requires the Directors to disclose the number and nature of offices held in public companies or organisations and other significant commitments as well as their identity and the time involved to the issuer. The Directors have agreed to disclose their commitments to the Company in a timely manner and the Board regularly reviews the contribution required from each Director to perform his/her responsibilities to the Company. Further details of these disclosures are set out in section headed "Biographical Details of Directors and Senior Management" on pages 5 to 8 in this report.

The Board has also monitored the corporate governance policies and practices of the Company in compliance with all requirements under GEM Listing Rules and CG Code.

### NUMBER OF MEETINGS AND DIRECTORS' ATTENDANCE

The Board meets regularly and additional meeting will be convened when considered necessary by the Board; 9 board meetings were held throughout the year ended 31 December 2021. Details of Directors' attendance record of the Board meetings are set out as follow:

Name of Directors	Attendance/ Number of Board meetings held
<b>Executive Directors</b>	
Mr. Foo Moo Teng ( <i>Chairman</i> )	9/9
Mr. Roy Ho Yew Kee ( <i>re-designated from an executive Director to a non-executive Director on 31 January 2022</i> )	9/9
Mr. Ong Gim Hai	9/9
<b>Independent non-executive Directors</b>	
Ms. Lim Joo Seng	9/9
Mr. Tang Chak Lam Gilbert	9/9
Mr. Yeung Chun Yue David	9/9

# Corporate Governance Report

One general meeting was held throughout the year ended 31 December 2021. Details of directors' attendance record of the general meetings are set out below:

Name of Directors	Attendance/ Number of general meetings held
<b>Executive Directors</b>	
Mr. Foo Moo Teng ( <i>Chairman</i> )	1/1
Mr. Roy Ho Yew Kee ( <i>re-designated from an executive Director to a non-executive Director on 31 January 2022</i> )	1/1
Mr. Ong Gim Hai	1/1
<b>Independent non-executive Directors</b>	
Ms. Lim Joo Seng	1/1
Mr. Tang Chak Lam Gilbert	1/1
Mr. Yeung Chun Yue David	1/1

## INDEPENDENT NON-EXECUTIVE DIRECTORS

In compliance with Rules 5.05A, 5.05(1) and 5.05(2) of the GEM Listing Rules, the Company has appointed three independent non-executive Directors representing at least one-third of the Board and at least one of whom has appropriate professional qualifications, or accounting or related financial management expertise. As such, the independent non-executive Directors will bring independent judgment to the decision making process of the Board.

In accordance with code provision A.4.1 of the CG Code, the Company has entered into a letter of appointment with each of the independent non-executive Directors for a term of three years commencing from date of appointment which may be terminated by either party by giving three months' written notice.

The Company has received an annual confirmation of independence from each independent non-executive Directors as regards each of the factors referred to in Rule 5.09 of the GEM Listing Rules and considers the independent non-executive directors are independent as at the date of this annual report.

## TERMS OF APPOINTMENT AND RE-ELECTION OF DIRECTORS

Each of the Directors has entered into a service contract or a letter of appointment with the Company for a term of three years commencing from date of appointment, which may be terminated by not less than three months' notice in writing served by either party on the other and is subject to termination provisions therein and provisions on retirement by rotation of the directors as set out in the Articles.

The Directors shall have power at any time and from time to time to appoint any person to be a Director, either to fill a casual vacancy or as an addition to the existing directors. Any Director so appointed shall hold office only until the next general meeting of the Company and shall then be eligible for re-election at that meeting.



## Corporate Governance Report

At every annual general meeting (“AGM”) of the Company, pursuant to article 16.18 of the Article, one-third of the Directors for the time being, or, if their number is not three or a multiple of three, then the number nearest to, but not less than, one-third, shall retire from office by rotation, provided that every director (including those appointed for a specific term) shall be subject to retirement by rotation at least once every three years. A retiring Director shall retain office until the close of the meeting at which he retires and shall be eligible for re-election thereat. The Company at any AGM at which any directors retire may fill the vacated office by electing a like number of persons to be Directors. The Directors retiring by rotation at the 2022 AGM are Mr. Roy Ho Yew Kee and Mr. Tang Chak Lam Gilbert. They will retire and, being eligible, offer themselves for re-election as Directors at the 2022 AGM.

### DIRECTORS TRAINING AND PROFESSIONAL DEVELOPMENT

Pursuant to the code provision A.6.5 of the CG Code, all Directors of the Company should participate in continuous professional development to develop and refresh their knowledge and skills, which is to ensure that their contribution to the Board remains informed and relevant.

During the year ended 31 December 2021, the Directors have been provided with regular updates on Company’s performance, position and prospects to enable the Board as a whole and each Director to discharge their duties. The Directors are also briefed on the latest development and changes in the GEM Listing Rules and other relevant regulatory requirements timely. All Directors confirmed that they have had suitable training throughout the Year. The Company has maintained the training record in respect of each Director. There are also arrangements in place for providing continuing briefing and professional development to its directors by the Company whenever necessary.

A summary of continuous professional development of each Director of the Company participated during the year ended 31 December 2021, according to the records provided, is set out below:

Name of Directors	Attending internal briefings or trainings, participating seminars or reviewing materials
<b>Executive Directors</b>	
Mr. Foo Moo Teng ( <i>Chairman</i> )	✓
Mr. Roy Ho Yew Kee ( <i>re-designated from an executive Director to a non-executive Director on 31 January 2022</i> )	✓
Mr. Ong Gim Hai	✓
<b>Independent non-executive Directors</b>	
Ms. Lim Joo Seng	✓
Mr. Tang Chak Lam Gilbert	✓
Mr. Yeung Chun Yue David	✓

# Corporate Governance Report

## BOARD COMMITTEES

The Board has established three committees, namely as audit committee, remuneration committee and nomination committee with specific written terms of reference which deal clearly with the committee's authority and duties. It is required for the committees to report the improvements and recommendations in respect to any identified matters to the Board.

### Audit Committee

The Company has established an audit committee of the Company (the "Audit Committee") pursuant to a resolution of the directors passed on 31 May 2017. The Audit Committee has written terms of reference in compliance with Rule 5.28 of the GEM Listing Rules and the CG Code.

The primary duties of the Audit Committee are mainly to make recommendations to the Board on the appointment and removal of external auditor, review the financial statements and information and provide advice in respect of financial reporting and oversee the internal control procedures of the Group.

As at the date of this report, the Audit Committee comprises three independent non-executive Directors, namely Ms. Lim Joo Seng (Chairman), Mr. Tang Chak Lam Gilbert and Mr. Yeung Chun Yue David.

Five Audit Committee meetings was held throughout the year ended 31 December 2021. Details of members' attendance record of the Audit Committee meetings are set out as follow:

Name of Directors	Attendance/ Number of meetings held
Ms. Lim Joo Seng ( <i>Chairman</i> )	5/5
Mr. Tang Chak Lam Gilbert	5/5
Mr. Yeung Chun Yue David	5/5

The summary of the work of the Audit Committee is as follows:

- (i) reviewed the final results and annual report of the Group for the year ended 31 December 2020, the interim results and report for the six months ended 30 June 2021, the quarterly results and reports for the periods ended 31 March 2021 and 30 September 2021 with a recommendation to the Board for approval and monitored the integrity of such consolidated financial statements;
- (ii) reviewed the Group's financing and accounting policies; and
- (iii) reviewed and recommended appointment of external auditor, improvements on the Group's internal and compliance control system and risk management functions.

On 24 March 2022, the Group's results for the year ended 31 December 2021 have been reviewed by the Audit Committee.

# Corporate Governance Report

## Remuneration Committee

The Company has established the Remuneration Committee pursuant to a resolution of the directors passed on 31 May 2017. The Remuneration Committee has written terms of reference in compliance with Rule 5.34 of the GEM Listing Rules and the CG Code.

The primary duties of the Remuneration Committee are to make recommendation to the Board on the overall remuneration policy and structure relating to all Directors and senior management of the Group, review performance-based remuneration and ensure none of the Directors determine their own remuneration.

As at the date of this report, the Remuneration Committee has three members comprising of two independent non-executive Directors and one non-executive Director, namely Mr. Tang Chak Lam Gilbert (Chairman), Mr. Roy Ho Yew Kee and Mr. Yeung Chun Yue David.

One Remuneration Committee meetings was held throughout the year ended 31 December 2021. Details of members' attendance record of the Remuneration Committee meetings are set out as follow:

Name of Directors	Attendance/ Number of meetings held
Mr. Tang Chak Lam Gilbert ( <i>Chairman</i> )	1/1
Mr. Roy Ho Yew Kee	1/1
Mr. Yeung Chun Yue David	1/1

The summary of the work of the Remuneration Committee is as follows:

- (i) made recommendations to the Board on the Company's remuneration policy of Directors and senior management;
- (ii) reviewed the remuneration packages of Directors and senior management in relation to the performance and financial position of the Company; and
- (iii) made recommendations to the Board on the remuneration of independent non-executive Directors.

# Corporate Governance Report

## *Remuneration of directors and senior management*

Particulars in relation to Directors' remuneration and the five highest paid employees as required to be disclosed pursuant to Rule 18.30 of the GEM Listing Rules are set out in Notes 7 and 8 to the consolidated financial statements. Pursuant to code provision B.1.5 of the CG Code, the remuneration of executive Directors and the members of senior management by band for the year ended 31 December 2021 is set out below:

<b>Remuneration Band</b>	<b>Number of executive Directors and senior management</b>
Up to US\$100,000	7
US\$100,001 to US\$150,000	1

## **Nomination Committee**

The Company has established a nomination committee of the Company (the "Nomination Committee") pursuant to a resolution of the directors passed on 31 May 2017. The Nomination Committee has written terms of reference in compliance with the CG Code.

The primary duties of the Nomination Committee are to review the structure, size and composition (including the skills, knowledge and experience) of the Board on a regular basis and make recommendations to the Board on any proposed changes to the Board to complement the Group's corporate strategy, identify individuals suitably qualified to become Board members, assess the independence of independent non-executive Directors and make recommendations to the Board on the appointment or reappointment of directors and succession planning for Directors, in particular the chairman and the chief executives.

As at the date of this report, the Nomination Committee has three members comprising of two independent non-executive Directors and one executive Director, namely Mr. Tang Chak Lam Gilbert (Chairman), Mr. Foo Moo Teng and Ms. Lim Joo Seng. The Company has met the code provision A.5.1 of having a majority of the Nomination Committee members being independent non-executive Directors and being chaired by an independent non-executive Director.

One Nomination Committee meetings was held throughout the year ended 31 December 2021. Details of members' attendance record of the Nomination Committee meetings are set out as follow:

<b>Name of Directors</b>	<b>Attendance/ Number of meetings held</b>
Mr. Tang Chak Lam Gilbert ( <i>Chairman</i> )	1/1
Mr. Foo Moo Teng	1/1
Ms. Lim Joo Seng	1/1

## Corporate Governance Report

The summary of the work of the Nomination Committee is as follows:

- (i) reviewed the structure, size and composition (including the skills, knowledge and experience) of the Board;
- (ii) assessed the independence of independent non-executive Directors;
- (iii) made recommendations on the retiring directors at the AGM of the Company; and
- (iv) considered the candidate's integrity, qualifications, experience, independence and other relevant criteria necessary to complement the corporate strategy and achieve Board diversity on selection of candidates for directorship of the Company.

### *Nomination policy*

Pursuant to the nomination policy adopted by the Company, the Nomination Committee shall nominate suitable candidates to the Board for it to consider and make recommendations to shareholders for election as directors at general meetings or appoints as directors to fill casual vacancies.

Selection of proposed candidates shall be based on a range of criteria in assessing their suitability, including but not limited to, reputation of integrity, qualifications, commitment in respect of available time and relevant interest, the board diversity policy adopted by the Company, and whether the candidates would be considered independent with reference to the independence guidelines as set out in the Listing Rules under the case of selection of independent non-executive directors.

For filling a casual vacancy, the Nomination Committee shall make recommendations for the Board's consideration and approval. For proposing candidates to stand for election at a general meeting, the Nomination Committee shall make nominations to the Board for its consideration and recommendation. As there may be more candidates than the vacancies available, and the "gross-vote" method will be used to determine who shall be elected as a director, shareholder proposed resolutions shall therefore take the same form as the resolutions proposed for the candidates recommended by the Board.

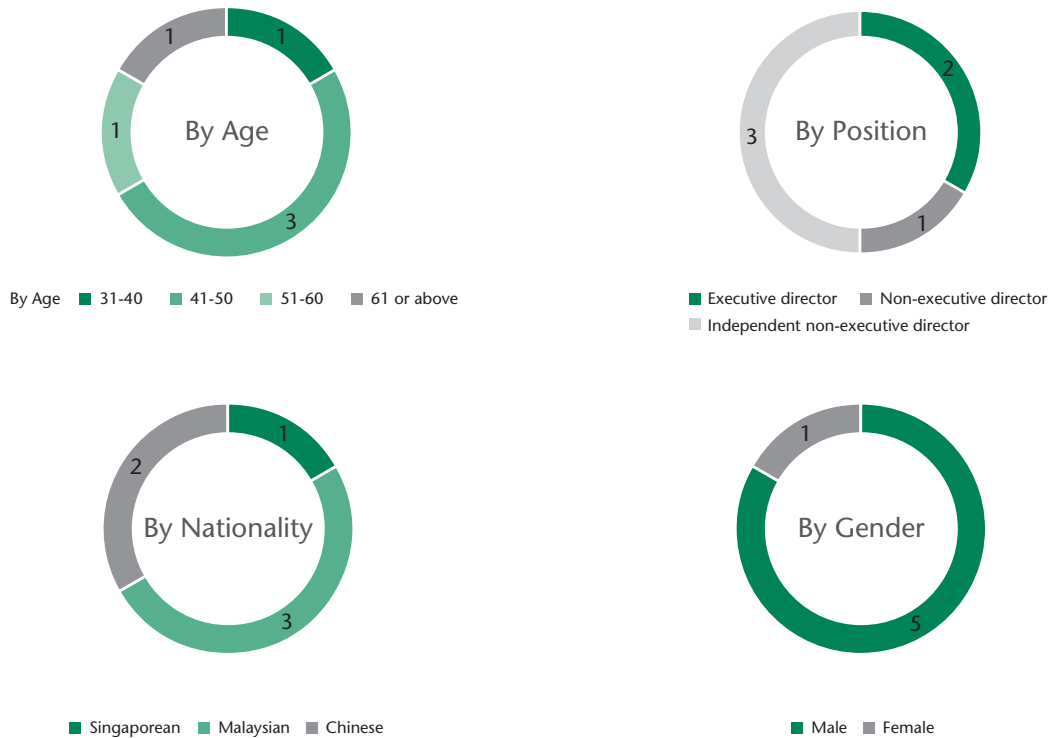
### **Board Diversity Policy**

The Board adopted a board diversity policy (the "Board Diversity Policy") in accordance with the requirement set out in the CG Code. The Board Diversity Policy aims to set out the approach to maintain diversity on the Board for long term sustainable development. The Company recognises and embraces the benefits of having a diverse Board. All Board appointments shall be made on a meritocracy, and candidates shall be considered against objective criteria, having due regard for the benefits of diversity on the Board.

Selection of candidates shall be based on a range of diversity perspectives, including but not limited to, gender, age, cultural and educational background or professional experience. The ultimate decision shall be based on merit and contribution that the selected candidates shall bring to the Board.

# Corporate Governance Report

As at the date of this annual report, the Group had six Directors in the Board. Set out below is the detailed breakdown of the number of Directors by age, position, nationality and gender.



The Nomination Committee monitors the implementation of the policy, and reviews, as appropriate, the policy to ensure the effectiveness of the policy regularly.

## Dividend Policy

The Board adopted a dividend policy (the “Dividend Policy”) in accordance with the requirement set out in the code provision, which aimed to provide stable and sustainable returns to shareholders of the Company. Pursuant to the Dividend Policy, the Board of the Company has the sole discretion to propose and determine the declaration and payment of dividends and the manner or form in which it shall be paid.

Determination on dividend distribution shall be taken into account of the financial position of the Group, the Group’s actual and future operations and liquidity position, the Group’s expected working capital requirements and future expansion plans, the Group’s debt to equity ratios and the debt level, any restrictions on payment of dividends that may be imposed by the Group’s lenders, the accumulated profits and other distributable reserves of the Company and each of the members of the Group, the shareholders’ and investors’ expectation and industry’s norm, the general market conditions, and any other factors that the Board deems appropriate.

The Board did not recommend the payment of final dividend for the year ended 31 December 2021 (2020: Nil).

# Corporate Governance Report

## Corporate Governance

The Board is also responsible for the corporate governance functions under code provision D.3.1 of the CG Code. During the year ended 31 December 2021, the summary of the work of the Board is as follows:

- (i) developed, reviewed and recommended to the Board on the Company's policies and practices on corporate governance;
- (ii) reviewed and monitored the training and continuous professional development of directors and senior management of the Company;
- (iii) reviewed and monitored the Company's policies and practices on compliance with legal and regulatory requirements;
- (iv) developed, reviewed and monitored the code of conduct applicable to employees and directors; and
- (v) reviewed the Company's compliance with the CG Code and disclosure in the corporate governance report.

## EMOLUMENT POLICY OF DIRECTORS AND SENIOR MANAGEMENT

The remuneration policy of the Group is to ensure the competitiveness of total remuneration to Directors and senior management in the market. It will be generally determined with reference to the skills, experience, knowledge and roles of them. Except for the abovementioned criteria, the Group will also consider the Company's performance and the prevailing market conditions for the emoluments of executive Directors and efforts and time dedicated to the participation in Company affairs for the emoluments of non-executive Director, independent non-executive Directors and senior management.

## FINANCIAL REPORTING

The Directors acknowledge their responsibility for the preparation of the consolidated financial statements for the year ended 31 December 2021 which give a true and fair view of the state of affairs of the Group in accordance with the statutory requirements and accounting standards and other financial disclosure requirements under the GEM Listing Rules. The financial results of the Group are announced in a timely manner in accordance with statutory and/or regulatory requirements.

The Directors are not aware of material uncertainties relating to events or conditions that may cast significant doubt on the Company's ability to continue as going concern. Therefore, the consolidated financial statements are prepared in going concern basis.

## AUDITOR'S REMUNERATION

The consolidated financial statements for the years ended 31 December 2021 and 2020 have been audited by independent auditor, Mazars CPA Limited.

During the year ended 31 December 2021, the remuneration paid/payable to Mazars CPA Limited in respect of audit services amounted to approximately US\$107,000 (2020: approximately US\$103,000).

There was no remuneration paid/payable to Mazars CPA Limited in respect of non-audit services during the years ended 31 December 2021 and 2020.

The Audit Committee has expressed its views to the Board that the level of fees paid/payable to the Company's external auditor for annual audit services is reasonable. There has been no major disagreement between the auditor and the management of the Company during the year ended 31 December 2021.

# Corporate Governance Report

The responsibilities of the external auditor about its financial reporting are set out in the independent auditor's report attached to the Company's consolidated financial statements for the year ended 31 December 2021 in this report.

## DIRECTORS AND OFFICERS INSURANCE

Appropriate insurance covers on directors' and officers' liabilities have been in force to protect the Directors and officers of the Group from their risk exposure arising from the business of the Group and, as at the date of this report, the Directors and officers of the Company are indemnified under a directors' and officers' liability insurance against any liability incurred by them in discharge of their duties while holding office as the Directors and officers of the Company.

## COMPANY SECRETARY

Ms. Wong Po Lam has been appointed by the Board as the Company Secretary with effect from 21 December 2020. The biographical details of Ms. Wong are set out in the section headed "Biographical Details of Directors and Senior Management" on page 8 of this annual report. Ms. Wong is principally responsible for supervision and compliance of the financial reporting, financial planning, treasury, financial controlling and company secretarial matters of the Company.

Ms. Wong has confirmed that she has no less than 15 hours of relevant professional training in accordance with Rule 5.15 of the GEM Listing Rules during the year ended 31 December 2021.

## COMPLIANCE OFFICER

Pursuant to the code provision 5.19 of the GEM Listing Rules, the Company must ensure that, at all times, one of its executive Directors assumes responsibility for acting as the Company's compliance officer. Mr. Foo Moo Teng, an executive Director, is acting as the compliance officer of the Group. Please refer to section headed "Biographical Details of Directors and Senior Management" on page 5 of this report for further details.

## SHAREHOLDERS' RIGHTS

### Convening an extraordinary general meeting ("EGM")

Pursuant to Article 12 of the amended and restated Memorandum and Article of Association (the "Amended and Restated M&A") of the Company, the Board may, whenever it thinks fit, convene an EGM. General meetings shall also be convened on the written requisition of any two or more members of the Company ("Members") deposited at the principal place of office of the Company in Hong Kong or, in the event the Company ceases to have such a principal office, the registered office specifying the objects of the meeting and signed by requisitionists, provided that such requisitionists held as at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company which carries the right of voting at general meetings of the Company. General meetings may also be convened on the written requisition of any one member which is a recognised clearing house (or its nominee(s)) deposited at the principal office of the Company in Hong Kong or, in the event the Company ceases to have such principal office, the registered office specifying the objects of the meeting are signed by the requisitionist, provided that such requisitionist held as at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company which carries the right of voting at general meetings of the Company. If the Board does not within 21 days from the date of deposit of the requisition proceed duly to convene the meeting to be held within a further twenty one days, the requisitionist(s) themselves or any of them representing more than one-half of the total voting rights of all of them, may convene the general meeting in the same manner, as nearly as possible, as that in which meetings may be convened by the Board provided that any meeting so convened shall not be held after the expiration of three months from the date of deposit of the requisition, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to them by the Company.



## Corporate Governance Report

### Procedures of putting enquiries to the Board

The Members' requisition, as stated above, must state the objects of the meeting and must be signed by the requisitionists and deposited at the Company's principal place of business in Hong Kong. It may consist of several documents in like form each signed by one or more requisitionists.

### Procedures of putting forward proposals at shareholders' meeting

There are no provisions allowing Shareholders to move new resolutions at the general meetings under the Companies Law (Revised) of Cayman Islands. However, pursuant to the Amended and Restated M&A, the Shareholders who wish to move a resolution may by means of requisition convene an EGM following the procedures set out above.

## INVESTOR RELATIONS

The Company has established a range of channels to maintain effective communication between the Company itself, Shareholders and potential investors by the following ways:

- (i) the publication of quarterly, interim and annual reports;
- (ii) regular AGM or EGM which provide a platform for Shareholders to exchange opinions with the Board;
- (iii) the publication of updated and key information of the Group on the websites of GEM and the Company; and
- (iv) the offer of the enquiry page on the website of the Company.

The Company aims to provide its Shareholders and investors with high standards of disclosure and financial transparency and has established a shareholders communication policy between itself, its Shareholders and investors which aims to set out the principles of the Company in relation to the shareholders' communications. The policy will be under review from time to time in order to ensure its effectiveness. The Board is committed to provide clear and detailed information of the Group to Shareholders through the publication of quarterly, interim and annual reports and/or despatching circulars, notices, and other announcements on a timely and regular basis.

Shareholders may at any time send their enquiries either by post, by facsimiles or by email, together with their contact details, such as postal address, email or fax, to the principal place of business of the Company in Hong Kong at the following address, facsimile number or via email:

Unit B, 13/F, Winsan Tower,  
98 Thomson Road, Wanchai  
Hong Kong  
Fax: +852 2529 9449  
Email: [contact@nexion.com.hk](mailto:contact@nexion.com.hk)

## CONSTITUTIONAL DOCUMENTS

The Company adopted the Amended and Restated M&A on 31 May 2017 which became effective on the date on which the Company's shares are listed on GEM of the Stock Exchange.

# Corporate Governance Report

## RISK MANAGEMENT AND INTERNAL CONTROL

The Board is responsible for the Group's internal control and has conducted a review of the effectiveness of the internal control of the Group annually during year ended 31 December 2021 by:

- (i) identifying, assessing and managing the risks associated with the Group's operations from time to time to ensure due compliance with laws and regulations applicable to the Group;
- (ii) overseeing the implementation of relevant internal control policies; and
- (iii) reviewing the effectiveness of the Group's risk management and internal control system.

In addition to the Code of Conduct for the directors, the Company has also established written guidelines no less exacting than the Model Code for any employee or director of the Group or the holding company of the Company who, because of his office or employment, is likely to possess inside information in relation to the Company or its securities employees in respect of their dealings in the Company's securities, and the procedures and internal controls for handling and dissemination of inside information.

As the corporate and operation structure of the Group is not complex and a separate internal audit department may divert resources of the Group, the Group currently does not have an internal audit department. However, the Group has engaged an independent internal control consultant to, on an annual basis, review and provide recommendations on improving its internal control system in order to manage our business risks and to ensure our smooth operation. The review covered certain operational procedures. No significant control failings or weakness have been identified by the consultant during the review. The Board and the Audit Committee would review the need for an internal audit function on an annual basis.

The management has reported to the Board and the Audit Committee on the effectiveness of the risk management and internal control systems for the year ended 31 December 2021. The Board and the Audit Committee considered the risk and management and internal control systems effective and adequate. No significant areas of concern that might affect shareholders were identified.

It should be acknowledged that the Group's risk management and internal control system are designed to manage rather than eliminate the risk of failure to achieve business objectives at the reasonable level, but not absolute assurance against material misstatement or loss.

On behalf of the Board  
**Foo Moo Teng**  
*Chairman*

Hong Kong, 24 March 2022

## Report of the Directors

The Directors submit herewith their report together with the audited consolidated financial statements of the Company for the year ended 31 December 2021.

### PRINCIPAL PLACE OF BUSINESS

The address of the Company's registered office is PO Box 309, Ugland House, Grand Cayman, KY1-1104, Cayman Islands. The Company's principal place of business in (i) Hong Kong, (ii) Singapore and (iii) the PRC are (a) Unit B, 13/F, Winsan Tower, 98 Thomson Road, Wanchai, Hong Kong, (b) Unit #10-03, Novelty BizCentre, 18 Howard Road, Singapore 369585 and (c) Room 2021, 2/F, Zhonghui Bulding, 16 Henan South Road, Huangpu District, Shanghai, the PRC, respectively.

### PRINCIPAL ACTIVITIES

The Company is an investment holding company. The Group is principally engaged in provision of cyber infrastructure solutions services, provision of cyber security solutions services and provision of SaaS. The principal activities of its principal subsidiaries are set out in Note 17 to the consolidated financial statements in this report.

### BUSINESS REVIEW

The business review and the likely future development of the Group's business for the year ended 31 December 2021 is set out in the section headed "Chairman's Statement" and "Management Discussion and Analysis" in pages 4 and pages 9 to 16 respectively in this report.

### PRINCIPAL RISKS AND UNCERTAINTIES

A summary of the principal risks and uncertainties which may impact the Group's financial conditions, results of operations or future performance and how the Group to mitigate these risks is set out below.

This summary should not be regarded as a complete and comprehensive statement of all potential risks and uncertainties faced by the Group, but rather those risks which the Group currently believes may have a significant impact on the Group's performance and future prospects.

Principal risk	Description	Mitigating actions
Operational risk	Dependent on major customers for a significant portion of the Group's business and any loss of projects from major customers could have a material adverse effect on the Group's business, results of operations and financial condition.	<ul style="list-style-type: none"> <li>Maintains good and long-term relationships with the existing customers.</li> <li>Introduce various marketing and promotional activities to attract potential customers and to increase market awareness.</li> <li>continue to work on opportunities and explore the markets with the current and new technological offerings.</li> </ul>

## Report of the Directors

Principal risk	Description	Mitigating actions
Strategic risk	Strategic risk is the risk that profitability and/or reputation of the Group could be adversely impacted by failure to anticipate and respond to changes in technologies or needs.	<ul style="list-style-type: none"> <li>• Regularly discuss with customers to update its needs, and supplies to update available upgrades or new solutions in the market.</li> <li>• Regularly review on strategy and performance of each business unit.</li> <li>• Regularly review forward looking indicators to the information technology industry.</li> </ul>
Personnel risk	Loss of services of any key management personnel which could have a material adverse effect on the Group's business since the Group is dependent on key management personnel for its operations, profitability and prospects.	<ul style="list-style-type: none"> <li>• Provide competitive reward and benefit packages that ensure our ability to attract and retain the employees we need.</li> <li>• Provide trainings and opportunities to different grade of employees to mitigate the effect of the Group from loss of key management temporarily.</li> <li>• Ensure that the employees of the Group has the right working environment to enable them to do the best job possible and maximise their satisfaction at work.</li> </ul>
Legal and regulatory risk	Breach of laws and regulations or claims from third parties that the Group is infringing their intellectual property rights could lead to litigation, investigations or disputes, resulting in additional costs being incurred, civil and/or criminal proceedings and reputational damage.	<ul style="list-style-type: none"> <li>• Monitor changes and developments in the regulatory environment and ensure that sufficient resources being made available to implement any required changes.</li> <li>• Seek legal or other specialist advice as appropriate.</li> </ul>
Economic risk	Any downturn in global economic conditions or in any of the markets in which the Group operates may adversely affect its business, financial condition, results of operations and cash flows.	<ul style="list-style-type: none"> <li>• Regularly review forward looking indicators to identify economic conditions.</li> </ul>

## Report of the Directors

Principal risk	Description	Mitigating actions
Political risk	Any political climate in the emerging countries like Laos and Myanmar in which the Group operates may adversely affect its business, financial condition, results of operations and cash flows.	<ul style="list-style-type: none"> <li>• Monitor changes and developments in the political environment of the emerging countries.</li> <li>• Seek alternative plans to mitigate losses and grasp business opportunities in the emerging countries.</li> </ul>
Liquidity/Credit risk	Failure/delay payments by customer or counterparty to a financial asset, which could also affect cash flow of the Group.	<ul style="list-style-type: none"> <li>• Fully understand customers and counterparties and carry out credit quality assessment on them before entering into a transaction.</li> <li>• Regularly monitor trade and other receivables and assess for their recoverability.</li> </ul>

Further descriptions of the Group’s financial risk (including credit risk, foreign currency risk and liquidity risk) management objectives and policies are set out in Note 30 to the consolidated financial statements.

The Group’s risk management activities are performed by the Board on an ongoing basis. Further description on the Group’s risk management and internal control measures, please refer to the section headed “Risk Management and Internal Control” in page 49 in this report.

An analysis of the Group’s performance during the year ended 31 December 2021 using financial key performance indicators is set out in the section headed “Financial Summary” and “Management Discussion and Analysis” on pages 139 to 140 and pages 9 to 16 respectively.

### ENVIRONMENTAL POLICIES AND PERFORMANCE

Environmental concerns is an essential issue to be addressed by the Board for the sustainable development of society and the operation of the Group. The Group has endeavored to comply with laws and regulations regarding environmental protection.

The Group has also established an internal policy regarding to the creation of environmental friendly environment for employees to follow. The internal policy will be reviewed along with the employees’ feedback, business development and latest legislations and regulations regularly.

Details of environmental, social and governance policies and performance of the Group are set out in the section headed “Environmental, Social and Governance Report” on page 17 to page 35.

# Report of the Directors

## KEY RELATIONSHIPS WITH EMPLOYEES, CUSTOMERS AND SUPPLIERS

### Employees

The Group considers employees are the important assets and their contribution is valued at all times. The Group provided competitive remuneration package to attract and retain high quality employees for long term business development. The Group reviews the compensation to employees in accordance with their performances, contributions and the prevailing market practice annually. The Group regularly provides various training to the employees to uphold the high quality and competitive workforce. The Directors believe that the Group has a good relationship with its employees. Up to the date of this annual report, the Group had not experienced any significant problems with its employees or disruption to its operation due to labour disputes nor had it experienced any material difficulties in recruiting or retaining experienced staff.

### Customers

The Group values the views and opinions of all customers through various means and channels, including usage of business intelligence to understand customer trends and needs and regular analysis on customer feedback for improvements in the products and services. Comprehensive tests and checks are conducted to ensure the quality of products and services provided. The Group offers a competitive price to customers so as to build up and strengthen the current relationship with customers for potential business opportunities.

### Suppliers

The Group encompasses working relationships with suppliers to meet our customers' needs in an effective and efficient manner. The departments work closely to make sure the tendering and procurement process is conducted in an open, fair and just manner. The Group's requirements and standards are also well-communicated to suppliers before the commencement of any production.

## RESULTS AND APPROPRIATION

The results of the Group for the year ended 31 December 2021 and the financial position of the Group as at 31 December 2021 are set out in the consolidated financial statements on pages 71 to 72 of this report.

The Board does not recommend the payment of a final dividend for the year ended 31 December 2021.

## FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the last five years is set out on pages 139 to 140 of this report.

## AGM AND CLOSURE OF REGISTER OF MEMBERS

To ascertain the entitlement to attend and vote at the annual general meeting to be held on 20 May 2022, the register of members of the Company will be closed from 13 May 2022 to 20 May 2022 (both days inclusive) during which no transfer of Shares will be registered. In order to be eligible to attend and vote at the AGM, all transfer forms accompanied by the relevant share certificates must be lodged with the Company's registrar, Tricor Investor Services Limited, Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong, for registration no later than 4:30 p.m. on 12 May 2022.

## Report of the Directors

### CONNECTED/RELATED PARTIES TRANSACTIONS

The Company had not entered into any connected transaction during the year ended 31 December 2021 which is required to be disclosed under the GEM Listing Rules. Related party transactions entered into by the Group during the year ended 31 December 2021, which constitute fully exempt connected transactions or continuing connected transactions under Chapter 20 of the GEM Listing Rules are disclosed in Note 29 to the consolidated financial statements in this report.

### SHARE CAPITAL

Details of the movements in the share capital of the Company during the year ended 31 December 2021 are set out in Note 22 to the consolidated financial statements in this annual report.

### PRE-EMPTIVE RIGHTS

There is no provisions for pre-emptive rights under the Articles or the laws of the Cayman Islands which would oblige the Company to offer new shares on a pro rata basis to its existing shareholders of the Company.

### SHARE OPTION SCHEME

The following is a summary of principal terms of the share option scheme (the "Scheme") which was conditionally approved by a resolution of the shareholders of the Company passed on 31 May 2017 and became unconditional upon the listing of the Company's shares on the Stock Exchange. The principal terms of the Scheme are set out in the paragraph headed "Share Option Scheme" under the section headed "Statutory and General Information" of the Prospectus.

The purpose of the Scheme is to reward any directors (including executive directors, non-executive directors and independent non-executive directors) and employees of the Group and any advisors, consultants, distributors, contractors, suppliers, agents, customers, partners, joint venture business partners, promoters or service providers of any member of the Group who the Board considers, in its sole discretion, have contributed or will contribute to the Group (the "Participants"), who have contributed to the Group and to encourage Participants to work towards maximising the value of the Company and the shares for the benefit of the Company and the Shareholders as a whole.

The maximum number of Shares which may be issued upon the exercise of all options to be granted under the Scheme and any other Schemes of the Group shall not in aggregate exceed 10% of the total number of Shares in issue as at Listing Date, which amounts to 60,000,000 shares. As at the date of this report, the total number of shares available for issue in respect of which options may be granted under the Scheme (including the share options granted but yet to be issued) is 60,000,000 shares, representing 8.33% of the issued shares of the Company as at the date of this report. No options may be granted to any Participant of the Scheme such that the total number of Shares issued and to be issued upon exercise of the options granted and to be granted to that person in any twelve-month period up to the date of the latest grant exceeds 1% of the Company's issued shares from time to time. Any further grant of share option in excess of this limit must be separately approved by Shareholders in general meeting.

## Report of the Directors

An option may be exercised in accordance with the terms of the Scheme at any time during a period as determined by the Board and not exceeding ten years from the date of the grant under the Scheme. The offer of the grant of the share option (the "Offer") is deemed to be accepted when the Company receives from the Participants who accepts an Offer in accordance with the terms of the Scheme, or (where the context so permits) a person entitled to any such option in consequence of the death of the original grantee, or the personal representative of such person (the "Grantee"), the offer letter signed by the Grantee specifying the number of the Shares in respect of which the Offer is accepted, and a remittance to the Company of HK\$1 as consideration for the grant of the option. There is no minimum period for which an option must be held before it can be exercised. The exercise price of the options is determined by the Board in its absolute discretion and shall not be less than the higher of:

- (i) the closing price of the Company's shares as stated in the Stock Exchange's daily quotations sheet on the date on which the option is granted, which date must be a business day;
- (ii) the average closing price of the Company's shares as stated in the Stock Exchange's daily quotations sheets for the five business days immediately preceding the date on which the option is granted; and
- (iii) the nominal value of the Company's share on the date on which the option is granted.

The Scheme shall be valid and effective for a period of ten years commencing from the adoption date, which is 31 May 2017. The Company may, by ordinary resolution in a general meeting or, the Board, on such date as the Board determines, terminate the Scheme at any time without prejudice to the exercise of options granted prior to such termination.

During the year ended 31 December 2021, no share option was granted, cancelled, exercised or lapsed pursuant to the Scheme and none of the Directors or chief executive of the Company or their respective spouses or children under 18 years of age were granted or exercised any right to subscribe for any equity or debt securities of the Company or any of its associated corporations within the meaning of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) (the "SFO"). There was no share option outstanding as at 31 December 2021.



## Report of the Directors

### PURCHASE, SALE OR REDEMPTION OF THE SHARES

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the shares of the Company during the year ended 31 December 2021.

### RESERVE

Details of the movements in reserves of the Group and the Company during the year ended 31 December 2021 are set out in the consolidated statement of changes in equity on pages 73 to 74 of this report and Note 33 to the consolidated financial statements respectively.

### DISTRIBUTABLE RESERVES

As at 31 December 2021, the Company has share premium and capital reserve of approximately US\$10,851,000 (2020: approximately US\$10,851,000) and approximately US\$3,922,000 (2020: approximately US\$3,922,000) respectively. It is distributable to the shareholders of the Company provided that the Company is able to pay its debts as they fall due in the ordinary course of business. Details of movements in the reserves of the Company during the year ended 31 December 2021 are set out in the consolidated statement of changes in equity on pages 73 to 74 and Note 33 to the consolidated financial statements in this report.

### ARRANGEMENTS TO PURCHASE SHARES OR DEBENTURES

At no time during the year ended 31 December 2021 were there any rights to acquire benefits by means of the acquisition of shares or debentures of the Company granted to any director or their respective spouse or children under 18 years of age, or were there any such rights exercised by them; or was the Company, its holding company, or any of its subsidiaries or fellow subsidiaries a party to any arrangement to enable the directors to acquire such rights in any other body corporate.

### BANK LOANS AND OTHER BORROWINGS

No bank loans and other borrowings were entered by the Group as at 31 December 2021.

### EQUITY-LINKED AGREEMENT

Save as the share option scheme of the Company, no equity-linked agreement was entered into by the Company or subsisted during the year ended 31 December 2021 which (a) will or may result in the Company issuing shares; or (b) requires the Company to enter into an agreement that will or may result in the Company issuing shares.

### MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year ended 31 December 2021.

### DONATION

During the year ended 31 December 2021, the Group did not make any donation with the amount not less than HK\$10,000 in accordance with relevant disclosure requirement under Hong Kong Companies Ordinance (2020: The Group made donation of approximately HK\$25,000 (equivalent to approximately US\$3,000)).

# Report of the Directors

## DIRECTORS

The Directors during the year ended 31 December 2021 up to the date of this report were:

### Executive Directors

Mr. Foo Moo Teng (*Chairman*)

Mr. Ong Gim Hai

Mr. Roy Ho Yew Kee

*(re-designated from an executive Director to a non-executive Director on 31 January 2022)*

### Non-executive Director

Mr. Roy Ho Yew Kee

*(re-designated from an executive Director to a non-executive Director on 31 January 2022)*

### Independent non-executive Directors

Ms. Lim Joo Seng

Mr. Tang Chak Lam Gilbert

Mr. Yeung Chun Yue David

Biographical details of the Directors are set out in the section headed “Biographical Details of Directors and Senior Management” on pages 5 to 8 of this report.

Pursuant to article 16.18 of the Articles, at every AGM of the Company one-third of the Directors for the time being (or, if their number is not three or a multiple of three, then the number nearest to but not less than, one third) shall retire from office by rotation provided that every director (including those appointed for a specific term) shall be subject to retirement by rotation at least once every three years. Any Directors appointed pursuant to article 16.2 or article 16.3 of the Articles shall not be taken into account in determining which directors are to retire by rotation. A retiring director shall retain office until the close of the meeting at which he retires and shall be eligible for re-election thereat. The Company at any AGM at which any Directors retire may fill the vacated office by electing a like number of persons to be Directors.

Directors who will retire and, being eligible, offer themselves for re-election as Directors at the 2022 AGM is set out in the section headed “Corporate Governance Report” in pages 36 to 49.

## DIRECTORS’ SERVICE CONTRACT

Each of the executive Directors has entered into a service agreement with the Company with no fixed term. Each of non-executive Director and the independent non-executive Directors has entered into an appointment letter with the Company for a fixed term of three years. The service contracts and appointment letters may be terminated in accordance with the terms of the individual service agreement, and is subject to termination provisions therein and retirement and re-election at the AGM in accordance with the Articles or any other applicable laws from time to time whereby he or she shall vacate his office.

None of the Directors has entered into any service agreement with the Company or any of its subsidiaries which is not determinable by the Group within one year without payment of compensation other than statutory compensation.

## CONFIRMATION OF INDEPENDENCE

The Company has received an annual confirmation of independence from each independent non-executive Director pursuant to Rule 5.09 of the GEM Listing Rules. The Company considers the independent non-executive Directors to meet all independence guidance in Rule 5.09 and to remain independent as at the date of this report.

## Report of the Directors

### PERMITTED INDEMNITY PROVISION

Pursuant to the article 33 of the Articles, every director shall be entitled to be indemnified out of the assets of the Company against all losses or liabilities incurred or sustained by him as a director of the Company in defending any proceedings, whether civil or criminal, in which judgment is given in his favor, or in which he is acquitted. During the Year, the Company has arranged appropriate insurance cover in respect of claims and legal actions against the directors and its officers.

### DISCLOSURE OF INTERESTS

#### Directors' and Chief Executives' Interests and Short Positions in shares, underlying shares and Debentures of the Company

As at 31 December 2021, the interests and short positions of the directors or chief executive of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO, which were required (a) to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO); or (b) pursuant to Section 352 of the SFO, to be entered in the register referred to therein; or (c) pursuant to Rule 5.46 to 5.67 of the GEM Listing Rules to be notified to the Company and the Stock Exchange, were as follows:

#### *Long position in the shares, underlying shares and debentures of the Company*

Name of director and chief executive (Note 1)	Capacity/Nature	Number of Shares held/interested in (Note 2 and 3)	Percentage of issued share capital
Mr. Foo Moo Teng ( <i>chairman, executive director and chief executive officer</i> )	Interest in a controlled corporation	154,838,000 (L) 154,838,000 (S)	21.51%

#### Notes:

- Alpha Sense Investments Limited ("Alpha Sense (BVI)") is an investment holding company incorporated in the British Virgin Islands ("BVI") and is held as to 100% by Mr. Foo. By virtue of the SFO, Mr. Foo is deemed to be interested in the shares held by Alpha Sense (BVI).
- The Letter "L" demonstrates the Directors' long position in the shares of the Company or the relevant associated corporation.
- The Letter "S" demonstrates the Directors' short position in the shares of the Company or the relevant associated corporation.

Save as disclosed above, as at 31 December 2021, none of the other Directors nor chief executives of the Company have registered an interest or short position in the shares, underlying shares or debentures of the Company or any of its associated corporations which were required (a) to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO); or (b) pursuant to Section 352 of the SFO, to be entered in the register referred to therein; or (c) pursuant to Rule 5.46 to 5.67 of the GEM Listing Rules to be notified to the Company and the Stock Exchange.

# Report of the Directors

## SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 31 December 2021, so far as known to any director, the following persons (other than the directors and chief executive of the Company) had interest or short positions in the shares and underlying shares of the Company which would fall to be disclosed under the provisions of Divisions 2 and 3 of Part XV of the SFO as recorded in the register required to be kept under Section 336 of the SFO:

### Long position in shares or underlying shares of the Company

Name of Shareholders	Capacity/Nature	Number of Shares held/interested in (Note 1 and 2)	Percentage of issued share capital
Alpha Sense (BVI)	Beneficial owner	154,838,000 (L) 154,838,000 (S)	21.51%
UBS Group AG ("UBS") (Note 3)	Beneficial owner	134,450,000 (L)	18.67%
XOX (Hong Kong) Limited ("XOX Hong Kong") (Note 4)	Beneficial owner	117,848,500 (L)	16.37%
XOX Bhd (Note 4)	Interested in a controlled corporation	117,848,500 (L)	16.37%

#### Notes:

1. The Letter "L" demonstrates long position.
2. The Letter "S" demonstrates short position.
3. UBS is an investment holding company incorporated in Switzerland, the shares of which are listed on SIX Swiss Exchange (stock code: UBSG: SW) and on the New York Stock Exchange (stock code: UBS).
4. XOX Hong Kong is an investment holding company incorporated in Hong Kong and is wholly-owned by XOX Bhd. XOX Bhd is a company incorporated in Malaysia, the shares of which are listed on Bursa Malaysia (formerly known as Kuala Lumpur Stock Exchange) (stock code: 0165).

Save as disclosed above, as at 31 December 2021, the Directors were not aware of any other persons (other than the Directors and chief executives of the Company) who had interests or short positions in the shares and underlying shares of the Company which would fall to be disclosed under the provisions of Divisions 2 and 3 of Part XV of the SFO as recorded in the register required to be kept under Section 336 of the SFO.

## DIRECTORS' INTEREST IN TRANSACTION, ARRANGEMENT AND CONTRACT OF SIGNIFICANCE

Apart from the related party transactions disclosed in Note 29 to the consolidated financial statements in this report, no transaction, arrangement and contract of significance to which the Company or any of its subsidiaries, or its holding company was a party and in which a director or an entity connected with a director had a material interest directly or indirectly subsisted at the end of the year or at any time during the year ended 31 December 2021.

## Report of the Directors

### **DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES**

Save as disclosed in the paragraphs headed "Share Option Scheme" and "Directors and Chief Executives' Interests and Short Positions in shares, Underlying shares and Debentures of the Company" in this annual report, at no time during the year ended 31 December 2021 was the Company, or any of its holding companies, its subsidiaries or its fellow subsidiaries a party to any arrangement to enable the Directors and chief executives of the Company (including their spouses and children under 18 years of age) to hold any interests or short positions in the shares, or underlying shares, or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO).

### **SUFFICIENCY OF PUBLIC FLOAT**

Based on the information that is publicly available to the Company and within the best knowledge of the Directors, the Company has maintained the public float as required by the Rule 17.38A of the GEM Listing Rules up to the date of this annual report.

### **DIRECTORS' EMOLUMENTS AND TOP FIVE HIGHEST PAID INDIVIDUALS**

Details of the Directors' emoluments and top five highest paid individuals are set out in Notes 7 and 8 to the consolidated financial statements respectively in this annual report.

No Directors or the top five highest paid individuals have waived or agreed to waive any emoluments during the year ended 31 December 2021 (2020: Nil).

### **HUMAN RESOURCES AND EMOLUMENT POLICY**

The Group's remuneration policies are formulated based on the performance of individual employees and are reviewed in a regular basis. The Group may also provide a discretionary bonus to employees as an incentive for their contribution to the Group in accordance with the Group's performance during the year ended 31 December 2021.

The Remuneration Committee is set up for reviewing the Group's emolument policy and structure of all remuneration of the Directors and senior management of the Group, having regard to the Group's operating results, individual performance and comparable market practices.

The Company maintains a share option scheme to attract and retain individuals with experience and ability and/or to reward them for their past contributions. Please refer to the paragraphs headed "Share Option Scheme" in this report for details of such scheme.

The Group recognises the importance of good relationship with employees. The Directors believe that the working environment and benefits offered to the employees have contributed to building good staff relations and retention. The Group continues to provide training for new staff and existing staff to enhance their technical knowledge, which are believed to increase the productivity and efficiency.

### **CONTRIBUTIONS TO THE RETIREMENT BENEFITS SCHEME**

Details of contributions to the retirement benefits scheme of the Group are set out in "Employee and remuneration policy" under section headed "Management Discussion and Analysis" on pages 15 to 16, Notes 2 and 6 to the consolidated financial statements in this report.

# Report of the Directors

## CONTROLLING SHAREHOLDERS' INTERESTS IN CONTRACT OF SIGNIFICANCE

Save as otherwise disclosed, no contract of significance to which the Company, its holding companies, or any of its subsidiaries was a party, and in which the controlling shareholders of the Company or any of its subsidiaries had a material interest, either directly or indirectly, subsisted at the end of the year or at any time during the year ended 31 December 2021.

## MAJOR CUSTOMERS AND SUPPLIERS

For the year ended 31 December 2021, the Group made approximately 68.7% (2020: approximately 72.9%) of its entire sales to Group's five largest customers and sales to the largest customer included therein amounted to approximately 32.1% (2020: approximately 55.6%). Purchases from the Group's five largest suppliers accounted for approximately 82.1% (2020: approximately 71.4%) of the total purchases for the year and purchases from the largest supplier included therein amounted to approximately 64.6% (2020: approximately 20.4%).

None of the Directors, their close associates, or any shareholder of the Company (which to the knowledge of the directors own more than 5% of the issued shares of the Company) had an interest in the Group's five largest customers and suppliers.

## INTERESTS IN COMPETING BUSINESS

During the year ended 31 December 2021 and up to the date of this annual report, the Directors were not aware of any of Directors, substantial shareholders of the Company and their respective associates (as defined in the GEM Listing Rules) had any interest in any business that directly or indirectly competed or might compete with the business of the Group.

## CORPORATE GOVERNANCE

Details of the corporate governance practices adopted by the Company are set out in the Corporate Governance Report on pages 36 to 49 of this report.

## CODE OF CONDUCT REGARDING SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted a code of conduct regarding securities transactions by the Directors on terms no less strict than the required standard of dealings as set out in Rules 5.48 to 5.67 of the GEM Listing Rules as the Code of Conduct. The Company also made specific enquiry with Directors and the Company was not aware of any non-compliance with the required standard as set out in the Code of Conduct from the Listing Date to 31 December 2021.

## COMPLIANCE WITH LAW AND REGULATIONS

To the best of the Directors' knowledge, information and belief, and having made all reasonable enquiries, the Group has complied with all relevant laws and regulations in Hong Kong, Malaysia, Singapore and the PRC during the year ended 31 December 2021. The Group also complies with the requirements under the Companies Law of the Cayman Islands, the GEM Listing Rules and the SFO for the disclosure of information and corporate governance.

## Report of the Directors

### AUDITOR

The consolidated financial statements for the years ended 31 December 2021 and 2020 have been audited by independent auditor, Mazars CPA Limited, who will retire, and being eligible, offer themselves for re-appointment. A resolution for Mazars CPA Limited's re-appointment as the auditor of the Company will be proposed at the forthcoming annual general meeting of the Company.

On behalf of the Board

**Foo Moo Teng**

*Chairman*

Hong Kong, 24 March 2022

# Independent Auditor's Report

**mazars**

MAZARS CPA LIMITED  
中審眾環(香港)會計師事務所有限公司  
42nd Floor, Central Plaza,  
18 Harbour Road, Wanchai, Hong Kong  
香港灣仔港灣道18號中環廣場42樓  
Tel 電話: (852) 2909 5555  
Fax 傳真: (852) 2810 0032  
Email 電郵: info@mazars.hk  
Website 網址: www.mazars.hk

To the members of  
Nexion Technologies Limited  
*(incorporated in the Cayman Islands with limited liability)*

## OPINION

We have audited the consolidated financial statements of Nexion Technologies Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 71 to 138, which comprise the consolidated statement of financial position of the Group as at 31 December 2021, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows of the Group for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2021, and of its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards ("IFRSs") issued by the International Accounting Standards Board (the "IASB") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

## BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSA") issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA"). Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements" section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



# Independent Auditor’s Report

## KEY AUDIT MATTERS *(Continued)*

Key Audit Matter	How our audit addressed the Key Audit Matter
<p><b>Recognition of revenue from provision of cyber infrastructure solutions, cyber security solutions and software as a service (“SaaS”)</b></p> <p><i>Refer to significant accounting policy in Note 2 and the disclosure of revenue in Note 4 to the consolidated financial statements</i></p> <p>The Group’s revenue is principally generated through the Group’s cyber infrastructure solutions, cyber security solutions and SaaS which include hardware, software and/or service components. Generally, engagements of this nature are negotiated, priced and concluded as one integrated solution because the provision of consulting, installation and configuration forms an integral part of completing the engagement and therefore, such revenue is recognised at point in time at which the customer obtains the control of the promised asset, which generally coincides with the time when the customers’ acceptance of the integrated solution is signed and the risks and rewards of the ownership transferred.</p> <p>The Group’s revenue for the year ended 31 December 2021 amounted to approximately US\$6,955,000 (2020: approximately US\$8,633,000) of which approximately US\$4,349,000, US\$1,363,000 and US\$1,243,000 (2020: approximately US\$871,000, US\$258,000 and US\$7,504,000) was generated from cyber infrastructure solutions, cyber security solutions and SaaS, respectively.</p> <p>There is an inherent risk that revenue may be inappropriately recognised when the performance obligations for revenue recognition have not yet been satisfied.</p> <p>We identified this matter as a key audit matter because revenue is a key performance indicator of the Group and it is significant to the consolidated financial statements as a whole.</p>	<p>Our procedures, among others, included:</p> <ul style="list-style-type: none"> <li>a) assessing the design, implementation and operating effectiveness of the Group’s key internal controls over the accuracy and timing of revenue recognition;</li> <li>b) inspecting key contract terms, including the payment terms, as stipulated in sales contracts, on a sample basis, to assess the appropriateness of the Group’s revenue recognition accounting policies, with reference to the requirements of the prevailing accounting standards;</li> <li>c) comparing, on a sample basis, sales transactions recorded during the year with underlying documents, including sales contracts, sales invoices, goods delivery notes and user acceptance test (if applicable) signed by customers in assessing the business substance of the underlying transactions and whether the related revenue has been recognised in accordance with the Group’s revenue recognition accounting policies;</li> <li>d) comparing, on a sample basis, sales transactions recorded just before and after the end of the reporting period with underlying documents as evidence of acceptance to assess whether the related revenue was recorded in the appropriate financial period; and</li> <li>e) inspecting underlying documents for journal entries which considered to be material or have met other specified risk-based criteria.</li> </ul>

# Independent Auditor's Report

## KEY AUDIT MATTERS *(Continued)*

Key Audit Matter	How our audit addressed the Key Audit Matter
<p><b><i>Recoverability assessment of trade and other receivables</i></b></p> <p><i>Refer to significant accounting policy and critical accounting estimate and judgement in Note 2, the disclosures of trade and other receivables in Note 19 and the disclosures of the financial risk management – credit risk in Note 30 to the consolidated financial statements</i></p> <p>At 31 December 2021, the Group had trade and other receivables of approximately US\$4,634,000 (2020: approximately US\$3,053,000), net of loss allowances of approximately US\$1,611,000 (2020: approximately US\$1,171,000).</p> <p>In particular, other receivables included investment deposits refundable of approximately US\$115,000 (2020: approximately US\$384,000).</p> <p>Management performed credit evaluations for the Group's debtors and assessed expected credit losses of trade and other receivables. These assessments were focused on the debtors' settlement record and their current repayment ability, and also took into account information specific to respective debtor as well as pertaining to the economic environment in which the debtor operates.</p> <p>We identified this matter as a key audit matter because the balances are material to the Group and significant degree of judgements were made by the management in assessing the credit standing of the Group's debtors and therefore the estimation of expected credit losses of trade and other receivables.</p>	<p>Our procedures, among others, included:</p> <ul style="list-style-type: none"> <li>a) obtaining management's assessment of expected credit losses of trade and other receivables and assessed the reasonableness of the key underlying information referenced by the management;</li> <li>b) checking and assessing whether the loss allowance was properly supported by considering available forward-looking information, the debtors' ageing analysis, settlement record and history of default; and</li> <li>c) in respect of receivables of individual debtor which had not been identified by management as potentially impaired, corroborating management's assessment with the external evidence obtained (e.g. public information available to us), our examination of the debtors' payment records during the current year and subsequent to the end of the reporting period, as well as the historical collection records.</li> </ul>

# Independent Auditor’s Report

## KEY AUDIT MATTERS *(Continued)*

Key Audit Matter	How our audit addressed the Key Audit Matter
<p><b>Acquisition accounting for Storm Front Pte. Ltd. (“Storm Front”)</b></p> <p><i>Refer to significant accounting policy and critical accounting estimate and judgement in Note 2 and the disclosures of acquisition of a subsidiary in Note 26 to the consolidated financial statements</i></p> <p>On 5 May 2021, the Group completed the acquisition of Storm Front at a consideration of approximately US\$880,000 (the “Acquisition”). The Acquisition constituted a business combination for accounting purposes.</p> <p>The initial accounting for the Acquisition requires the Group to identify the assets acquired and liabilities assumed and measure their amounts. Accordingly, the Group recognised a goodwill of approximately US\$707,000 while the fair value of identifiable net assets of Storm Front was approximately US\$173,000.</p> <p>We identified this matter as a key audit matter because of the significant impact of the Acquisition on the consolidated financial statements, and the inherent judgement involved in estimating the fair value of the assets acquired and liabilities assumed.</p>	<p>Our procedures, among others, included:</p> <ul style="list-style-type: none"> <li>a) evaluating management’s assessment of the terms of the acquisition agreement;</li> <li>b) understanding the valuation processes and methodology, significant assumptions adopted and key inputs used in the identification and valuation of assets and liabilities;</li> <li>c) evaluating the reasonableness of key assumptions used by management based on our knowledge and understanding of the business of Storm Front and market; and</li> <li>d) assessing the appropriateness of the methodology in determining the values of assets acquired and liabilities assumed as at the date of acquisition.</li> </ul>

# Independent Auditor's Report

## KEY AUDIT MATTERS *(Continued)*

Key Audit Matter	How our audit addressed the Key Audit Matter
<p><b><i>Impairment of goodwill arising from acquisition of Storm Front</i></b></p> <p><i>Refer to significant accounting policy and critical accounting estimate and judgement in Note 2 and the disclosures of goodwill in Note 16 to the consolidated financial statements</i></p> <p>At 31 December 2021, the Group had goodwill of approximately US\$686,000 arising from acquisition of Storm Front on 5 May 2021.</p> <p>For the purpose of assessing impairment on goodwill arising from business combination, goodwill is allocated to cash generating units ("CGUs") and the recoverable amount of the CGU identified was determined with reference to value-in-use (the "VIU") calculations using cash flow projections. In carrying out the impairment assessments, significant management judgement was used to identify and evaluate indication of impairment, identify CGUs and determine the key assumptions underlying the VIU calculations.</p> <p>At the end of the reporting period, management has assessed the impairment on goodwill.</p> <p>We identified this matter as a key audit matter because those items are material to the Group and the estimation of recoverable amount of CGUs involved a significant degree of management judgement and therefore was subject to an inherent risk of error.</p>	<p>Our procedures, among others, included:</p> <ul style="list-style-type: none"> <li>a) understanding the processes and methodology, significant assumptions adopted and key inputs used in the impairment test of goodwill at the end of the reporting period;</li> <li>b) assessing the appropriateness of the methodology and the reasonableness of significant assumptions used by the management to estimate recoverable amount of CGUs;</li> <li>c) reconciling key input data applied in the VIU calculations to reliable supporting evidence;</li> <li>d) assessing the reasonableness of key assumptions based on our knowledge and understanding of the businesses and industry; and</li> <li>e) evaluating the sensitivity of the impairment tests to changes in key assumptions.</li> </ul>

## OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises the information included in the 2021 annual report of the Company, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Independent Auditor's Report

### RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRSs issued by the IASB and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors of the Company determine is necessary to enable the preparation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors of the Company either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with our agreed terms of engagement and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

# Independent Auditor's Report

## AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS *(Continued)*

As part of an audit in accordance with HKSAAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors of the Company.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

## **Independent Auditor's Report**

### **AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS** *(Continued)*

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

**Mazars CPA Limited**

*Certified Public Accountants*

Hong Kong, 24 March 2022

The engagement director on the audit resulting in this independent auditor's report is:

**Fong Chin Lung**

Practising Certificate number: P07321

# Consolidated Statement of Profit or Loss and Other Comprehensive Income

Year ended 31 December 2021

	Notes	2021 US\$'000	2020 US\$'000
<b>Revenue</b>	4	6,955	8,633
Other income	5	236	362
Cost of inventories sold		(4,642)	(497)
Subcontracting fee		(638)	(7,045)
Staff costs and related expenses	6	(1,775)	(912)
Sales and marketing expenses		(438)	(564)
Depreciation and amortisation		(848)	(1,624)
Impairment loss on property, plant and equipment	12	–	(282)
Impairment loss on intangible assets	15	–	(964)
Impairment loss on trade and other receivables	30	(440)	(983)
General and administrative expenses		(1,450)	(2,213)
Finance costs	6	(2)	–
<b>Loss before income tax</b>	6	<b>(3,042)</b>	<b>(6,089)</b>
Income tax (expenses) credit	9	(38)	220
<b>Loss for the year</b>		<b>(3,080)</b>	<b>(5,869)</b>
<b>Other comprehensive (loss) income</b>			
<i>Item that will not be reclassified to profit or loss</i>			
Change in fair value of financial assets at Designated FVOCI		–	(17)
<i>Items that may be reclassified subsequently to profit or loss</i>			
Release of exchange reserve upon disposal of subsidiaries	27	–	(3)
Exchange difference arising on translation of foreign operations		(89)	48
<b>Other comprehensive (loss) income for the year</b>		<b>(89)</b>	<b>28</b>
<b>Total comprehensive loss for the year</b>		<b>(3,169)</b>	<b>(5,841)</b>
<b>(Loss) Profit for the year attributable to:</b>			
Equity holders of the Company		(3,106)	(5,713)
Non-controlling interests		26	(156)
		<b>(3,080)</b>	<b>(5,869)</b>
<b>Total comprehensive (loss) income attributable to:</b>			
Equity holders of the Company		(3,201)	(5,709)
Non-controlling interests		32	(132)
		<b>(3,169)</b>	<b>(5,841)</b>
<b>Loss per share for loss attributable to equity holders of the Company, basic and diluted (US cents)</b>	10	<b>(0.43)</b>	<b>(0.79)</b>



## Consolidated Statement of Financial Position

At 31 December 2021

	Notes	2021 US\$'000	2020 US\$'000
<b>Non-current assets</b>			
Property, plant and equipment	12	1,173	1,454
Right-of-use assets	13	103	–
Investment property	14	–	–
Intangible assets	15	1,644	2,198
Goodwill	16	686	–
		<b>3,606</b>	<b>3,652</b>
<b>Current assets</b>			
Inventories	18	78	1
Trade and other receivables	19	4,634	3,053
Bank balances and cash		5,276	5,191
		<b>9,988</b>	<b>8,245</b>
<b>Current liabilities</b>			
Trade and other payables	20	7,043	2,098
Lease liabilities	13	65	–
Income tax payable		24	76
		<b>7,132</b>	<b>2,174</b>
<b>Net current assets</b>		<b>2,856</b>	<b>6,071</b>
<b>Total assets less current liabilities</b>		<b>6,462</b>	<b>9,723</b>
<b>Non-current liabilities</b>			
Other payable	20	–	350
Lease liabilities	13	36	–
Deferred tax liabilities	21	1	1
		<b>37</b>	<b>351</b>
<b>NET ASSETS</b>		<b>6,425</b>	<b>9,372</b>
<b>Capital and reserves</b>			
Share capital	22	923	923
Reserves	23	5,533	8,512
<b>Equity attributable to equity holders of the Company</b>		<b>6,456</b>	<b>9,435</b>
Non-controlling interests		(31)	(63)
<b>TOTAL EQUITY</b>		<b>6,425</b>	<b>9,372</b>

These consolidated financial statements on pages 71 to 138 were approved and authorised for issue by the Board of Directors on 24 March 2022 and signed on its behalf by

Foo Moo Teng  
Director

Ong Gim Hai  
Director

# Consolidated Statement of Changes in Equity

Year ended 31 December 2021

	Attributable to equity holders of the Company							Non-controlling interests	Total
	Share capital	Share premium	Capital reserve	Exchange reserve	Fair value reserve	Accumulated profits (losses)	Total		
	US\$'000 (Note 22)	US\$'000 (Note 23)	US\$'000 (Note 23)	US\$'000 (Note 23)	US\$'000 (Note 23)	US\$'000	US\$'000		
At 1 January 2020	923	9,919	650	21	(696)	4,327	15,144	1	15,145
Loss for the year	-	-	-	-	-	(5,713)	(5,713)	(156)	(5,869)
<b>Other comprehensive (loss) income:</b>									
<i>Item that will not be reclassified to profit or loss</i>									
Change in fair value of financial assets at Designated FVOCI	-	-	-	-	(17)	-	(17)	-	(17)
<i>Items that are classified or may be reclassified subsequently to profit or loss</i>									
Release of exchange reserve upon disposal of a subsidiary (Note 27)	-	-	-	(3)	-	-	(3)	-	(3)
Exchange difference arising on translation of foreign operations	-	-	-	24	-	-	24	24	48
<b>Total comprehensive income (loss) for the year</b>	-	-	-	21	(17)	(5,713)	(5,709)	(132)	(5,841)
<b>Release of fair value reserve upon disposal of a subsidiary (Note 27)</b>	-	-	-	-	713	(713)	-	-	-
<b>Transactions with owners:</b>									
<i>Changes in ownership interests</i>									
Capital injection from non-controlling interests of a subsidiary	-	-	-	-	-	-	-	155	155
Acquisition of additional interests in a subsidiary (Note 28)	-	-	-	-	-	-	-	(1)	(1)
<b>Total transactions with owners</b>	-	-	-	-	-	-	-	154	154
<b>Disposal of subsidiaries (Note 27)</b>	-	-	-	-	-	-	-	(86)	(86)
<b>At 31 December 2020</b>	<b>923</b>	<b>9,919</b>	<b>650</b>	<b>42</b>	<b>-</b>	<b>(2,099)</b>	<b>9,435</b>	<b>(63)</b>	<b>9,372</b>

# Consolidated Statement of Changes in Equity

Year ended 31 December 2021

	Attributable to equity holders of the Company						Total US\$'000	Non- controlling interests US\$'000	Total US\$'000
	Share capital US\$'000 (Note 22)	Share premium US\$'000 (Note 23)	Capital reserve US\$'000 (Note 23)	Exchange reserve US\$'000 (Note 23)	Share-based payments reserve US\$'000 (Note 23)	Accumulated losses US\$'000			
At 1 January 2021	923	9,919	650	42	-	(2,099)	9,435	(63)	9,372
Loss for the year	-	-	-	-	-	(3,106)	(3,106)	26	(3,080)
<b>Other comprehensive (loss) income:</b> <i>Items that are classified or may be reclassified subsequently to profit or loss</i>									
Exchange difference arising on translation of foreign operations	-	-	-	(95)	-	-	(95)	6	(89)
<b>Total comprehensive (loss) income for the year</b>	-	-	-	(95)	-	(3,106)	(3,201)	32	(3,169)
<b>Transactions with owners:</b> <i>Contributions and distributions</i>									
Equity-settled share-based payments (Note 26)	-	-	-	-	704	-	704	-	704
Recognition of cash-out share-based payments liabilities (Note 26)	-	-	-	-	(482)	-	(482)	-	(482)
<b>Total transactions with owners</b>	-	-	-	-	222	-	222	-	222
<b>At 31 December 2021</b>	<b>923</b>	<b>9,919</b>	<b>650</b>	<b>(53)</b>	<b>222</b>	<b>(5,205)</b>	<b>6,456</b>	<b>(31)</b>	<b>6,425</b>

# Consolidated Statement of Cash Flows

Year ended 31 December 2021

	Notes	2021 US\$'000	2020 US\$'000
<b>OPERATING ACTIVITIES</b>			
Cash generated from (used in) operations	24	935	(611)
Income tax paid		6	-
<b>Net cash from (used in) operating activities</b>		<b>941</b>	<b>(611)</b>
<b>INVESTING ACTIVITIES</b>			
Interest received		21	50
Acquisition of property, plant and equipment		(11)	(6)
Additions of right-of-use assets		(10)	-
Additions to intangible assets		(56)	(1,489)
Proceeds from disposal of investment property	14	-	1,119
Net cash outflow on acquisition of a subsidiary	26	(836)	-
Net cash inflow (outflow) on disposal of subsidiaries	27	102	(211)
<b>Net cash used in investing activities</b>		<b>(790)</b>	<b>(537)</b>
<b>FINANCING ACTIVITIES</b>			
Repayment of lease liabilities		(21)	-
Interest paid		(2)	-
Capital injection from non-controlling interests of a subsidiary		-	155
<b>Net cash (used in) from financing activities</b>		<b>(23)</b>	<b>155</b>
<b>Net increase (decrease) in cash and cash equivalents</b>		<b>128</b>	<b>(993)</b>
<b>Cash and cash equivalents at the beginning of the reporting period</b>		<b>5,191</b>	<b>6,191</b>
Effect of foreign exchange rate changes, net		(43)	(7)
<b>Cash and cash equivalents at the end of the reporting period, represented by bank balances and cash</b>		<b>5,276</b>	<b>5,191</b>

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 1. CORPORATE INFORMATION

Nexion Technologies Limited (the “Company”) was incorporated as an exempted company with limited liability in the Cayman Islands on 22 June 2016. The Company’s shares were listed on GEM of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). The address of the Company’s registered office is PO Box 309, Ugland House, Grand Cayman, KY1-1104, Cayman Islands and its principal place of business in Singapore and the People’s Republic of China (the “PRC”) is situated at Unit #10-03, Novelty BizCentre, 18 Howard Road, Singapore 369585 and Room 2021, 2/F, Zhonghui Building, 16 Henan South Road, Huangpu District, Shanghai, the PRC, respectively.

The principal activity of the Company is investment holding. The Company together with its subsidiaries (the “Group”) are principally engaged in provision of cyber infrastructure solutions services, provision of cyber security solutions services, and software as a service (“SaaS”).

## 2. PRINCIPAL ACCOUNTING POLICIES

### Statement of compliance

These consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRSs”) issued by the International Accounting Standards Board (the “IASB”), which collective term includes all applicable individual IFRSs, International Accounting Standards (“IASs”) and Interpretations issued by the IASB and the disclosure requirements of the Hong Kong Companies Ordinance. These consolidated financial statements also comply with the applicable disclosure requirements of the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the “GEM Listing Rules”).

All amounts have been rounded to the nearest thousand, unless otherwise indicated.

These consolidated financial statements have been prepared on a basis consistent with the accounting policies adopted in the 2020 consolidated financial statements except for the adoption of the following new/revised IFRSs that are relevant to the Group and effective from the current year or the Group elected to early adopted in the current year.

### Adoption of new/revised IFRSs

The Group has applied, for the first time, the following new/revised IFRSs:

Amendments to IAS 39,  
IFRSs 4, 7, 9 and 16

Interest Rate Benchmark Reform – Phase 2

Amendments to IFRS 16

COVID-19-Related Rent Concessions Beyond 30 June 2021

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### **Adoption of new/revised IFRSs *(Continued)***

#### ***Amendments to IAS 39, IFRSs 4, 7, 9 and 16: Interest Rate Benchmark Reform – Phase 2***

The amendments address issues that might affect financial reporting when a company replaces the old interest rate benchmark with an alternative benchmark rate as a result of the interest rate benchmark reform (the “Reform”). The amendments complement those issued in September 2019 and relate to:

- changes to contractual cash flows – a company will not have to derecognise or adjust the carrying amount of financial instruments for changes required by the Reform, but will instead update the effective interest rate to reflect the change to the alternative benchmark rate;
- hedge accounting – a company will not have to discontinue its hedge accounting solely because it makes changes required by the Reform, if the hedge meets other hedge accounting criteria; and
- disclosures – a company will be required to disclose information about new risks arising from the reform and how it manages the transition to alternative benchmark rates.

The adoption of the amendments does not have any significant impact on the consolidated financial statements.

#### ***Amendments to IFRS 16: COVID-19-Related Rent Concessions Beyond 30 June 2021***

The amendments exempt lessees from having to consider individual lease contracts to determine whether rent concessions occurring as a direct consequence of the COVID-19 pandemic are lease modifications and allow lessees to account for such rent concessions as if they were not lease modifications. It applies to COVID-19-related rent concessions that reduce lease payments due on or before 30 June 2022. The amendments do not affect lessors.

These amendments shall be applied for annual periods beginning on or after 1 April 2021 with earlier application permitted. The Group has elected to early adopt the amendments in the current year. In accordance with the transition provisions therein, the amendments have been applied retrospectively by the Group recognising the cumulative effect of initially applying the amendments as an adjustment to the opening balance of accumulated losses and therefore the comparative information has not been restated.

The adoption of the amendments does not have any significant impact on the consolidated financial statements.

A summary of the principal accounting policies adopted by the Group is set out below.

### **Basis of measurement**

The measurement basis used in the preparation of these consolidated financial statements is historical cost, except for building and investment property, which are measured at fair value as explained in the accounting policies set out below.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### **Basis of consolidation**

The consolidated financial statements comprise the financial statements of the Company and all of its subsidiaries. The financial statements of the subsidiaries are prepared for the same reporting period as that of the Company using consistent accounting policies.

All intra-group balances, transactions, incomes and expenses and profits and losses resulting from intra-group transactions are eliminated in full. The results of subsidiaries are consolidated from the date on which the Group obtains control and continue to be consolidated until the date that such control ceases.

Non-controlling interests are presented, separately from owners of the Company, in the consolidated statement of profit or loss and other comprehensive income and within equity in the consolidated statement of financial position. The non-controlling interests in the acquiree, that are present ownership interests and entitle their holders to a proportionate share of the acquiree's net assets in the event of liquidation, are measured initially either at fair value or at the present ownership instruments' proportionate share in the recognised amounts of the acquiree's identifiable net assets. This choice of measurement is made on an acquisition-by-acquisition basis. Other types of non-controlling interests are initially measured at fair value, unless another measurement basis is required by IFRSs.

### **Allocation of total comprehensive income**

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income is attributed to the owners of the Company and the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

### **Changes in ownership interests**

Changes in the Group's ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. The carrying amounts of the controlling and non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiary. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to the owners of the Company.

When the Group loses control of a subsidiary, the profit or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest determined at the date when control is lost and (ii) the carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests at the date when control is lost. The amounts previously recognised in other comprehensive income in relation to the disposed subsidiary are accounted for on the same basis as would be required if the parent had directly disposed of the related assets or liabilities. Any investment retained in the former subsidiary and any amounts owed by or to the former subsidiary are accounted for as a financial asset, associate, joint venture or others as appropriate from the date when control is lost.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### Subsidiaries

A subsidiary is an entity that is controlled by the Group. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The Group reassesses whether it controls an investee if facts and circumstances indicate that there are changes to one or more of the elements of control.

In the Company's statement of financial position as set out in Note 33 to the consolidated financial statements, investments in subsidiaries is stated at cost less impairment loss, if any. The carrying amount of the investment is reduced to its recoverable amount on an individual basis, if it is higher than the recoverable amount. The results of the subsidiary are accounted for by the Company on the basis of dividends received and receivable.

### Goodwill

Goodwill arising on an acquisition of a business is measured at the excess of the consideration transferred, the amount of any non-controlling interest in the acquiree (if applicable) and the fair value of any previously held equity interest in the acquiree over the acquisition date amounts of the identifiable assets acquired and the liabilities assumed of the acquired business.

Goodwill on acquisition of business is recognised as a separate asset and is carried at cost less accumulated impairment losses, which is tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. For the purpose of impairment test and determination of gain or loss on disposal, goodwill is allocated to cash-generating units. An impairment loss on goodwill is not reversed.

On the other hand, any excess of the acquisition date amounts of identifiable assets acquired and the liabilities assumed of the acquired business over the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree (if applicable) and the fair value of the acquirer's previously held interest in the acquiree, if any, after reassessment, is recognised immediately in profit or loss as an income from bargain purchase.

Any resulting gain or loss arising from remeasuring the previously held equity interests in the acquiree at the acquisition-date fair value is recognised in profit or loss or other comprehensive income, as appropriate.



# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### Property, plant and equipment

Property, plant and equipment, other than building, are stated at cost less accumulated depreciation and impairment losses. The cost of an item of property and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Repairs and maintenance are charged to profit or loss during the period in which they are incurred.

Building is stated at revalued amount, being the fair value at the date of valuation less accumulated depreciation and accumulated impairment losses. Fair value is determined by the valuation assessed by the management annually. Increases in valuation are credited to the property revaluation reserve. Decreases in valuation are first offset against increases on earlier valuations in respect of the same asset and are thereafter charged to profit or loss. Any subsequent increases are credited to profit or loss up to the amount previously charged and thereafter to property revaluation reserve.

Depreciation is provided to write off the cost or valuation less accumulated impairment losses of property, plant and equipment, over their estimated useful lives at the annual rate/useful lives as set out below from the date on which they are available for use and after taking into account their estimated residual values, using the straight-line method. Where parts of an item of property, plant and equipment have different useful lives, the cost of the item is allocated on a reasonable basis and depreciated separately:

Building	50 years
Computer equipment	2 – 3 years
Furniture, fixtures and office equipment	2 – 3 years
Leasehold improvements	3 years

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in profit or loss in the period in which the item is derecognised.

If a property occupied by the Group as an owner-occupied property becomes an investment property measured at fair value, the Group accounts for such property in accordance with the policy stated under “Property, plant and equipment” up to the date of change in use, and any difference at that date between the carrying amount and the fair value of the property is accounted for as a revaluation surplus or deficit.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### **Investment properties**

Investment properties are buildings that are held by owner or lessee, to earn rental income and/or for capital appreciation. These include properties held for a currently undetermined future use.

Investment properties are stated at fair value at the end of the reporting period. Any gain or loss arising from a change in fair value is recognised in profit or loss. The fair value of investment property is based on a valuation by an independent valuer who holds a recognised professional qualification and has recent experience in the location and category of property being valued. The fair value reflects, among other things, rental income from current leases and other assumptions that market participants would use when pricing investment property under current market conditions and is adjusted for separately recognised assets or liabilities to avoid double-counting assets or liabilities.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from its disposals. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the year in which the item is derecognised.

### **Intangible assets**

#### ***Research and development costs – finite useful lives***

Research costs are expensed as incurred. Costs incurred on development activities, which involve the application of research findings to a plan or design for the production of new or substantially improved products and processes, are capitalised if the product or process is technically and commercially feasible and the Group has sufficient resources to complete the development. The expenditure capitalised includes the cost of materials, direct labour and an appropriate proportion of overheads. Other development expenditure is recognised in profit or loss as an expense as incurred. When the asset is available for use, the capitalised development costs are amortised on a straight-line basis over a period of 3 years. For intangible assets yet to be available for use, they are stated at cost less any accumulated impairment losses.

#### ***Research and development costs – indefinite useful lives***

The initial cost of internally developed technologies is capitalised. Internally developed technologies with indefinite useful lives is carried at cost less accumulated impairment losses as the directors of the Company (the "Directors") consider that there is no foreseeable limit on the period of time over which the internally developed technologies can be used to generate economic benefits.

#### ***Purchased software copyrights – finite useful lives***

The initial cost of acquiring software copyrights is capitalised. Software copyrights are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is provided on the straight-line basis over their estimated useful lives of 3 years.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### Financial instruments

#### *Financial assets*

##### *Recognition and derecognition*

Financial assets are recognised when and only when the Group becomes a party to the contractual provisions of the instruments and on a trade date basis.

A financial asset is derecognised when and only when (i) the Group's contractual rights to future cash flows from the financial asset expire or (ii) the Group transfers the financial asset and either (a) it transfers substantially all the risks and rewards of ownership of the financial asset, or (b) it neither transfers nor retains substantially all the risks and rewards of ownership of the financial asset but it does not retain control of the financial asset.

##### *Classification and measurement*

Financial assets (except for trade receivables without a significant financing component) are initially recognised at their fair value plus, in the case of financial assets not carried at fair value through profit or loss ("FVPL"), transaction costs that are directly attributable to the acquisition of the financial assets. Such trade receivables are initially measured at their transaction price.

On initial recognition, a financial asset is classified as (i) measured at amortised cost; (ii) debt investment measured at fair value through other comprehensive income; (iii) equity instrument measured at fair value through other comprehensive income ("Designated FVOCI"); or (iv) measured at FVPL.

The classification of financial assets at initial recognition depends on the Group's business model for managing the financial assets and the financial asset's contractual cash flow characteristics. Financial assets are not reclassified subsequent to their initial recognition unless the Group changes its business model for managing them, in which case all affected financial assets are reclassified on the first day of the first annual reporting period following the change in the business model.

#### *1) Financial assets measured at amortised cost*

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated at FVPL:

- (i) it is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- (ii) its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest method and are subject to impairment. Gains and losses arising from impairment, derecognition or through the amortisation process are recognised in profit or loss.

The Group's financial assets at amortised cost include trade and other receivables and bank balances and cash.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### Financial instruments *(Continued)*

#### *Financial liabilities*

##### *Recognition and derecognition*

Financial liabilities are recognised when and only when the Group becomes a party to the contractual provisions of the instruments.

A financial liability is derecognised when and only when the liability is extinguished, that is, when the obligation specified in the relevant contract is discharged, cancelled or expires.

##### *Classification and measurement*

Financial liabilities are initially recognised at their fair value plus, in the case of financial liabilities not carried at FVPL, transaction costs that are direct attributable to the issue of the financial liabilities.

The Group's financial liabilities include trade and other payables and lease liabilities. All financial liabilities are recognised initially at their fair value and subsequently measured at amortised cost, using the effective interest method, unless the effect of discounting would be insignificant, in which case they are stated at cost.

#### *Impairment of financial assets and other items*

The Group recognises loss allowances for expected credit losses ("ECL") on financial assets that are measured at amortised cost to which the impairment requirements apply in accordance with IFRS 9. Except for the specific treatments as detailed below, at each reporting date, the Group measures a loss allowance for a financial asset at an amount equal to the lifetime ECL if the credit risk on that financial asset has increased significantly since initial recognition. If the credit risk on a financial asset has not increased significantly since initial recognition, the Group measures the loss allowance for that financial asset at an amount equal to 12-month ECL.

##### *Measurement of ECL*

ECL is a probability-weighted estimate of credit losses (i.e. the present value of all cash shortfalls) over the expected life of the financial instrument.

For financial assets, a credit loss is the present value of the difference between the contractual cash flows that are due to an entity under the contract and the cash flows that the entity expects to receive.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of a financial instrument while 12-month ECL represents the portion of lifetime ECL that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### **Financial instruments** *(Continued)*

#### **Impairment of financial assets and other items** *(Continued)*

##### *Measurement of ECL (Continued)*

Where ECL is measured on a collective basis, the financial instruments are grouped based on the following one or more shared credit risk characteristics:

- (i) past due information
- (ii) nature of instrument
- (iii) nature of collateral
- (iv) industry of debtors
- (v) geographical location of debtors

Loss allowance is remeasured at each reporting date to reflect changes in the financial instrument's credit risk and loss since initial recognition. The resulting changes in the loss allowance are recognised as an impairment gain or loss in profit or loss with a corresponding adjustment to the carrying amount of the financial instrument, the loss allowance is recognised in other comprehensive income and accumulated in the fair value reserve (recycling).

##### *Definition of default*

The Group considers the following as constituting an event of default for internal credit risk management purposes as historical experience indicates that the Group may not receive the outstanding contractual amounts in full if the financial instrument that meets any of the following criteria.

- (i) information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group); or
- (ii) there is a breach of financial covenants by the counterparty.

Irrespective of the above analysis, the Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### Financial instruments *(Continued)*

#### *Impairment of financial assets and other items (Continued)*

##### *Assessment of significant increase in credit risk*

In assessing whether the credit risk on a financial instrument has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument at the reporting date with the risk of a default occurring on the financial instrument at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort. In particular, the following information is taken into account in the assessment:

- the debtor's failure to make payments of principal or interest on the due dates;
- an actual or expected significant deterioration in the financial instrument's external or internal credit rating (if available);
- an actual or expected significant deterioration in the operating results of the debtor; and
- actual or expected changes in the technological, market, economic or legal environment that have or may have a significant adverse effect on the debtor's ability to meet its obligation to the Group.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk on a financial instrument has increased significantly since initial recognition when contractual payments are more than 30 days past due.

##### *Low credit risk*

A financial instrument is determined to have low credit risk if:

- (i) it has a low risk of default;
- (ii) the borrower has a strong capacity to meet its contractual cash flow obligations in the near term; and
- (iii) adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations.

No financial instruments are determined to have low credit risk.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### Financial instruments *(Continued)*

#### *Impairment of financial assets and other items (Continued)*

##### *Simplified approach of ECL*

For trade receivables without a significant financing components or otherwise for which the Group applies the practical expedient not to account for the significant financing components, the Group applies a simplified approach in calculating ECL. The Group recognises a loss allowance based on lifetime ECL at each reporting date and has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

##### *Credit-impaired financial asset*

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired include observable data about the following events:

- (a) significant financial difficulty of the issuer or the borrower.
- (b) a breach of contract, such as a default or past due event.
- (c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider.
- (d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation.
- (e) the disappearance of an active market for that financial asset because of financial difficulties.
- (f) the purchase or origination of a financial asset at a deep discount that reflects the incurred credit losses.

##### *Write-off*

The Group writes off a financial asset when the Group has no reasonable expectations of recovering the contractual cash flows on a financial asset in its entirety or a portion thereof. The Group has a policy of writing off the gross carrying amount based on historical experience of recoveries of similar assets. The Group expects no significant recovery from the amount written off. However, financial assets that are written off could still be subject to enforcement activities under the Group's procedures for recovery of amounts due, taking into account legal advice if appropriate. Any subsequent recovery is recognised in profit or loss.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### **Cash equivalents**

For the purpose of the consolidated statement of cash flows, cash equivalents represent short-term highly liquid investments which are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value.

### **Revenue recognition**

#### ***Rental income***

Rental income under operating leases is recognised when the assets are let out and on the straight-line basis over the lease term. Variable lease payments that depend on an index or a rate are initially measured using the index or rate at the commencement date and subsequently adjusted when such index or rate changes. Such payments are recognised as income on the straight-line basis over the lease term. Other variable lease payments are recognised as income in the period in which the event or condition that triggers those payments occurs.

#### ***Revenue from contracts with customers within IFRS 15***

##### *Nature of goods or services*

The nature of the goods or services provided by the Group is as follows:

- Cyber infrastructure solutions and cyber security solutions
- Maintenance and support service
- SaaS

##### *Identification of performance obligations*

At contract inception, the Group assesses the goods or services promised in a contract with a customer and identifies as a performance obligation each promise to transfer to the customer either:

- (a) a good or service (or a bundle of goods or services) that is distinct; or
- (b) a series of distinct goods or services that are substantially the same and that have the same pattern of transfer to the customer.

A good or service that is promised to a customer is distinct if both of the following criteria are met:

- (a) the customer can benefit from the good or service either on its own or together with other resources that are readily available to the customer (i.e. the good or service is capable of being distinct); and
- (b) the Group's promise to transfer the good or service to the customer is separately identifiable from other promises in the contract (i.e. the promise to transfer the good or service is distinct within the context of the contract).



# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### Revenue recognition *(Continued)*

#### Revenue from contracts with customers within IFRS 15 *(Continued)*

##### Timing of revenue recognition

Revenue is recognised when (or as) the Group satisfies a performance obligation by transferring a promised good or service (i.e. an asset) to a customer. An asset is transferred when (or as) the customer obtains control of that asset.

The Group transfers control of a good or service over time and, therefore, satisfies a performance obligation and recognises revenue over time, if one of the following criteria is met:

- (a) the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
- (b) the Group's performance creates or enhances an asset (for example, work in progress) that the customer controls as the asset is created or enhanced; or
- (c) the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If a performance obligation is not satisfied over time, the Group satisfies the performance obligation at a point in time when the customer obtains control of the promised asset. In determining when the transfer of control occurs, the Group considers the concept of control and such indicators as legal title, physical possession, right to payment, significant risks and rewards of ownership of the asset, and customer acceptance.

Revenue from cyber infrastructure solutions, cyber security solutions and SaaS include hardware, software and/or service components. Generally, engagements of this nature are negotiated, priced and concluded as one integrated solution because the provision of consulting, installation and configuration forms an integral part of completing the engagement and therefore, such revenue is recognised at a point in time at which the customer obtains the control of the promised asset, which generally coincides with the time when the customers' acceptance of the integrated solution system is signed and the risks and rewards of the ownership transferred.

Maintenance and support service income is recognised over time on a straight-line basis over the life of the related agreement.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### Revenue recognition *(Continued)*

#### *Revenue from contracts with customers within IFRS 15 (Continued)*

##### *Transaction price: significant financing components*

When the contract contains a significant financing component (i.e. the customer or the Group is provided with a significant benefit of financing the transfer of goods or services to the customer), in determining the transaction price, the Group adjusts the promised consideration for the effects of the time value of money. The effect of the significant financing component is recognised as an interest income or interest expense separately from revenue from contracts with customers in profit or loss.

The Group determines the interest rate that is commensurate with the rate that would be reflected in a separate financing transaction between the Group and its customer at contract inception by reference to, where appropriate, the interest rate implicit in the contract (i.e. the interest rate that discounts the cash selling price of the goods or services to the amount paid in advance or arrears), the prevailing market interest rates, the Group's borrowing rates and other relevant creditworthiness information of the customer of the Group.

The Group has applied the practical expedient in paragraph 63 of IFRS 15 and does not adjust the consideration for the effect of the significant financing component if the period of financing is one year or less.

##### *Performance obligation: warranties*

Sales-related warranties associated with cyber infrastructure solutions, cyber security solutions and SaaS cannot be purchased separately and they serve as an assurance that the products sold comply with agreed-upon specifications. Accordingly, the Group accounts for the warranties in accordance with IAS 37.

##### *Interest income*

Interest income from financial assets is recognised using the effective interest method. For financial assets measured at amortised cost that are not credit-impaired, the effective interest rate is applied to the gross carrying amount of the assets while it is applied to the amortised cost (i.e. the gross carrying amount net of loss allowance) in case of credit-impaired financial assets.

### **Contract assets and contract liabilities**

If the Group performs by transferring goods or services to a customer before the customer pays consideration or before payment is due, the contract is presented as a contract asset, excluding any amounts presented as a receivable. Conversely, if a customer pays consideration, or the Group has a right to an amount of consideration that is unconditional, before the Group transfers a good or service to the customer, the contract is presented as a contract liability when the payment is made or the payment is due (whichever is earlier). A receivable is the Group's right to consideration that is unconditional or only the passage of time is required before payment of that consideration is due.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### Contract assets and contract liabilities *(Continued)*

For a single contract or a single set of related contracts, either a net contract asset or a net contract liability is presented. Contract assets and contract liabilities of unrelated contracts are not presented on a net basis.

For cyber infrastructure solutions, cyber security solutions and SaaS, it is common for the Group to receive from the customer the whole or some of the contractual payments before the services are completed or when the goods are delivered (i.e. the timing of revenue recognition for such transactions). The Group recognises a contract liability until it is recognised as revenue. During that period, any significant financing components, if applicable, will be included in the contract liability and will be expensed as accrued unless the interest expense is eligible for capitalisation.

### Foreign currency translation

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The Company's functional currency is Hong Kong dollars ("HK\$"), while the consolidated financial statements are presented in United States dollars ("US\$") because the Group's transactions are mainly conducted in US\$, which is the functional currency of the major subsidiaries of the Group. The management considers it is more appropriate to adopt US\$ as the Group's and the Company's presentation currency.

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss. Foreign exchange gains and losses resulting from the retranslation of non-monetary items carried at fair value are recognised in profit or loss except for those arising on the retranslation of non-monetary items in respect of which gains and losses are recognised directly in equity, in which cases, the gains or losses are also recognised directly in equity.

The results and financial position of all the group entities that have a functional currency different from the presentation currency ("foreign operations") are translated into the presentation currency as follows:

- assets and liabilities for each statement of financial position presented are translated at the closing rate at the end of the reporting period.
- income and expenses for each statement of profit or loss and other comprehensive income are translated at average exchange rate.
- all resulting exchange differences arising from the above translation and exchange differences arising from a monetary item that forms part of the Group's net investment in a foreign operation are recognised as a separate component of equity.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### Foreign currency translation *(Continued)*

- on the disposal of a foreign operation, which includes a disposal of the Group's entire interest in a foreign operation and a disposal involving the loss of control over a subsidiary that includes a foreign operation, the cumulative amount of the exchange differences relating to the foreign operation that is recognised in other comprehensive income and accumulated in the separate component of equity is reclassified from equity to profit or loss when the gain or loss on disposal is recognised.
- on the partial disposal of the Group's interest in a subsidiary that includes a foreign operation which does not result in the Group losing control over the subsidiary, the proportionate share of the cumulative amount of the exchange differences recognised in the separate component of equity is re-attributed to the non-controlling interests in that foreign operation and are not reclassified to profit or loss.
- on all other partial disposals, the proportionate share of the cumulative amount of exchange differences recognised in the separate component of equity is reclassified to profit or loss.

### Inventories

Inventories are stated at the lower of cost and net realisable value. Cost, which comprises all costs of purchase and, where applicable, other costs that have been incurred in bringing the inventories to their present location and condition, is calculated using the first in, first out method. Net realisable value represents the estimated selling price in the ordinary course of business less the estimated costs necessary to make the sale.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period of the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

### Impairment of other assets

At the end of each reporting period, the Group reviews internal and external sources of information to assess whether there is any indication that the Group's property, plant and equipment, right-of-use assets and intangible assets and the Company's investments in subsidiaries may be impaired or impairment loss previously recognised no longer exists or may be reduced. If any such indication exists, the recoverable amount of the asset is estimated, based on the higher of its fair value less costs of disposal and value in use. In addition, the Group tests its intangible assets that are yet to be available for use for impairment by estimating their recoverable amount on an annual basis and whenever there is an indication that those assets may be impaired. If any such indication exists, the recoverable amount of intangible assets not yet available for use is estimated, based on the higher of its fair value less costs of disposal and value in use. Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the smallest group of assets that generates cash flows independently (i.e. a cash-generating unit).

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### Impairment of other assets *(Continued)*

If the recoverable amount of an asset or a cash-generating unit is estimated to be less than its carrying amount, the carrying amount of the asset or cash-generating unit is reduced to its recoverable amount. Impairment losses are recognised as an expense in profit or loss immediately.

A reversal of impairment loss is limited to the carrying amount of the asset or cash-generating unit that would have been determined had no impairment loss been recognised in prior periods. Reversal of impairment loss is recognised as an income in profit or loss immediately.

### Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as income over the years necessary to match the grant on a systematic basis to the costs that it is intended to compensate. Where the grant relates to an asset, the fair value is recognised as a deduction from the carrying amount of the relevant asset and is released to profit or loss over the expected useful life of the relevant asset by equal annual instalments.

### Leases

The Group assesses whether a contract is, or contains, a lease at inception of the contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

#### *As lessee*

The Group applies the recognition exemption to short-term leases and low-value asset leases. Lease payments associated with these leases are recognised as an expense on a straight-line basis over the lease term.

The Group has elected not to separate non-lease components from lease components, and accounts for each lease component and any associated non-lease components as a single lease component.

The Group accounts for each lease component within a lease contract as a lease separately. The Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component.

Amounts payable by the Group that do not give rise to a separate component are considered to be part of the total consideration that is allocated to the separately identified components of the contract.

The Group recognises a right-of-use asset and a lease liability at the commencement date of the lease.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### Leases *(Continued)*

#### *As lessee (Continued)*

The right-of-use asset is initially measured at cost, which comprises:

- (a) the amount of the initial measurement of the lease liability;
- (b) any lease payments made at or before the commencement date, less any lease incentives received;
- (c) any initial direct costs incurred by the Group; and
- (d) an estimate of costs to be incurred by the Group in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date of the contract.

The lease payments included in the measurement of the lease liability comprise the following payments for the right to use the underlying asset during the lease term that are not paid at the commencement date:

- (a) fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- (b) variable lease payments that depend on an index or a rate;
- (c) amounts expected to be payable under residual value guarantees;
- (d) exercise price of a purchase option if the Group is reasonably certain to exercise that option; and
- (e) payments of penalties for terminating the lease, if the lease term reflects the Group exercising an option to terminate the lease.

The lease payments are discounted using the interest rate implicit in the lease, or where it is not readily determinable, the incremental borrowing rate of the lessee.

Subsequently, the lease liability is measured by increasing the carrying amount to reflect interest on the lease liability and by reducing the carrying amount to reflect the lease payments made.

The lease liability is remeasured using a revised discount rate when there are changes to the lease payments arising from a change in the lease term or the reassessment of whether the Group will be reasonably certain to exercise a purchase option.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES (Continued)

### Leases (Continued)

#### As lessee (Continued)

The lease liability is remeasured by using the original discount rate when there is a change in the residual value guarantee, the in-substance fixed lease payments or the future lease payments resulting from a change in an index or a rate (other than floating interest rate). In case of a change in future lease payments resulting from a change in floating interest rates, the Group remeasures the lease liability using a revised discount rate.

The Group recognises the amount of the remeasurement of the lease liability as an adjustment to the right-of-use asset. If the carrying amount of the right-of-use asset is reduced to zero and there is a further reduction in the measurement of the lease liability, the Group recognises any remaining amount of the remeasurement in profit or loss.

A lease modification is accounted for as a separate lease if

- (a) the modification increases the scope of the lease by adding the right to use one or more underlying assets; and
- (b) the consideration for the lease increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

When a lease modification is not accounted for as a separate lease, at the effective date of the lease modification,

- (a) the Group allocates the consideration in the modified contract on the basis of relative stand-alone price as described above.
- (b) the Group determines the lease term of the modified contract.
- (c) the Group remeasures the lease liability by discounting the revised lease payments using a revised discount rate over the revised lease term.
- (d) for lease modifications that decrease the scope of the lease, the Group accounts for the remeasurement of the lease liability by decreasing the carrying amount of the right-of-use asset to reflect the partial or full termination of the lease and recognising any gain or loss relating to the partial or full termination of the lease in profit or loss.
- (e) for all other lease modifications, the Group accounts for the remeasurement of the lease liability by making a corresponding adjustment to the right-of-use asset.

The Group has applied the practical expedient provided in Amendments to IFRS 16: *COVID-19-Related Rent Concessions beyond 30 June 2021* and does not assess whether eligible rent concessions occurring as a direct consequence of the COVID-19 pandemic are lease modification. The Group accounts for any change in lease payments resulting from the rent concession the same way it would account for the change applying IFRS 16 if the change were not a lease modification.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### **Leases** *(Continued)*

#### **As lessee** *(Continued)*

The practical expedient applies only to rent concessions occurring as a direct consequence of the COVID-19 pandemic and only if all of the following conditions are met:

- (a) the change in lease payments results in revised consideration for the lease that is substantially the same as, or less than, the consideration for the lease immediately preceding the change;
- (b) any reduction in lease payments affects only payments originally due on or before 30 June 2022; and
- (c) there is no substantive change to other terms and conditions of the lease.

The Group has applied the practical expedient consistently to all eligible rent concessions with similar characteristics and in similar circumstances.

#### **As lessor**

The Group classifies each of its leases as either a finance lease or an operating lease at the inception date of the lease. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership of the underlying asset. All other leases are classified as operating leases.

The Group accounts for each lease component within a lease contract as a lease separately from non-lease components of the contract. The Group allocates the consideration in the contract to each lease component on a relative stand-alone price basis.

#### **As lessor – operating lease**

The Group applies the derecognition and impairment requirements in IFRS 9 to the operating lease receivables.

A modification to an operating lease is accounted for as a new lease from the effective date of the modification, considering any prepaid or accrued lease payments relating to the original lease as part of the lease payments for the new lease.

### **Employee benefits**

#### **Short term employee benefits**

Salaries, annual bonuses, paid annual leave and the cost of non-monetary benefits are accrued in the period in which the associated services are rendered by employees.

#### **Defined contribution plans**

The obligations for contributions to defined contribution retirement scheme are recognised as an expense in profit or loss as incurred. The assets of the scheme are held separately from those of the Group in an independently administered fund.

#### **Other employee benefits: Contingent payments under profit guarantee arrangements**

The Group's obligation in respect of contingent payments is the amount of expected future benefit that employees have earned in return for their services in the current and prior periods under the profit guarantee arrangements. The obligation is calculated using the projected unit credit method and discounted to its present value. The measurement takes into account various factors including the expectation of attaining the earning targets. Remeasurements are recognised in profit or loss in the period in which they arise.



# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### Share-based payments transactions

#### *Equity-settled transactions*

The Group's employees, including directors, receive remuneration in the form of share-based payments transactions, whereby the employees rendered services in exchange for shares or rights over shares. The cost of such transactions with employees is measured by reference to the fair value of the equity instruments at the grant date. The fair value of share options granted to employees is recognised as an employee cost with a corresponding increase in a reserve within equity. The fair value is determined using the binomial model, taking into account any market conditions and non-vesting conditions.

The cost of equity-settled transactions is recognised, together with a corresponding increase in equity, over the period in which the vesting conditions are to be fulfilled, ending on the date on which the entitlement of relevant employees to the award is no longer conditional on the satisfaction of any non-market vesting conditions ("vesting date"). During the vesting period, the number of share options that is expected to vest ultimately is reviewed. Any adjustment to the cumulative fair value recognised in prior periods is charged/credited to profit or loss for the year of review, with a corresponding adjustment to the reserve within equity.

### Taxation

The charge for current income tax is based on the results for the period as adjusted for items that are non-assessable or disallowed. It is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, any deferred tax arising from initial recognition of goodwill, or other asset or liability in a transaction other than a business combination that at the time of the transaction affects neither the accounting profit nor taxable profit or loss is not recognised.

The deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is recovered or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the end of the reporting period.

Deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the deductible temporary differences, tax losses and credits can be utilised.

Deferred tax is provided on temporary differences arising on investment in subsidiaries, except where the timing of the reversal of the temporary differences is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### Related parties

A related party is a person or entity that is related to the Group.

- (a) A person or a close member of that person's family is related to the Group if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or of the holding company of the Group.
- (b) An entity is related to the Group if any of the following conditions applies:
  - (i) the entity and the Group are members of the same group (which means that each holding company, subsidiary and fellow subsidiary is related to the others).
  - (ii) one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group. If the Group is itself such a plan, the sponsoring employers are also related to the Group.
  - (vi) The entity is controlled or jointly controlled by a person identified in (a).
  - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a holding company of the entity).
  - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the holding company of the Group.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity and include:

- (a) that person's children and spouse or domestic partner;
- (b) children of that person's spouse or domestic partner; and
- (c) dependants of that person or that person's spouse or domestic partner.

In the definition of a related party, an associate includes subsidiaries of the associate and a joint venture includes subsidiaries of the joint venture.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### Segment reporting

Operating segments, and the amounts of each segment item reported in the consolidated financial statements, are identified from the consolidated financial statements provided regularly to the Group's most senior executive management for the purpose of allocating resources to, and assessing the performance of, the Group's various lines of business and geographical locations.

Individual material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

### Critical accounting estimates and judgements

Estimates and assumptions concerning the future and judgements are made by the management in the preparation of the consolidated financial statements. They affect the application of the Group's accounting policies, reported amounts of assets, liabilities, income and expenses, and disclosures made. They are assessed on an on-going basis and are based on experience and relevant factors, including expectations of future events that are believed to be reasonable under the circumstances. Where appropriate, revisions to accounting estimates are recognised in the period of revision and future periods, in case the revision also affects future periods.

### Key sources of estimation uncertainty

#### *Useful lives of property, plant and equipment, right-of-use assets and intangible assets*

The management determines the estimated useful lives of the Group's property, plant and equipment, right-of-use assets and intangible assets based on the experience of actual useful lives of assets of similar nature and functions or expected useful lives of assets, after taking into account of estimated technology life cycle. The estimated useful lives could be different as a result of technical innovations which could affect the related depreciation and amortisation charges included in profit or loss.

#### *Impairment of property, plant and equipment, right-of-use assets and intangible assets*

The management determines whether the Group's property, plant and equipment, right-of-use assets and intangible assets are impaired when an indication of impairment exists or when annual impairment testing is required. This requires an estimation of the recoverable amount of the property, plant and equipment, right-of-use assets and intangible assets, which is equal to the higher of fair value less costs of disposal or the value in use. Estimating the value in use requires the management to make an estimate of the expected future cash flows from the property, plant and equipment, right-of-use assets and intangible assets and also to choose a suitable discount rate in order to calculate the present value of those cash flows. Any impairment will be charged to profit or loss.

#### *Discount rates for calculating lease liabilities – as lessee*

The Group uses the lessee's incremental borrowing rates to discount future lease payments since interest rates implicit in the leases are not readily determinable. In determining the discounts rates for its leases, the Group refers to a rate that is readily observable as the starting point and then applies judgement and adjusts such observable rate to determine the incremental borrowing rate.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### Critical accounting estimates and judgements *(Continued)*

#### *Key sources of estimation uncertainty (Continued)*

##### *Revaluation of building*

At 31 December 2021, the Group's building with carrying amount of approximately US\$1,088,000 (2020: approximately US\$1,149,000) are stated at revalued amount based on the valuation carried out by the management with reference to recent market transaction prices at the end of reporting period and/or market rental value for similar properties at similar locations, adjusted for certain estimates of market conditions.

In determining the fair value of the building, the management has based on a method of valuation which involves, inter alia, sales price of comparable properties in close proximity adjusted for differences in key valuation attributes, such as size and age. Management has exercised their judgement and is satisfied that the method of valuation is reflective of the current market conditions at the end of each reporting period. Particular of the valuation of building of the Group is set out in Note 12 to the consolidated financial statements.

##### *Identification of leases*

At the inception of a contract, the Group assesses whether a contract is, or contains, a lease based on the requirements of IFRS 16 and all the relevant facts and circumstances. In particular, the Group assesses whether the contract involves the use of an identified asset by applying the concept of substantive substitution right. Also, the Group assesses whether the Group or the customer has the right to direct the use of the identified asset with reference to determination of which party has the decision-making rights that are most relevant to changing how and for what purpose the asset is used. In cases where such decisions are predetermined, the right to operate the asset or the incorporation of such decisions by means of designing the asset are considered.

##### *Loss allowance for ECL*

The Group's management estimates the loss allowance for trade receivables and other receivables by using various inputs and assumptions including risk of a default and expected loss rate. The estimation involves high degree of uncertainty which is based on the Group's historical information, existing market conditions as well as forward-looking estimates at the end of each reporting period. Where the expectation is different from the original estimate, such difference will impact the carrying amount of trade receivables and other receivables.

##### *Income taxes*

The Group is subject to income taxes in several jurisdictions. Significant estimates are required in determining the provision for income taxes. There are transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business, where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impair the current income tax and deferred tax provision in the period in which such determination is made.

##### *Revenue recognition*

The Group recognised revenue from cyber infrastructure solutions, cyber security solutions and SaaS at point in time at which the customer obtains the control of the promised asset, which generally coincides with the time when the customers' acceptance of the integrated solution is signed and the risks and rewards of the ownership transferred. The identification and completion of performance obligations for each contract requires the use of judgement and estimates.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 2. PRINCIPAL ACCOUNTING POLICIES *(Continued)*

### Critical accounting estimates and judgements *(Continued)*

#### Key sources of estimation uncertainty *(Continued)*

##### *Acquisition of subsidiaries*

The initial accounting on the acquisition of subsidiaries involves identifying and determining the fair value to be assigned to the identifiable assets and liabilities of the acquired entities. The fair value of the identified assets and liabilities and consideration are determined based on the judgement of the management. Details of the acquisition are set in Note 26 to the consolidated financial statements.

##### *Impairment of goodwill*

The Group determines whether goodwill is impaired at least on an annual basis. This requires an estimation of the recoverable amount of the CGU to which the goodwill is allocated. Estimating the recoverable amount requires the management to choose a suitable valuation model and make estimation of the key valuation parameter and other relevant business assumptions. Details of the estimates used to calculate the recoverable amount are given in Note 16 to the consolidated financial statements.

### Future changes in IFRSs

At the date of authorisation of these consolidated financial statements, the IASB has issued the following new/revised IFRSs that are not yet effective for the current year, which the Group has not early adopted.

Amendments to IAS 16	Proceeds before Intended Use <sup>1</sup>
Amendments to IAS 37	Cost of Fulfilling a Contract <sup>1</sup>
Amendments to IFRS 3	Reference to the Conceptual Framework <sup>1</sup>
Annual Improvements to IFRSs	2018–2020 Cycle <sup>1</sup>
Amendments to IAS 1	Classification of Liabilities as Current or Non-current <sup>2</sup>
Amendments to IAS 1	Disclosure of Accounting Policies <sup>2</sup>
Amendments to IAS 8	Definition of Accounting Estimates <sup>2</sup>
Amendments to IAS 12	Deferred Tax related to Assets and Liabilities arising from a Single Transaction <sup>2</sup>
IFRS 17	Insurance Contracts <sup>2</sup>
Amendment to IFRS 17	Initial Application of IFRS 17 and IFRS 9 – Comparative Information <sup>2</sup>
Amendments to IFRS 10 and IAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>3</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2022

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2023

<sup>3</sup> The effective date to be determined

The management of the Group do not anticipate that the adoption of these new/revised IFRSs in future periods will have any material impact on the Group's consolidated financial statements.

# Notes to the Consolidated Financial Statements

*Year ended 31 December 2021*

## 3. SEGMENT INFORMATION

The executive directors of the Company have been identified as the chief operating decision-makers. The executive directors of the Company review the Group's internal reports in order to assess performance and allocate resources. Management has determined the operating segments based on these reports.

Based on the products, solutions and services offered by the Group to the customers, the executive directors of the Company consider that the operating segments of the Group comprise (i) cyber infrastructure solutions including maintenance and support service income; (ii) cyber security solutions; and (iii) SaaS.

The measure used for reporting segment results is "Adjusted EBITDA" (i.e. "adjusted earnings before interest, taxes, depreciation and amortisation"). To arrive at the Adjusted EBITDA, the Group's earnings before interest, taxes, depreciation and amortisation are further adjusted for items not specifically attributed to individual segments, such as directors' and auditors' remuneration and other head office or corporate administrative costs.

No analysis of the Group's assets and liabilities by operating segments is presented as it is not regularly provided to the chief operating decision-makers for review.

In addition, the directors of the Company consider that the Group's place of domicile is Singapore, where the central management and control is located.

## Notes to the Consolidated Financial Statements

Year ended 31 December 2021

### 3. SEGMENT INFORMATION (Continued)

The segment information provided to the executive directors of the Company for the reportable segments for the years ended 31 December 2021 and 2020 is as follows:

	Cyber infrastructure solutions US\$'000	Cyber security solutions US\$'000	SaaS US\$'000	Total US\$'000
<b>Year ended 31 December 2021</b>				
Revenue from external customers and reportable segment revenue	4,349	1,363	1,243	6,955
Reportable segment results (Adjusted EBITDA)	(80)	(689)	(328)	(1,097)
Other information:				
Impairment loss on other receivable	–	–	208	208
Depreciation and amortisation	497	333	18	848
Gain on disposal of subsidiaries	–	(110)	–	(110)
Employee benefits expenses arisen in profit guarantee	–	173	–	173
Share-based payments in respect of profit guarantee	–	704	–	704
<b>Year ended 31 December 2020</b>				
Revenue from external customers and reportable segment revenue	871	258	7,504	8,633
Reportable segment results (Adjusted EBITDA)	(491)	(1,333)	(417)	(2,241)
Other information:				
Impairment loss on trade receivable	–	400	–	400
Impairment loss on property, plant and equipment and intangible assets	282	964	–	1,246
Write-off of property, plant and equipment	94	–	–	94
Depreciation and amortisation	832	789	3	1,624
Loss (Gain) on disposal of subsidiaries	–	3	(89)	(86)

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 3. SEGMENT INFORMATION *(Continued)*

### Reconciliation of reportable segment results

	2021 <i>US\$'000</i>	2020 <i>US\$'000</i>
Reportable segment results (Adjusted EBITDA)	(1,097)	(2,241)
Interest income	21	50
Depreciation and amortisation	(848)	(1,624)
Impairment loss on trade and other receivables	(232)	(983)
Unallocated expenses	(886)	(1,291)
Loss before income tax	(3,042)	(6,089)
Income tax (expenses) credit	(38)	220
Loss for the year	(3,080)	(5,869)

### Information about geographical areas

The following table sets out information about the geographical location of (i) the Group's revenue from external customers; and (ii) the Group's property, plant and equipment, right-of-use assets, intangible assets and goodwill (the "Specified Non-current Assets"). The geographical location of revenue is based on the location of end users. The geographical location of the Specified Non-current Assets is based on the physical location of the assets (in the case of property, plant and equipment and right-of-use assets, the location of operation to which they are located; in the case of intangible assets and goodwill, the location of operations).

#### (a) Revenue from external customers

	2021 <i>US\$'000</i>	2020 <i>US\$'000</i>
Hong Kong	192	76
Malaysia	529	–
Myanmar	209	383
The PRC	1,243	7,504
Philippines	111	148
Singapore	1,051	341
South Korea	–	27
Taiwan	4	154
Vitenam	3,616	–
	6,955	8,633



## Notes to the Consolidated Financial Statements

Year ended 31 December 2021

### 3. SEGMENT INFORMATION (Continued)

#### Information about geographical areas (Continued)

##### (b) Specified non-current assets

	2021 US\$'000	2020 US\$'000
Hong Kong	14	35
Singapore	1,894	1,413
The PRC	1,698	2,204
	<b>3,606</b>	<b>3,652</b>

#### Information about major customers

Revenue from customers individually contributing 10% or more of the total revenue of the Group for the years ended 31 December 2021 and 2020 is as follows:

	2021 US\$'000	2020 US\$'000
<b>– Cyber infrastructure solutions</b>		
Customer A	2,233	–
Customer B	1,383	–
<b>– SaaS</b>		
Customer C	–	5,078

### 4. REVENUE

	2021 US\$'000	2020 US\$'000
<i>Revenue from contracts with customers within IFRS 15</i>		
<b>– At a point in time</b>		
Cyber infrastructure solutions	4,324	644
Cyber security solutions	1,363	258
SaaS	1,243	7,504
<b>– Over time</b>		
Maintenance and support service income	25	227
	<b>6,955</b>	<b>8,633</b>

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 5. OTHER INCOME

	2021 US\$'000	2020 US\$'000
Exchange gain, net	28	31
Gain on disposal of subsidiaries, net (Note 27)	110	86
Government grants (Note)	63	163
Interest income	21	50
Rental income	–	31
Others	14	1
	<b>236</b>	<b>362</b>

Note: In the opinion of the management of the Group, there were no unfulfilled conditions or contingencies relating to these grants.

## 6. LOSS BEFORE INCOME TAX

This is stated after charging (crediting):

	2021 US\$'000	2020 US\$'000
<b>Finance costs</b>		
Finance charges on lease liabilities	2	–
<b>Staff costs and related expenses (including directors' remuneration):</b>		
Salaries, allowances and other benefits	859	981
Contributions to defined contribution plans	95	69
Employee benefits expenses arisen in profit guarantee (Note 26)	173	–
Share-based payments in respect of profit guarantee (Note 26)	704	–
	<b>1,831</b>	<b>1,050</b>
Less: Staff costs capitalised as "Intangible Assets"	(56)	(138)
	<b>1,775</b>	<b>912</b>
<b>Other items</b>		
Auditor's remuneration	107	103
Amortisation of intangible assets	567	747
Depreciation of property, plant and equipment	258	877
Depreciation of right-of-use assets	23	–
Loss on disposal of investment property	–	37
Research and development expenses	7	80
Short-term lease payments on premises	49	34
Write-off of property, plant and equipment	–	94

## Notes to the Consolidated Financial Statements

Year ended 31 December 2021

### 7. DIRECTORS' EMOLUMENTS

The emoluments paid or payable to each of the following directors of the Company were as follows:

	Directors' fees US\$'000	Salaries and allowances US\$'000	Discretionary bonus US\$'000	Contributions to defined contribution plans US\$'000	Total US\$'000
<b>Year ended 31 December 2021</b>					
<i>Executive directors</i>					
Mr. Foo Moo Teng ( <i>Chairman and chief executive officer</i> )	–	90	7	8	105
Mr. Roy Ho Yew Kee <sup>3</sup>	–	12	–	–	12
Mr. Ong Gim Hai <sup>4</sup>	–	12	–	–	12
<i>Independent non-executive directors</i>					
Ms. Lim Joo Seng	15	–	–	–	15
Mr. Tang Chak Lam Gilbert <sup>4</sup>	15	–	–	–	15
Mr. Yeung Chun Yue David <sup>1</sup>	15	–	–	–	15
	45	114	7	8	174

Year ended 31 December 2020

#### *Executive directors*

Mr. Foo Moo Teng ( <i>Chairman and chief executive officer</i> )	–	104	9	10	123
Mr. Roy Ho Yew Kee <sup>3</sup>	–	2	–	–	2
Mr. Ong Gim Hai <sup>4</sup>	–	2	–	–	2
Mr. Edgardo Osillada Gonzales II <sup>5</sup>	–	61	–	–	61
Mr. Shan Baofeng <sup>5</sup>	–	38	–	–	38

#### *Independent non-executive directors*

Mr. Chan Ming Kit <sup>5</sup>	14	–	–	–	14
Ms. Lim Joo Seng	17	–	–	–	17
Mr. Park Jee Ho <sup>2</sup>	12	–	–	–	12
Mr. Tang Chak Lam Gilbert <sup>4</sup>	3	–	–	–	3
Mr. Yeung Chun Yue David <sup>1</sup>	4	–	–	–	4
	50	207	9	10	276

<sup>1</sup> Appointed on 10 September 2020

<sup>2</sup> Resigned on 10 September 2020

<sup>3</sup> Appointed on 2 November 2020 and has been re-designated to non-executive director on 31 January 2022

<sup>4</sup> Appointed on 2 November 2020

<sup>5</sup> Resigned on 2 November 2020

During the years ended 31 December 2021 and 2020, no emoluments were paid by the Group to any of these directors as an inducement to join or upon joining the Group or as a compensation for loss of office. No directors waived or agreed to waive any emoluments during the years ended 31 December 2021 and 2020.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 8. FIVE HIGHEST PAID INDIVIDUALS

Of the five highest paid individuals, one is director whose emolument is disclosed above (2020: one director who resigned during the year but continued to be employed as employee of the Group and one is director whose emoluments are disclosed above). An analysis of the five highest paid individuals during the years ended 31 December 2021 and 2020 is as follows:

	Number of individuals	
	2021	2020
Director	1	2
Non-director	4	3
	5	5

Details of the remuneration of the emoluments in respect of the five highest paid individuals are as follows:

	2021	2020
	US\$'000	US\$'000
Salaries and allowances	254	444
Discretionary bonus	32	64
Contributions to defined contribution plans	17	22
Employee benefits expenses arisen in profit guarantee	173	–
Share-based payments in respect of profit guarantee	704	–
	1,180	530

The number of these individuals whose emoluments fell within the following emoluments band is as follows:

	2021	2020
Nil to HK\$1,000,000	3	4
HK\$1,000,001 to HK\$1,500,000	–	1
HK\$1,500,001 to HK\$2,000,000	1	–
HK\$5,000,001 to HK\$5,500,000	1	–
	5	5

During the years ended 31 December 2021 and 2020, no remuneration was paid by the Group to any of these highest paid individuals as an inducement to join or upon joining the Group or as a compensation for loss of office. None of these highest paid individuals waived or has agreed to waive any emoluments during the years ended 31 December 2021 and 2020.

## Notes to the Consolidated Financial Statements

Year ended 31 December 2021

### 9. INCOME TAX EXPENSES (CREDIT)

	2021 US\$'000	2020 US\$'000
<b>Current tax</b>		
Singapore corporate income tax	28	–
Under (Over) provision in prior years	6	(77)
PRC enterprise income tax	4	–
<b>Deferred tax (Note 21)</b>	–	(143)
<b>Total income tax expenses (credit) for the year</b>	<b>38</b>	<b>(220)</b>

The group entities established in the Cayman Islands and the British Virgin Islands (the “BVI”) are exempted from income tax. No provision for Hong Kong profits tax has been made as the Group had no assessable profits arising in or derived from Hong Kong during the years ended 31 December 2021 and 2020.

The Group’s subsidiaries established in the PRC are subject to enterprise income tax (“EIT”) at 25% (2020: 25%) of the estimated assessable profits for the year based on the existing legislation, interpretations and practices in respect thereof. No provision for EIT has been made as those subsidiaries established in the PRC incurred a loss for taxation purposes during the year ended 31 December 2020.

Singapore corporate income tax (“CIT”) is calculated at 17% (2020: 17%) of the estimated assessable profits with no CIT rebate for the year ended 31 December 2021 (2020: CIT rebate of 25%, capped at Singapore Dollars (“SG\$”) 15,000). Singapore incorporated companies can also enjoy 75% (2020: 75%) tax exemption on the first SG\$10,000 (2020: SG\$10,000) of normal chargeable income and a further 50% tax exemption on the next SG\$190,000 (2020: SG\$190,000) of normal chargeable income during the year ended 31 December 2021.

Malaysia CIT is calculated at 24% of the estimated assessable profits for the year ended 31 December 2021. Malaysia incorporated entities with paid-up capital of Malaysian Ringgit (“RM”) 2.5 million or less enjoy tax rate of 17% on the first RM600,000 and remaining balance of the estimated assessable profits at tax rate of 24% for the year ended 31 December 2021. Malaysia CIT has not been provided as the subsidiary incorporated in Malaysia incurred a loss for taxation purpose for the year ended 31 December 2021.

#### Reconciliation of income tax expenses (credit)

	2021 US\$'000	2020 US\$'000
Loss before income tax	(3,042)	(6,089)
Tax calculated at domestic tax rates applicable to profit in the respective tax jurisdictions	(540)	(1,063)
Non-deductible expenses	492	519
Tax exempt revenue	(26)	(10)
Unrecognised tax losses	114	441
Under (Over) provision in prior years	6	(77)
Others	(8)	(30)
<b>Income tax expenses (credit)</b>	<b>38</b>	<b>(220)</b>

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 10. LOSS PER SHARE

The calculation of basic and diluted loss per share attributable to equity holders of the Company are based on the following information:

	2021 US\$'000	2020 US\$'000
Loss for the year attributable to the owners of the Company, used in basic and diluted loss per share calculation	(3,106)	(5,713)
	<b>Number of shares ('000)</b>	
Weighted average number of ordinary shares for basic and diluted loss per share calculation	720,000	720,000

At 31 December 2021, the performance-based conditions of the Profit Guarantee 2021 and the Profit Guarantee 2022 (as defined in Note 26 to the consolidated financial statements) are not regarded as satisfied, and thus the contingently issuable ordinary shares are not treated as outstanding for the year ended 31 December 2021 and are not included in the calculation of diluted loss per share. As a result, diluted loss per share is the same as basic loss per share for the year ended 31 December 2021.

Diluted loss per share was the same as the basic loss per share for the year ended 31 December 2020 as there were no dilutive potential ordinary shares.

## 11. DIVIDENDS

The directors of the Company did not recommend a payment of a final dividend for the year ended 31 December 2021 (2020: Nil).

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 12. PROPERTY, PLANT AND EQUIPMENT

	Leasehold improvements US\$'000	Furniture, fixtures and office equipment US\$'000	Computer equipment US\$'000	Building US\$'000	Total US\$'000
Reconciliation of carrying amount – Year ended 31 December 2020					
At 1 January 2020	11	10	1,511	1,149	2,681
Additions	–	1	5	–	6
Depreciation	(4)	(4)	(846)	(23)	(877)
Write-off	–	–	(94)	–	(94)
Impairment loss	–	–	(282)	–	(282)
Disposal of subsidiaries (Note 27)	–	–	(2)	–	(2)
Exchange alignment	–	–	(1)	23	22
<b>At 31 December 2020</b>	<b>7</b>	<b>7</b>	<b>291</b>	<b>1,149</b>	<b>1,454</b>
Reconciliation of carrying amount – Year ended 31 December 2021					
At 1 January 2021	7	7	291	1,149	1,454
Additions – business combinations (Note 26)	–	1	4	–	5
Additions	–	11	–	–	11
Depreciation	(4)	(7)	(224)	(23)	(258)
Disposal of subsidiaries (Note 27)	–	(1)	–	–	(1)
Exchange alignment	–	–	–	(38)	(38)
<b>At 31 December 2021</b>	<b>3</b>	<b>11</b>	<b>71</b>	<b>1,088</b>	<b>1,173</b>
At 31 December 2020					
Cost or valuation	12	19	2,576	1,149	3,756
Accumulated depreciation and impairment losses	(5)	(12)	(2,285)	–	(2,302)
<b>Net book value</b>	<b>7</b>	<b>7</b>	<b>291</b>	<b>1,149</b>	<b>1,454</b>
At 31 December 2021					
Cost or valuation	12	30	2,569	1,088	3,699
Accumulated depreciation and impairment losses	(9)	(19)	(2,498)	–	(2,526)
<b>Net book value</b>	<b>3</b>	<b>11</b>	<b>71</b>	<b>1,088</b>	<b>1,173</b>

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 12. PROPERTY, PLANT AND EQUIPMENT *(Continued)*

### a) Revaluation of building

At the end of the reporting period, the valuation on the building (located in Singapore) was conducted by an independent professional qualified valuer (*2020: an independent professional qualified valuer*) using direct comparison approach by making reference to comparable sales evidence as available in the relevant market. Sales prices of comparable properties in close proximity adjusted for differences in key valuation attributes, such as size, was used to value the properties. The most significant input into this valuation approach is price per square foot. At 31 December 2021, the carrying amount of the building was approximately US\$1,088,000 (*2020: approximately US\$1,149,000*).

In estimating the fair value of the building, the highest and best use of building is the current use. The management of the Group uses market-observable data to the extent it is available. At 31 December 2021, where Level 1 inputs are not available, the management of the Group establish and determine the appropriate valuation techniques and inputs for Level 2 fair value measurement.

Building is classified as Level 2 under fair value hierarchy at 31 December 2021 and 2020. There were no transfers into or out of Level 2 during the years ended 31 December 2021 and 2020.

The carrying amount of the building at the end of the reporting period would have been approximately US\$1,088,000 (*2020: approximately US\$1,149,000*) had it been stated at cost less accumulated depreciation.

### b) Impairment assessments

At 31 December 2021, the management is of the view that there is no impairment indication for the property, plant and equipment.

The Group, through Netsis Technology (S) Pte. Ltd. ("Netsis Technology"), an indirectly wholly-owned subsidiary in Singapore, is engaged in the provision of cyber infrastructure solutions services (the "Cyber Infrastructure CGU"). During the year ended 31 December 2020, the management considered that there was impairment indicator under the Cyber Infrastructure CGU in view of the deteriorating economy and the outbreak of COVID-19 pandemic.

The Group carried out impairment test for the Cyber Infrastructure CGU where an indicator of impairment appeared by comparing their recoverable amounts to their carrying amounts at the end of reporting period.

At 31 December 2020, the recoverable amount of the Cyber Infrastructure CGU was assessed on the value-in-use calculations using pre-tax cash flow projections covering a 5-year period which was approved by management. The estimated revenue and costs for each cash generating units were based on management expectation. Projected cash flows are discounted at a suitable pre-tax discount rate to reflect the specific risks involved over the forecasted period.

At 31 December 2020, the recoverable amount of property, plant and equipment in Cyber Infrastructure CGU based on the value-in-use calculation was approximately US\$249,000. Accordingly, impairment loss of approximately US\$282,000 was recognised against property, plant and equipment during the year ended 31 December 2020.



# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 12. PROPERTY, PLANT AND EQUIPMENT *(Continued)*

### b) Impairment assessments *(Continued)*

Key assumptions and inputs used for the value-in-use calculation are as follows:

	2020
Average gross profit margin	46.2%
Average growth rate	0%
Discount rate	3.7%

Management determined zero growth rate based on the uncertainties to maintain the projects in Myanmar and to secure new projects. The discount rate used is pre-tax and reflects specific risks relating to the Cyber Infrastructure CGU.

### c) Sensitivity of key assumptions

The management identified the following key assumptions in which a reasonably possible change on an individual basis would cause any or additional impairment loss.

Reasonably possible changes that individually cause additional impairment loss on the identifiable assets:

	Change	2020 Increase of impairment <i>US\$'000</i>
Average gross profit margin	Decrease 10%	25
Average growth rate	Decrease 1%	5
Discount rate	Increase 1%	7

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 13. RIGHT-OF-USE ASSETS AND LEASE LIABILITIES

### Right-of-use assets

	Office premises US\$'000
<b>Reconciliation of carrying amount</b>	
At 1 January 2020, 31 December 2020 and 1 January 2021	–
Addition	132
Depreciation	(23)
Disposal of subsidiaries ( <i>Note 27</i> )	(6)
<b>At 31 December 2021</b>	<b>103</b>
<b>At 31 December 2021</b>	
Cost	126
Accumulated depreciation	(23)
<b>Net carrying amount</b>	<b>103</b>

### Lease liabilities

	2021 US\$'000
Current portion	65
Non-current portion	36
	<b>101</b>

The Group leases office premises for its operation and the lease terms of two years. The total cash outflow for lease was approximately US\$33,000 (*2020: Nil*) for the year ended 31 December 2021.

At 31 December 2021, the weighted average effective interest rate for the lease liabilities of the Group was 5.1% per annum (*2020: Nil*).

## Notes to the Consolidated Financial Statements

Year ended 31 December 2021

### 14. INVESTMENT PROPERTY

	2021 US\$'000	2020 US\$'000
At 1 January	–	1,149
Disposals	–	(1,149)
<b>At 31 December</b>	<b>–</b>	<b>–</b>

On 9 December 2020, the investment property was disposed at the consideration of approximately US\$1,119,000 to an independent third party, which is revalued at fair value of approximately US\$1,149,000 at the date of disposal. Accordingly, a loss on disposal of approximately US\$37,000 was recognised during the year ended 31 December 2020.

#### Leasing arrangement – as lessor

The investment property was leased to a tenant for a term of two years, in which both years are non-cancellable. The lease does not contain any renewal option. Monthly rental charges are fixed payments. The tenant also bears the management fees and amounts charged by the government such as the Goods and Services Tax levied on the Group.

Rental income are recognised as other income up to the date of disposal as aforementioned. The details of the lease income from operating leases are set out in Note 5 to the consolidated financial statements.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 15. INTANGIBLE ASSETS

	Internally developed technologies – indefinite useful lives US\$'000	Internally developed technologies – finite useful lives US\$'000	Copyrights – finite useful lives US\$'000	Total US\$'000
Reconciliation of carrying amount – Year ended 31 December 2020				
At 1 January 2020	509	1,525	–	2,034
Additions	–	139	1,700	1,839
Amortisation	–	(700)	(47)	(747)
Impairment loss	–	(964)	–	(964)
Exchange alignment	36	–	–	36
<b>At 31 December 2020</b>	<b>545</b>	<b>–</b>	<b>1,653</b>	<b>2,198</b>
Reconciliation of carrying amount – Year ended 31 December 2021				
At 1 January 2021	545	–	1,653	2,198
Additions	–	56	–	56
Amortisation	–	–	(567)	(567)
Disposal of subsidiaries (Note 27)	–	(56)	–	(56)
Exchange alignment	13	–	–	13
<b>At 31 December 2021</b>	<b>558</b>	<b>–</b>	<b>1,086</b>	<b>1,644</b>
At 31 December 2020				
Cost	545	2,959	1,700	5,204
Accumulated amortisation and impairment losses	–	(2,959)	(47)	(3,006)
<b>Net book value</b>	<b>545</b>	<b>–</b>	<b>1,653</b>	<b>2,198</b>
At 31 December 2021				
Cost	558	–	1,700	2,258
Accumulated amortisation	–	–	(614)	(614)
<b>Net book value</b>	<b>558</b>	<b>–</b>	<b>1,086</b>	<b>1,644</b>

Development costs represented costs incurred at the development phase of certain new technologies, which are capitalised and amortised (if applicable) in accordance with the accounting policies set out in Note 2 to the consolidated financial statements.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 15. INTANGIBLE ASSETS *(Continued)*

All intangible assets are available for use at 31 December 2021 and 2020.

The internally developed technologies with finite useful lives have been fully disposed upon the disposal of Expert Team Limited and its subsidiary, Expert Team Pte Ltd (collectively, the "Expert Team") as set out in Note 27 in the consolidated financial statements on 29 September 2021.

### Impairment assessments

#### (i) *Intangible assets with finite useful lives and already in use*

For the year ended 31 December 2020, the Group, through Expert Team, an indirectly wholly-owned subsidiary in Singapore, was engaged in the provision of cyber security solutions services (the "Cyber Security CGU").

The Group carried out impairment test for intangible assets with finite useful lives and already in use where an indicator of impairment appears by comparing their recoverable amounts to their carrying amounts at the end of each reporting period.

For intangible assets internally developed technologies with finite useful lives, in view of the deteriorating economy and the outbreak of COVID-19 pandemic during the year ended 31 December 2020, while several new contracts in related to the Cyber Security CGU was entered with Myanmar government and the government has been taken over by the military ("Myanmar Coup") in February 2021. As such, due to the current unstable situation in Myanmar Coup, these projects had been put on hold and the management are uncertain whether these projects can continue and whether the Group can secure new projects from Myanmar government. The management considered that there is impairment indicator under the Cyber Security CGU.

In additions, the management assessed that the internally developed technologies may not be able to generate future economic benefits. Accordingly, the recoverable amount of these technologies under the Cyber Security CGU was minimal. Impairment loss on these technologies of approximately US\$964,000 was recognised during the year ended 31 December 2020. Saved as disclosed, there is no impairment indicator for the remaining intangible assets already in use during the year ended 31 December 2020.

The internally developed technologies with finite useful lives have been fully disposed upon the disposal of Expert Team for the year ended 31 December 2021. At 31 December 2021, the management is of the view that the remaining intangible assets with finite useful lives and already in use were not impaired as their recoverable amounts exceed their carrying amounts.

#### (ii) *Intangible assets with indefinite useful lives*

The Group carries out annual impairment test for intangible assets with indefinite useful lives by comparing their recoverable amounts to their carrying amounts at the end of each reporting period.

The recoverable amount of intangible assets with indefinite useful lives were assessed on the value-in-use calculations using pre-tax cash flow projections which is approved by management covering a 5-year period. Cash flows beyond the 5-year period have been extrapolated using a 5% (2020: 5%) long-term growth rate. The estimated revenue and costs for each individual intangible asset were based on management expectation, and the management determined the growth rate based on past performance and the expectation of market development. Projected cash flows are discounted at a suitable pre-tax discount rate to reflect the specific risks involved over the forecasted period. At 31 December 2021 and 2020, the management is of the view that the intangible assets with indefinite useful lives were not impaired as their recoverable amounts exceed their carrying amounts.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 16. GOODWILL

	2021 US\$'000
<b>Reconciliation of carrying amount</b>	
At beginning of the reporting period	–
Additions (Note 26)	707
Exchange alignment	(21)
<b>At the end of the reporting period</b>	<b>686</b>
Cost	686
Accumulated impairment losses	–
	<b>686</b>

On 5 May 2021, the Company acquired entire equity interests in Storm Front Pte. Ltd. (“Storm Front”), at a consideration of SG\$1,167,000 (equivalent to approximately US\$880,000), as set out in Note 26 in the consolidated financial statements. Storm Front is engaged in provision of smart technology services in workspace, community and cloud, and retail sale of security and fire-fighting equipment (the “Smart Technology CGU”), which is under the segment of cyber security solutions. The excess of the consideration over the acquisition date fair value of the identifiable assets acquired and the liabilities assumed of approximately US\$707,000 was recognised as goodwill.

At 31 December 2021, the Group assessed the recoverable amount of the Smart Technology CGU with reference to a value-in-use calculation based on cash flow projection of Storm Front. The calculation uses cash flow projection based on financial budgets approved by Directors covering a 5-year period. Cash flows beyond the 5-year period have been extrapolated using a 2% long-term growth rate. This growth rate is based on the inflation rate in Singapore and does not exceed the growth rate for the relevant industry.

Accordingly, the recoverable amount of the Smart Technology CGU based on the value-in-use calculation exceeded its carrying amount and no impairment loss is recognised for the year ended 31 December 2021.

### Key assumption used and approach in determining the key assumptions

	2021
Average gross profit margin	70%
Average growth rate	8%
Long-term growth rate	2%
Discount rate	6%

Management determined the budgeted gross profit margin and growth rate based on past performance and the expectation of market development. The discount rate used is pre-tax and reflects specific risks relating to the Smart Technology CGU.

The management considered that any reasonable possible change in the key assumptions used in the value-in-use calculation on the Smart Technology CGU would not cause an impairment loss.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 17. SUBSIDIARIES

Details of principal subsidiaries at the end of the reporting period are as follows:

Name of subsidiary	Place of incorporation	Paid-up/ registered share capital	Attributable equity interest held by the Company		Principal activities and place of operation	Legal form of corporate existence
			2021	2020		
<i>Directly held by the Company</i>						
Nexion Global Investments Limited	The BVI	US\$10,000	100%	100%	Investment holding, Hong Kong	Private limited liability company
Storm Front	Singapore	SG\$100,000	100%	–	Provision for cyber security solutions services, Singapore	Private limited liability company
<i>Indirectly held by the Company</i>						
Nexion (Hong Kong) Limited	Hong Kong	HK\$100	100%	100%	Provision of administrative and secretarial services to group companies, Hong Kong	Private limited liability company
Nex Direction Limited ("Nex Direction")	Hong Kong	HK\$10,000	100%	100%	Provision for cyber security solutions services, Hong Kong	Private limited liability company
Netsis Technology	Singapore	SG\$500,000	100%	100%	Provision of cyber infrastructure solutions services, Singapore	Private limited liability company
Nexion Investment Pte. Ltd.	Singapore	SG\$100	100%	100%	Property holding, Singapore	Private limited liability company
Nexion Technologies (M) Sdn. Bhd.	Malaysia	RM100	100%	–	Provision for cyber security solutions services, Malaysia	Private limited liability company
耐信(上海)科技服务有限公司 (Note (i))	The PRC	(Note (ii))	100%	100%	Provision of SaaS, The PRC	Private limited liability company
湖南淥江科技有限公司 (Note (i))	The PRC	Renminbi ("RMB") 10,000,000	70%	70%	Provision of SaaS, The PRC	Private limited liability company

*Notes:*

- (i) Registered under the laws of the PRC as domestic enterprise.
- (ii) The registered share capital is RMB10,000,000 which was not yet paid up at the end of the reporting period.

The above table lists the subsidiaries of the Company which, in the opinion of the management, principally affected the results or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the management, result in particulars of excessive length.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 18. INVENTORIES

	2021 US\$'000	2020 US\$'000
Computer hardware for reselling	78	1

## 19. TRADE AND OTHER RECEIVABLES

	Notes	2021 US\$'000	2020 US\$'000
<b>Trade receivables from third parties</b>		<b>2,861</b>	1,359
Less: Loss allowance	30	(5)	(5)
	19(a)	<b>2,856</b>	1,354
<b>Other receivables</b>			
Prepayments		1,071	686
Deposits and other receivables	19(b)	707	781
Receivables on disposal of the subsidiaries		–	232
		<b>1,778</b>	1,699
		<b>4,634</b>	3,053

Information about the Group's exposure to credit risks and loss allowance for trade and other receivables is included in Note 30 to the consolidated financial statements.



## Notes to the Consolidated Financial Statements

Year ended 31 December 2021

### 19. TRADE AND OTHER RECEIVABLES (Continued)

- (a) The Group normally grants credit terms up to 90 days, from the date of issuance of invoices, to its customers and specific progress billing arrangement with the last instalment paid up to 6 months after delivery may be agreed with individual customers as approved by the management on a case by case basis. The ageing analysis of trade receivables based on invoice date (net of loss allowance) at the end of the reporting period is as follows:

	2021 US\$'000	2020 US\$'000
Within 30 days	2,447	135
31 to 60 days	66	127
61 to 90 days	149	159
91 to 180 days	127	242
181 to 365 days	38	426
Over 1 year	29	265
	<b>2,856</b>	<b>1,354</b>

At the end of the reporting period, the ageing analysis of the trade receivables (net of loss allowance) by due date is as follows:

	2021 US\$'000	2020 US\$'000
Not yet due	2,444	288
Past due:		
Within 30 days	68	123
31 to 60 days	86	163
61 to 90 days	146	77
91 to 180 days	45	203
181 to 365 days	44	363
Over 1 year	23	137
	<b>412</b>	<b>1,066</b>
	<b>2,856</b>	<b>1,354</b>

- (b) During the year ended 31 December 2020, the Group has terminated the potential investments entered in previous year and related deposit on these investments of HK\$3,000,000 (equivalent to approximately US\$384,000), which were paid during the year ended 31 December 2019. At 31 December 2021, such deposit of approximately US\$115,000 (2020: approximately US\$384,000) is remain unsettled.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 20. TRADE AND OTHER PAYABLES

	Notes	2021 US\$'000	2020 US\$'000
<b>Trade payables to third parties</b>	20(a)	1,112	286
<b>Other payables</b>			
Accruals and other payables	20(b)	3,287	1,350
Receipt in advance	20(c)	2,486	462
Payable on acquisition of intangible assets	20(d)	158	350
		5,931	2,162
		7,043	2,448
Analysed by:			
Current		7,043	2,098
Non-current		–	350
		7,043	2,448

- (a) The trade payables are non-interest bearing and the Group is normally granted with a credit term up to 90 days. At the end of the reporting period, the ageing analysis of the trade payables based on invoice date is as follows:

	2021 US\$'000	2020 US\$'000
Within 30 days	989	23
31 to 60 days	35	19
61 to 90 days	34	–
Over 90 days	54	244
	1,112	286

- (b) Included in accruals and other payables at 31 December 2021 were payables to subcontractors of approximately US\$1,281,000 (2020: US\$100,000) and accrued employee benefits expenses arisen in profit guarantee of approximately US\$655,000 (2020: Nil).

## Notes to the Consolidated Financial Statements

Year ended 31 December 2021

### 20. TRADE AND OTHER PAYABLES (Continued)

- (c) The movements (excluding those arising from increases and decreases both occurred within the same year) of receipt in advance from contracts with customer within IFRS 15 during each of the reporting period are as follows:

	2021 US\$'000	2020 US\$'000
At the beginning of the reporting period	462	942
Recognised as revenue	(323)	(397)
Receipt of advances or recognition of receivables	2,395	311
Refunded during the year	–	(394)
Disposal of subsidiaries (Note 27)	(48)	–
<b>At the end of the reporting period</b>	<b>2,486</b>	<b>462</b>

Included in the amount of transaction price allocated to the remaining performance obligations that are unsatisfied (or partially unsatisfied) at 31 December 2021 is approximately US\$2,486,000 (2020: approximately US\$462,000), which is expected to be recognised as revenue within 1 year.

- (d) During the year ended 31 December 2020, the Group had acquired several software copyrights with a total consideration of US\$1,700,000 which recognised as “Intangible assets”. The Group has settled US\$192,000 (2020: US\$1,350,000) and, in accordance to the software copyrights transfer agreement, the remaining consideration of US\$158,000 is repayable on or before 31 August 2022.

### 21. DEFERRED TAX

The movements for the year in the Group’s deferred tax liabilities arising from depreciation allowance are as follows:

	2021 US\$'000	2020 US\$'000
At the beginning of the reporting period	1	144
Credit to profit or loss (Note 9)	–	(143)
<b>At the end of the reporting period</b>	<b>1</b>	<b>1</b>

#### Unrecognised deferred tax assets

At the end of the reporting period, the Group had unrecognised deferred tax assets arising from unused tax losses of approximately US\$1,262,000 (2020: approximately US\$1,331,000) available for set-off against future taxable profit.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 21. DEFERRED TAX (Continued)

### Unrecognised deferred tax assets (Continued)

The Group has not recognised deferred tax assets in respect of the tax losses, as set out below, because it is not probable that future taxable profit will be available against which the Group can utilise the benefits therefrom. The unrecognised tax losses will expire as follows:

	2021 US\$'000	2020 US\$'000
Year 2025	238	238
Year 2026	251	–
No expiry	773	1,093
	<b>1,262</b>	<b>1,331</b>

## 22. SHARE CAPITAL

	Number of shares	HK\$	Equivalent to US\$
Ordinary share of HK\$0.01 each			
<b>Authorised:</b>			
At 1 January 2020, 31 December 2020 and 31 December 2021	6,000,000,000	60,000,000	7,692,308
<b>Issued and fully paid:</b>			
At 1 January 2020, 31 December 2020 and 31 December 2021	720,000,000	7,200,000	923,077

## 23. RESERVES

### Share premium

It represents the excess of the net proceeds from issuance of the Company's shares over its par value. Under the law of the Cayman Islands and the Company's Articles of Association, it is distributable to the Company's shareholders provided that the Company is able to pay its debts as they fall due in the ordinary course of business.

### Capital reserve

For the consolidated statement of financial position of the Group, it represents the aggregate amount of the issued and paid-up share capital of the entities now comprising the Group before completion of the reorganisation, which carried out in preparation for the listing of the Company's shares, less consideration paid to acquire the relevant interests (if any) upon completion of the reorganisation.

For the statement of financial position of the Company, it represents the combined net assets value of Nexion Global Investments Limited and its subsidiaries upon the execution of share swap, which was acquired by the Company by way of allotment of the Company's share through share swap, less the nominal value of the Company's share issued.

## Notes to the Consolidated Financial Statements

Year ended 31 December 2021

### 23. RESERVES (Continued)

#### Exchange reserve

Exchange reserve has been set up and is dealt with in accordance with the accounting policies adopted for foreign currency translation as set out in Note 2 to the consolidated financial statements.

#### Fair value reserve

The reserve comprised the cumulative net change in the fair value of financial assets at Designated FVOCI at the end of the reporting period and was dealt with in accordance with the accounting policies adopted.

#### Share-based payments reserve

The reserve comprised the fair value at the grant date of unexercised share options granted to and other share-based payments transactions dealt with employees of the Group and was dealt with in accordance with the accounting policies adopted.

### 24. CASH GENERATED FROM (USED IN) OPERATIONS

	2021 <i>US\$'000</i>	2020 <i>US\$'000</i>
Loss before income tax	(3,042)	(6,089)
Amortisation of intangible assets	567	747
Depreciation of property, plant and equipment	258	877
Depreciation of right-of-use assets	23	–
Equity-settled share-based payments	704	–
Impairment loss on property, plant and equipment	–	282
Impairment loss on intangible assets	–	964
Write-off of property, plant and equipment	–	94
Gain on disposal of subsidiaries, net	(110)	(86)
Loss on disposal of investment property	–	37
Interest income	(21)	(50)
Finance costs	2	–
Loss allowance on trade receivables	–	400
Loss allowance on other receivables	440	583
Changes in working capital:		
Inventories	(64)	(1)
Trade and other receivables	(2,085)	1,619
Trade and other payables	4,263	12
<b>Cash generated from (used in) operations</b>	<b>935</b>	<b>(611)</b>

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 25. ADDITIONAL INFORMATION ON THE CONSOLIDATED STATEMENT OF CASH FLOWS

### (a) Major non-cash transaction

- (i) During the year ended 31 December 2021, the Group recognised right-of-use assets of approximately US\$132,000 which includes the down payment of approximately US\$10,000 and lease liabilities of approximately US\$122,000 (2020: nil).

### (b) Reconciliation of liabilities arising from financing activities

Details of changes in the Group's liabilities arising from financing activities are as follows:

Year ended 31 December 2021

	At 1 January 2021 US\$'000	Cash flows US\$'000	Non-cash changes	At 31 December 2021 US\$'000
			Addition US\$'000	
Lease liabilities	-	(21)	122	101

## 26. ACQUISITION OF A SUBSIDIARY

On 7 April 2021, the Company entered into a conditional sale and purchase agreement (the "Agreement") with two independent third parties (the "Vendors"). Pursuant to the Agreement, the Vendors have agreed to sell and the Company has agreed to acquire the entire equity interest of Storm Front at a maximum consideration of SG\$3,500,000 (equivalent to approximately US\$2,628,000), which will be satisfied 50% by cash and 50% by way of the allotment and issue of consideration shares (the "Consideration Shares"), subject to adjustment on guaranteed profits (the "Acquisition").

Pursuant to the Agreement and announcement dated 15 October 2021, part of the consideration payables are subject to the net profit performance of Storm Front for two periods from 1 January 2021 to 31 March 2022 and from 1 April 2022 to 31 March 2023 (the "Profit Guarantee 2021" and the "Profit Guarantee 2022", respectively). The Profit Guarantee 2021 and the Profit Guarantee 2022 indicates the net profit of Storm Front shall not be less than SG\$500,000 (equivalent to approximately US\$375,000) for each of the periods.

The consideration of the Acquisition would be settled in the following manners:

- (a) SG\$1,167,000 (equivalent to approximately US\$880,000) was paid to the Vendors in cash as the first instalment of the consideration upon completion of the Acquisition; and

## Notes to the Consolidated Financial Statements

Year ended 31 December 2021

### 26. ACQUISITION OF A SUBSIDIARY *(Continued)*

- (b) two performance-based consideration with aggregate amount of SG\$2,333,000 (equivalent to approximately US\$1,748,000) would be settled by cash of SG\$583,000 (equivalent to approximately US\$437,000) and issue of consideration shares of SG\$1,750,000 (equivalent to approximately US\$1,311,000) upon the satisfaction of the Profit Guarantee 2021 and the Profit Guarantee 2022.

Subject to the fulfilment of each Profit Guarantee, the Company shall pay to the Vendors SG\$1,166,500 (equivalent to approximately US\$874,000), of which SG\$291,500 (equivalent to approximately US\$218,000) shall be satisfied in cash and SG\$875,000 (equivalent to approximately US\$656,000) shall be satisfied by the issue of the Consideration Shares equivalent to SG\$875,000 (equivalent to approximately US\$656,000) (the "Payments"), provided always that the number of the Consideration Shares to be issued shall not exceed the maximum consideration shares of 19,800,000. Where the Consideration Shares issued pursuant to the Payments are not sufficient to satisfy the consideration amount of SG\$875,000 (equivalent to approximately US\$656,000), the remaining balance shall be satisfied in cash.

In the event of Storm Front does not achieve at least 60% of the Profit Guarantee 2021 and the Profit Guarantee 2022, the Payments shall be waived respectively. In the event of Storm Front achieves at least 60% of the Profit Guarantee 2021 and the Profit Guarantee 2022, the Payments (both in cash and in the consideration shares) shall be pro-rated by the achievement percentage (more than 60%) against the Profit Guarantee 2021 and the Profit Guarantee 2022 respectively.

In the opinion of the directors, the nature of the Profit Guarantee 2021 and the Profit Guarantee 2022 is to remunerate the Vendors for future services. The Consideration Shares to be issued and cash to be paid are therefore accounted for as share-based payments and other employee benefits expenses respectively.

Storm Front is principally engaged in provision of smart technology services in workspace, community and cloud, and retail sale of security and fire-fighting equipment, which enable the Group to expand its core business in cyber security solutions and further develop in the enterprise digital transformation area and the smart technology industry through the Acquisition.

The Acquisition constituted a business combination and had been accounted for using the acquisition method under IFRS 3 (Revised) "Business Combination".

On 5 May 2021, the Acquisition was completed and Storm Front became wholly-owned subsidiary of the Group since then.

Details of the Acquisition are set out in the Company's announcements dated 7 April 2021, 20 April 2021, 5 May 2021 and 15 October 2021.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 26. ACQUISITION OF A SUBSIDIARY (Continued)

The following summarises the consideration paid and the amounts of the assets acquired and liabilities assumed, as well as the amount of non-controlling interest recognised at the date of acquisition:

	<i>US\$'000</i>
<b>Consideration:</b>	
Cash paid	880
<b>Total consideration transferred</b>	<b>880</b>
	<i>US\$'000</i>
<b>Recognised amounts of identifiable assets acquired and liabilities assumed:</b>	
Property, plant and equipment	5
Inventories	13
Trade and other receivables	156
Cash and cash equivalents	44
Trade and other payables	(45)
<b>Total identifiable net assets</b>	<b>173</b>
<b>Goodwill arising on acquisition</b>	<b>707</b>
	<b>880</b>
	<i>US\$'000</i>
<b>Net cash flow on acquisition of subsidiary:</b>	
Net cash acquired from the subsidiary	44
Consideration paid	(880)
	<b>(836)</b>



## Notes to the Consolidated Financial Statements

Year ended 31 December 2021

### 26. ACQUISITION OF A SUBSIDIARY *(Continued)*

The transaction costs of approximately US\$22,000 have been excluded from the consideration transferred and included in administrative expenses in the consolidated statement of profit or loss and other comprehensive income for the year ended 31 December 2021.

During the year ended 31 December 2021, employee benefits expenses and share-based payments of approximately US\$173,000 and US\$704,000 was recognised in profit or loss, respectively.

In respect of the acquired subsidiary, the fair value of trade and other receivables acquired included trade receivables with a fair value of approximately US\$79,000. The total gross contractual amount of the trade receivables is approximately US\$79,000, of which no balance is expected to be uncollectible.

The goodwill arising from the acquisition is attributable to the synergies of economies of scale expected to arise from the business combination. In the opinion of the directors of the Company, the goodwill arising from the acquisition is mainly attributable to the potential growth of Storm Front.

Since acquisition and up to 31 December 2021, Storm Front has contributed revenue of approximately US\$754,000 and contributed a profit of approximately US\$131,000 to the Group.

If the business combinations effected during the year ended 31 December 2021 had been taken place at 1 January 2021, the revenue and loss of the Group would have been approximately US\$7,261,000 and approximately US\$3,007,000, respectively.

### 27. DISPOSAL OF SUBSIDIARIES

#### Year ended 31 December 2021

On 29 September 2021, the Group disposed of the entire equity interests in Expert Team to an independent third party at a consideration of US\$200,000 (the "Disposal"). The details of the Disposal are as follows:

	Expert Team US\$'000
<b>Net assets disposed of</b>	
Property, plant and equipment	1
Right-of-use assets	6
Intangible assets	56
Trade and other receivables	220
Bank balances and cash	98
Trade and other payables	(195)
Income tax payables	(96)
	90
<b>Gain on disposal of subsidiaries</b>	110
	200

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 27. DISPOSAL OF SUBSIDIARIES (Continued)

### Year ended 31 December 2021 (Continued)

Analysis of net inflow of cash and cash equivalents in respect of disposal of subsidiaries during the year ended 31 December 2021 is as follows:

	Expert Team US\$'000
Cash consideration	200
Cash and cash equivalents disposed of	(98)
<b>Net inflow of cash and cash equivalents</b>	<b>102</b>

### Year ended 31 December 2020

On 31 July 2020 and 31 December 2020, the Group disposed the entire equity interests in Charm Master Holdings Group Limited and its subsidiaries (collectively, the "Charm Master Group") and Team Ace Investments and its subsidiary (collectively, the "Team Ace Investments Group"), respectively, to independent third parties at considerations of US\$1,500 and HK\$1, respectively. The details of the disposal are as follows:

	Charm Master Group US\$'000	Team Ace Investments Group US\$'000	Total US\$'000
<b>Net assets disposed of</b>			
Property, plant and equipment	2	–	2
Bank balances and cash	208	3	211
Trade and other payables	(208)	–	(208)
	2	3	5
Non-controlling interests	(86)	–	(86)
	(84)	3	(81)
Release of exchange reserve upon disposal of subsidiaries	(3)	–	(3)
<b>Gain (Loss) on disposal of subsidiaries</b>	<b>89</b>	<b>(3)</b>	<b>86</b>
	2	–	2

## Notes to the Consolidated Financial Statements

Year ended 31 December 2021

### 27. DISPOSAL OF SUBSIDIARIES (Continued)

#### Year ended 31 December 2020 (Continued)

Analysis of net outflow of cash and cash equivalents in respect of disposal of subsidiaries during the year ended 31 December 2020 is as follows:

	US\$'000	US\$'000	US\$'000
Cash consideration	–	–*	–*
Cash and cash equivalents disposed of	(208)	(3)	(211)
Net outflow of cash and cash equivalents	(208)	(3)	(211)

\* Represent amount less than US\$1,000.

At 31 December 2020, the consideration on disposal of Charm Master Group of US\$1,500 was unsettled, interest-free and repayable with 180 days.

### 28. CHANGES IN OWNERSHIP INTERESTS IN A SUBSIDIARY THAT DO NOT RESULT IN A LOSS OF CONTROL

#### Year ended 31 December 2020

	2020 US\$'000
Net consideration paid	(1)
Acquisition of additional interests in a subsidiary	1
Difference recognised in equity	–

On 10 September 2020, the Group acquired 49% of the equity shares of Nex Direction, at a consideration of HK\$4,900 (equivalent to approximately US\$630) from the independent third party. The Group holds 100% of the equity share capital of Nex Direction upon the completion of acquisition. The carrying amount of the non-controlling interests of Nex Direction on the date of acquisition was HK\$4,900 (equivalent to approximately US\$630).

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 29. RELATED PARTIES TRANSACTIONS

In addition to the transactions/information disclosed elsewhere in the consolidated financial statements, the Group had the following transactions with related parties:

### Key management personnel (including directors) remuneration

	2021 US\$'000	2020 US\$'000
Salaries, allowances and other benefits	356	595
Contributions to defined contribution retirement schemes	19	33
	375	628

Further details of the directors' remuneration are set out in Note 7 to the consolidated financial statements.

## 30. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments comprise bank balances and cash. The main purpose of these financial instruments is to raise and maintain finance for the Group's operations. The Group has various other financial instruments such as trade and other receivables/payables which arise directly from its business activities.

The accounting policies for financial instruments have been applied to the line items below:

	Financial assets	
	2021 US\$'000	2020 US\$'000
<b>Assets as per consolidated statement of financial position</b>		
At amortised cost		
Trade and other receivables	3,563	2,367
Bank balances and cash	5,276	5,191
<b>Total</b>	<b>8,839</b>	<b>7,558</b>

## Notes to the Consolidated Financial Statements

Year ended 31 December 2021

### 30. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

	Financial liabilities	
	2021 US\$'000	2020 US\$'000
<b>Liabilities as per consolidated statement of financial position</b>		
At amortised cost		
Trade and other payables	4,557	1,986
Lease liabilities	101	–
<b>Total</b>	<b>4,658</b>	<b>1,986</b>

The main risks arising from the Group's financial instruments are credit risk, foreign currency risk and liquidity risk. The Group does not have any written risk management policies and guidelines. However, the management generally adopts conservative strategies on its risk management and limits the Group's exposure to these risks to a minimum level as follows:

#### Credit risk

Credit risk refers to the risk that debtor will default on their obligations to repay the amounts due to the Group, resulting in a loss to the Group. The Group's credit risk is mainly attributable to trade and other receivables. The Group limits its exposure to credit risk by selecting the counterparties with reference to their past credit history and/or market reputation. The Group's maximum exposure to the credit risk is summarised as follows:

	2021 US\$'000	2020 US\$'000
Trade and other receivables	3,563	2,367
Bank balances and cash	5,276	5,191
	<b>8,839</b>	<b>7,558</b>

#### Trade receivables

The Group trades with recognised and creditworthy third parties. Before accepting any new customer, the Group assesses the potential customer's credit quality and defines credit limits for the customer. The receivable balances are monitored on an ongoing basis by senior management and the Group's exposure to bad debts is not significant.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 30. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

### Credit risk (Continued)

#### Trade receivables (Continued)

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer. The default risk of the industry and country in which customers operate also has an influence on credit risk but to a lesser extent. Credit quality of a customer is assessed based on an extensive credit rating and individual credit limit assessment which is mainly based on the Group's own trading records.

At 31 December 2021, the Group had a concentration of credit risk as approximately 78% (2020: approximately 43%) of the total trade receivables was due from the Group's largest trade debtor and approximately 92% (2020: approximately 95%) of the total trade receivables was due from the Group's five largest trade debtors.

The Group's customer base consists of a wide range of customers and the trade receivables are categorised by common risk characteristics that are representative of the customers' abilities to pay all amounts due in accordance with the contractual terms. The Group applies a simplified approach in calculating ECL for trade receivables and recognises a loss allowance based on lifetime ECL at each reporting date and specifically estimated the ECL for each debtor by reference to its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment. There was no change in the estimation techniques or significant assumptions made during the year.

The information about the exposure to credit risk and ECL for trade receivables using a provision matrix at 31 December 2021 and 2020 is summarised below.

#### At 31 December 2021

	Expected loss rate %	Gross carrying amount US\$'000	Loss allowance US\$'000	Net carrying amount US\$'000	Credit- impaired
Not past due	–	2,444	–	2,444	No
1 – 365 days past due	–	389	–	389	No
Over 1 year past due	18%	28	(5)	23	No
		2,861	(5)	2,856	

#### At 31 December 2020

	Expected loss rate %	Gross carrying amount US\$'000	Loss allowance US\$'000	Net carrying amount US\$'000	Credit- impaired
Not past due	–	288	–	288	No
1 – 365 days past due	–	929	–	929	No
Over 1 year past due	4%	142	(5)	137	No
		1,359	(5)	1,354	

## Notes to the Consolidated Financial Statements

Year ended 31 December 2021

### 30. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

#### Credit risk (Continued)

##### Trade receivables (Continued)

At 31 December 2021 and 2020, the Group did not recognise loss allowance on the trade receivables. The movement in the loss allowance for trade receivables is summarised below.

	2021 US\$'000	2020 US\$'000
At 1 January	5	5
Increase in allowance	–	400
Write-off	–	(400)
At 31 December	5	5

The Group does not hold any collateral over the trade receivables at 31 December 2021 (2020: Nil).

#### Other receivables

Other receivables include deposits and other receivables and receivables on disposal of the subsidiaries. Impairment on other receivables is measured on 12-month ECL and reflects the short maturities of the exposures.

In estimating the ECL, the Group has taken into account the financial position of the counterparties by reference to, among others, its management or audited accounts and available press information, adjusted for forward-looking factors that are specific to the counterparties and general economic conditions of the industry in which the counterparties operate, in estimating the probability of default of the financial asset, as well as the loss upon default. There was no change in the estimation techniques or significant assumptions made during the year.

For the year ended 31 December 2021, the Group recognised loss allowance of approximately US\$1,606,000 (2020: approximately US\$1,166,000) on the balances. The movement in the loss allowance for the balances is summarised below.

	2021 US\$'000	2020 US\$'000
At 1 January	1,166	583
Increase in allowance	440	583
At 31 December	1,606	1,166

#### Bank balances and cash

The management considers the credit risk in respect of bank balances and cash is minimal because the counter-parties are authorised financial institutions with high credit ratings.

#### Foreign currency risk

The Group's transactions are mainly denominated in HK\$, SG\$, RMB, RM and US\$.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 30. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

### Foreign currency risk (Continued)

At 31 December 2021 and 2020, the Group had a minimal exposure to foreign currency risk as most of its business transactions, assets and liabilities were principally denominated in the respective functional currencies used by the respective group entities, except for certain financial assets and financial liabilities of the Group are denominated in currencies other than the functional currency of the respective group entities and therefore, exposed to foreign currency risk. The carrying amounts of those financial assets and liabilities at 31 December 2021 and 2020 are analysed as follows:

	2021		2020	
	Financial assets US\$'000	Financial liabilities US\$'000	Financial assets US\$'000	Financial liabilities US\$'000
SG\$	486	(736)	252	(169)
RMB	2,434	(1,567)	1,575	(921)
RM	530	(4)	–	–

The following table indicates the approximate changes in the Group's profit before income tax if exchange rates of the SG\$, RMB and RM had changed against the functional currencies of the respective group entities by 10% and all other variables were held constant at the end of the reporting period:

	2021 US\$'000	2020 US\$'000
SG\$		
+10%	25	8
-10%	(25)	(8)
RMB		
+10%	87	65
-10%	(87)	(65)
RM		
+10%	53	–
-10%	(53)	–

The sensitivity analysis has been determined assuming that the changes in foreign exchange rates had occurred at the end of each reporting period and had been applied to the Group's exposure to currency risk for financial instruments in existence at that date, and that all other variables, in particular interest rates, remain constant.

The stated changes represent management's assessment of reasonably possible changes in foreign exchange rates over the year until the end of the next reporting period.



## Notes to the Consolidated Financial Statements

Year ended 31 December 2021

### 30. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

#### Foreign currency risk (Continued)

In the opinion of the management, the sensitivity analysis is unrepresentative of the inherent foreign exchange risk because the exposure at the end of the reporting period does not reflect the exposure during the reporting period.

The Group does not have a foreign currency hedging policy in respect of its foreign currency assets and liabilities. The Group will closely monitor its foreign currency exposure and will consider using hedging instruments in respect of significant foreign currency exposure as and when appropriate.

#### Liquidity risk

The Group's objective is to maintain a balance between continuity of funding and flexibility. The Group has no specific policy for managing its liquidity. The undiscounted contractual maturity profile of the Group's financial liabilities at the end of the reporting period, based on the earliest date on which the Group is required to settle, is summarised as below:

	Total carrying amount US\$'000	Total contractual undiscounted cash flow US\$'000	On demand or less than 1 year US\$'000	Over 1 year but within 2 years US\$'000
<b>At 31 December 2021</b>				
Trade and other payables	4,557	4,557	4,557	–
Lease liabilities	101	104	68	36
	<b>4,658</b>	<b>4,661</b>	<b>4,625</b>	<b>36</b>
<b>At 31 December 2020</b>				
Trade and other payables	1,986	1,986	1,636	350

#### Fair value

The carrying amount of the financial assets and liability carried at amortised cost in the consolidated financial statements approximate their fair values due to the relative short-term maturity of these financial instruments.

### 31. CAPITAL MANAGEMENT

The objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern and to provide returns for equity owners. The Group manages its capital structure and makes adjustments, including payment of dividends to equity owners, issue of new shares or sale of assets to reduce debts. No changes were made in the objectives, policies or processes during the years ended 31 December 2021 and 2020.

### 32. OPERATING LEASE COMMITMENTS

#### The Group as lessee

At 31 December 2021, the Group was committed to lease contracts in relation to properties of approximately US\$2,000 (2020: approximately US\$10,000) for short-term leases.

# Notes to the Consolidated Financial Statements

Year ended 31 December 2021

## 33. STATEMENT OF FINANCIAL POSITION OF THE COMPANY

Pursuant to the disclosure requirements of Hong Kong Companies Ordinance, the statement of financial position of the Company and the movements in its reserves is set out below:

	Notes	2021 US\$'000	2020 US\$'000
<b>Non-current asset</b>			
Investments in subsidiaries		2,270	1,390
<b>Current assets</b>			
Other receivables		2	2
Amounts due from subsidiaries	33(b)	3,960	7,115
Loans to a subsidiary	33(c)	992	986
Bank balances and cash		5	142
		4,959	8,245
<b>Current liabilities</b>			
Amounts due to subsidiaries	33(b)	2	15
Other payable		813	–
		815	15
<b>Net current assets</b>			
		4,144	8,230
<b>Total assets less current liabilities</b>			
		6,414	9,620
<b>Non-current liability</b>			
Other payable		–	350
		–	350
<b>NET ASSETS</b>			
		6,414	9,270
<b>Capital and reserves</b>			
Share capital	22	923	923
Reserves	33(a)	5,491	8,347
<b>TOTAL EQUITY</b>			
		6,414	9,270

This statement of financial position was approved and authorised for issue by the Board of Directors on 24 March 2022 and signed on its behalf by

Foo Moo Teng  
Director

Ong Gim Hai  
Director

## Notes to the Consolidated Financial Statements

Year ended 31 December 2021

### 33. STATEMENT OF FINANCIAL POSITION OF THE COMPANY *(Continued)*

#### (a) Movements of the reserves

	Share premium <i>US\$'000</i> <i>(Note 23)</i>	Capital reserve <i>US\$'000</i> <i>(Note 23)</i>	Share-based payments reserve <i>US\$'000</i> <i>(Note 23)</i>	Accumulated losses <i>US\$'000</i>	Total <i>US\$'000</i>
At 1 January 2020	10,851	3,922	–	(3,034)	11,739
Loss and total comprehensive loss for the year	–	–	–	(3,392)	(3,392)
At 31 December 2020	10,851	3,922	–	(6,426)	8,347
At 1 January 2021	10,851	3,922	–	(6,426)	8,347
Loss and total comprehensive loss for the year	–	–	–	(3,078)	(3,078)
<b>Transaction with owners:</b> <i>Contributions and distributions</i>					
Equity-settled share-based payments <i>(Note 26)</i>	–	–	704	–	704
Recognition of cash-out share-based payments liabilities <i>(Note 26)</i>	–	–	(482)	–	(482)
<b>Total transactions with owners</b>	–	–	222	–	222
At 31 December 2021	10,851	3,922	222	(9,504)	5,491

Certain corporate administrative costs of the Company were borne by the subsidiaries of the Company without recharge.

#### (b) Amounts due from (to) subsidiaries

The amounts due are unsecured, interest free and have no fixed repayment term.

#### (c) Loans to a subsidiary

The loans to a subsidiary are unsecured, bearing interest at 2% per annum and is repayable on 31 December 2022.

## Financial Summary

The summary of the published results and of the assets and liabilities of the Group for the last five years is as follows:

### RESULTS

	For the year ended 31 December				
	2021 US\$000	2020 US\$000	2019 US\$000	2018 US\$000	2017 US\$000
<b>Revenue</b>	<b>6,955</b>	8,633	5,815	8,573	8,538
Other income	236	362	158	149	209
Cost of inventories sold	(4,642)	(497)	(722)	(3,134)	(3,164)
Subcontracting fee	(638)	(7,045)	(616)	–	–
Staff costs and related expenses	1,775	(912)	(1,243)	(1,705)	(1,195)
Sales and marketing expenses	(438)	(564)	(1,679)	(21)	(14)
Depreciation and amortisation	(848)	(1,624)	(1,153)	(681)	(277)
Impairment loss on property, plant and equipment	–	(282)	–	–	–
Impairment loss on intangible assets	–	(964)	–	–	–
Impairment loss on trade and other receivables	(440)	(983)	(588)	–	–
General and administrative expenses	(1,450)	(2,213)	(2,101)	(840)	(738)
Finance costs	(2)	–	–	–	–
Listing expenses	–	–	–	–	(1,633)
<b>(Loss) Profit before income tax</b>	<b>(3,042)</b>	(6,089)	(2,129)	2,341	1,726
Income tax (expenses) credit	(38)	220	24	(808)	(546)
<b>(Loss) Profit for the year</b>	<b>(3,080)</b>	(5,869)	(2,105)	1,533	1,180

### ASSETS AND LIABILITIES

	As at 31 December				
	2021 US\$000	2020 US\$000	2019 US\$000	2018 US\$000	2017 US\$000
Total assets	13,594	11,897	17,736	17,941	16,961
Total liabilities	(7,169)	(2,525)	(2,591)	(2,047)	(2,089)
Total equity	6,425	9,372	15,145	15,894	14,872

# Financial Summary

## FINANCIAL HIGHLIGHTS

Financial performance		For the year ended 31 December				
		2021 US\$'000	2020 US\$'000	2019 US\$'000	2018 US\$'000	2017 US\$'000
Revenue		6,955	8,633	5,815	8,573	8,538
Net (loss) profit		(3,080)	(5,869)	(2,105)	1,533	1,180
Net (loss) profit margin	<i>Note 1</i>	-44.3%	-68.0%	-36.2%	17.9%	13.8%
<b>Financial position</b>						
Current ratio	<i>Note 2</i>	1.4	3.8	4.8	7.3	7.8
Quick ratio	<i>Note 3</i>	1.4	3.8	4.8	7.3	7.7
Gearing ratio	<i>Note 4</i>	N/A	N/A	N/A	N/A	N/A
Net debt-to-equity ratio	<i>Note 5</i>	Net cash	Net cash	Net cash	Net cash	Net cash
Return on equity	<i>Note 6</i>	-47.9%	-62.6%	-13.9%	9.6%	7.9%
Return on assets	<i>Note 7</i>	-22.7%	-49.3%	-11.9%	8.5%	7.0%

### Notes

1. Net (loss) profit margin is derived by dividing revenue by net profit as at the end of the relevant financial year.
2. Current ratio is derived by dividing the current assets by current liabilities as at the end of the relevant financial year.
3. Quick ratio is derived by dividing the current assets less inventories by current liabilities as at the end of the relevant financial year.
4. Gearing ratio is the total amount of bank borrowings as a percentage of total equity as at the end of the relevant financial year.
5. Net debt-to-equity ratio is the total amount of bank borrowings less bank balances and cash as a percentage of total equity as at the end of the relevant financial year.
6. Return on equity is the net (loss) profit for the year as a percentage of total equity as at the end of the relevant financial year.
7. Return on assets is derived by dividing net (loss) profit for the year by total assets as at the end of the relevant financial year.